

The background of the entire page is a high-speed photograph of a blue plastic container being splashed with water. The water is captured in mid-air, creating a dense spray of droplets and larger splashes that partially obscure the container. The container itself is filled with small, dark, rectangular objects, possibly tablets or small components. The lighting is dramatic, highlighting the texture of the water and the edges of the plastic.

orthex  
GROUP

Annual and  
Sustainability Report

2025



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# ANNUAL REVIEW

## Orthex in brief

Orthex is a leading Nordic houseware company. Orthex creates, produces, and markets high-quality, functional and sustainable products with the purpose to create long-lasting solutions for an organised and enjoyable home while making consumers' everyday life easier. Orthex's offering is based on deep consumer insights, appealing and creative concepts and leading brands. Orthex's products cover a multifunctional assortment of storage boxes, kitchen utensils and products for home and garden. Orthex main consumer brands are SmartStore™ in storage products, GastroMax™ in kitchenware and Orthex™ in home and garden products. In addition, Orthex sells kitchenware under the Kökskungen™ brand.

Orthex has more than 100 years of experience in household products, and it has customers in more than 40 countries. Orthex's core geographic market is Europe. Orthex is headquartered in Espoo, Finland and listed on Nasdaq Helsinki Ltd (ORTHEX).

Orthex aims to be the industry benchmark in sustainability. Our high-quality, safe, and durable products are made with care and timeless design. They are made for long-term use and are recyclable in all our markets. We are actively increasing the share of recycled and renewable raw materials in our products. At the same time, we continuously strive to reduce our emissions and to minimise our impact on the planet.

- Local sales organisations
- Factories
- Warehouses



~300 employees



>40 customer countries



Sustainability focus



>90% own brand sales<sup>1)</sup>

### Product categories:



Storage



Kitchen



Home & garden

<sup>1)</sup> Invoiced sales of SmartStore, GastroMax, Orthex, and Kökskungen branded products accounted for 92% of total invoiced sales in 2025.

## Key figures

	2025	2024	2023	2022	2021
Net sales, EUR million	87.2	89.7	85.9	84.0	88.7
Adjusted EBITA, EUR million	9.8	10.2	10.9	5.5	11.0
Adjusted EBITA margin, %	11.3%	11.4%	12.7%	6.5%	12.4%
Operating profit, EUR million	9.8	9.8	10.8	5.2	9.3
Net debt / Adjusted EBITDA	1.1x	1.4x	1.5x	2.8x	1.7x
Earnings per share, basic (EUR)	0.38	0.34	0.39	0.12	0.35

**-2.2%**

Invoiced net sales  
change outside Nordics

**-2.6%**

Storage category  
change

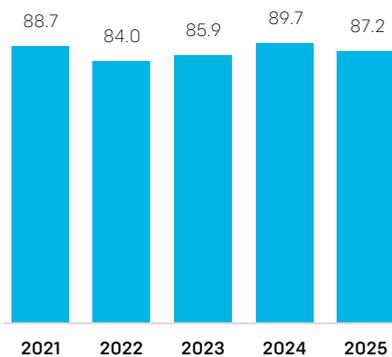
**287**

Personnel,  
FTE during the year

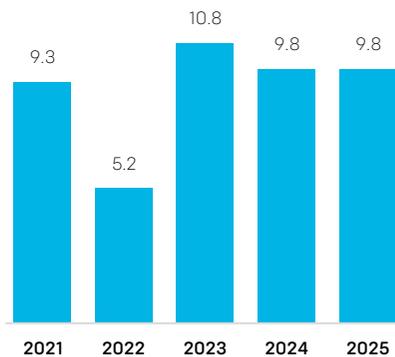
**1.9** kgCO<sub>2</sub>  
eq./kg

Our relative carbon footprint  
(2024: 2.0kgCO<sub>2</sub> eq./kg)

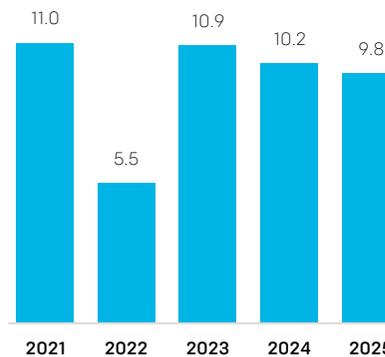
Net sales, EUR million



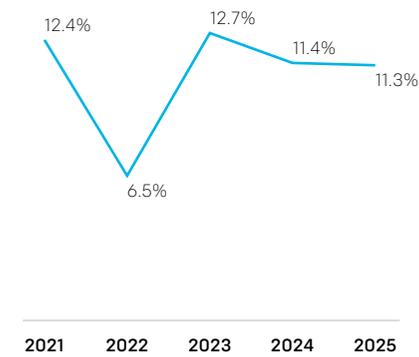
Operating profit, EUR million



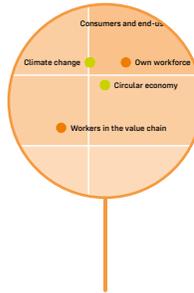
Adjusted EBITA, EUR million



Adjusted EBITA margin, %



# Highlights of the year



## Materiality assessment

Orthex conducted a double materiality assessment with stakeholders during the spring.



## In-store excellence

In 2025, we celebrated the 30th anniversary of our iconic storage box range SmartStore™ Classic and our golden-coloured campaign trucks conquered the stores around Europe and the Nordics.



## Novelties

Extension of product portfolio made from recycled plastic with new SmartStore™ Module storage solution which offers a perfect solution for storing shoes or organising a playroom.

2025

February

March-April

May

June

September

November



## Recognitions

During the Ambiente fair, we launched three significant storage novelties of which the SmartStore™ Compact Access container was awarded with the “Winner” recognition at the German Design Awards 2025.



## Commitments

Orthex joined UN Global Compact. The UN Global Compact is a United Nations initiative to encourage businesses worldwide to adopt sustainable and socially responsible practices.



## EcoVadis ESG assessment

Orthex was awarded with a silver medal in the EcoVadis ESG assessment meaning that Orthex is globally among the top 10 percent of companies annually assessed by EcoVadis.



## Customer satisfaction

Orthex's customer satisfaction rate improved further to 4.15 (2023: 4.08) on a scale from 1 to 5 in a customer satisfaction survey conducted biannually.

## CEO review

Orthex's purpose is to create long-lasting solutions for an organised and enjoyable home. We want to be the most sustainable choice for the consumers and a value-adding partner to our customers by offering durable, timeless designed, high-quality and safe products. At the same time, we minimise our impact on the planet and reduce our relative carbon footprint by increasing the use of recycled and renewable raw materials in our production.

Depressed consumer spending across markets and global uncertainty impacted the 2025 overall performance, undermining our growth ambitions. Orthex's full-year 2025 net sales decreased by 2.8% and amounted to 87.2 million euros (89.7). The sales decline is particularly attributed to careful consumer behavior. In addition, especially at the start of the year we had to limit shipments to some customers facing financial challenges. The decline in net sales was mitigated by successful new product launches, campaigns, active in-store measures, and new product and customer listings.

### Solid profitability and healthy cash flows

The adjusted EBITA margin for the full year 2025 remained stable despite lower sales and was 11.3% (11.4). The adjusted EBITA amounted to 9.8 million euros meaning a slight decline compared to 10.2 million euros in the previous year. The EBITA result development can be attributed to tight cost control and a balance between volume driving campaigns and more profitable base sales. Steady, and towards the second half of



the year declining raw material prices further improved the results. Operational efficiencies were not gained with declining sales, hence measures to offset cost increase and secure margins were consciously implemented during the year to secure delivery of the EBITA result.

The full-year net cash flows from operating activities increased by 4.5% to 12.3 million euros (11.8). The net debt to adjusted EBITDA ratio (leverage) was down at a healthy 1.1x (1.4x) at the year-end. We are well positioned for potential strategic investments in 2026.

**Leverage was down at a healthy 1.1x (1.4x) at the year-end.**

## Dividend payout

The Board of Directors has decided to propose a higher dividend payout compared to the previous year and is proposing a dividend of 0.23 euros per share (0.22), totalling 4.1 million euros (3.9) and 60.3% (63.9) of net profit. This is in line with the company's aim to distribute a stable and over time increasing dividend totalling at least 50 per cent of net profit, on a biannual basis.

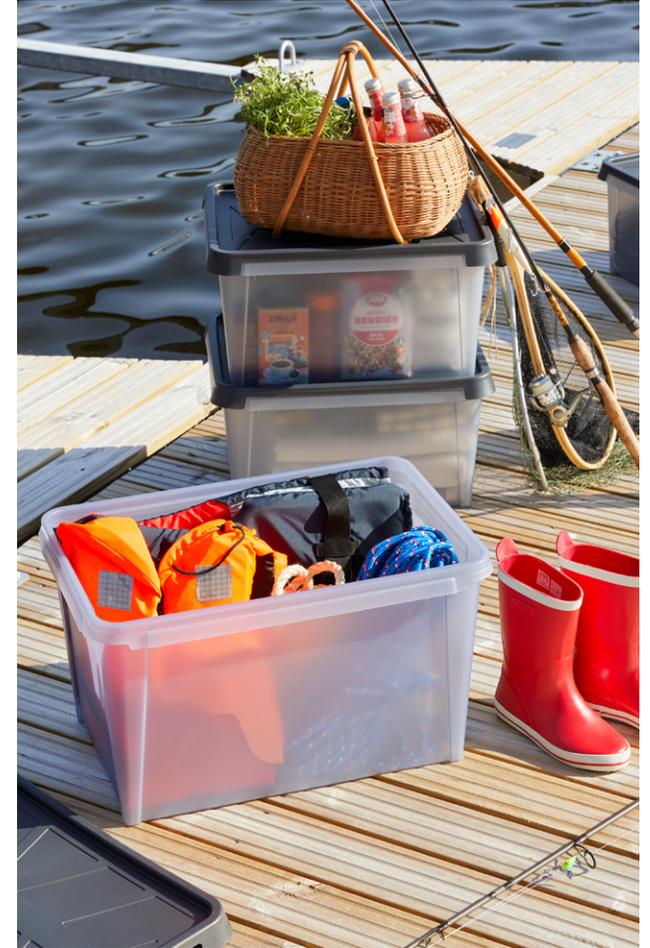
## Sales by geography

In 2025, invoiced sales in the Nordics decreased by 3.1% to 68.9 million euros (71.1). Especially in some Nordic markets consumer demand was sluggish throughout the year whereas a few markets showed signs of recovery in the second half of the year. Invoiced sales in the Rest of Europe decreased slightly compared to 2024 and were 20.2 million

euros (20.3). In general, distribution build-up and customer partnerships developed favorably, aided by closer customer cooperation and more dedicated sales resources. The slight decline is due to one important customer changing its buying strategy, favouring other product categories in their campaigns and a few customers having financial difficulties at the beginning of the year. Rest of the world full-year invoiced sales dropped 0.3 million euros driven by trade uncertainty in the United States and amounted to a total of 0.6 million euros. We adapted our commercial strategy and cost level to the prevailing market conditions and our pipeline of new products performed very well despite headwind from careful consumers and customers.

## Sales by product category

Storage is our biggest product category both in the Nordics and in the Rest of Europe. Compared to the previous year, the Storage category declined slightly with full-year invoiced sales amounting to 61.9 million euros (63.6). The negative sales development in the Nordics impacted the Storage category invoiced sales. Invoiced sales in the Kitchen category declined by 8.2% and amounted to 17.7 million euros (19.3). Especially consumer demand in the Nordics affected the Kitchen sales negatively. The Home & Garden category showed 6.0% growth with invoiced sales amounting to 10.0 million euros compared to 9.4 million euros in the previous year. The growth was driven by higher sales of our flowerpots made of recycled material.



## Clear growth strategy

We have refined our commercial strategy to strengthen our offering and ensure efficient development of key channels, key customers and key markets. Our focus is to become a truly European company, adding increasing value to our customers and consumers. Our goal is to accelerate growth especially in the market area Rest of Europe, while ensuring that our operations are developed to serve all our key markets efficiently.

To ignite consumer demand in 2025 we focused heavily on in-store visibility, and a good example of this is the building of over 400 SmartStore™ and GastroMax™ shelf implementations in major retail chains across Europe and the Nordics. The measures taken in the stores boosted out of store sales and shopper activity. We have deployed further local resources focusing on France and Germany, the stronger international commitment is intended to accelerate future growth in the area outside the Nordics. Invoiced sales outside the Nordic market accounted for 23.1% (22.9) of Orthex's invoiced sales in 2025.

## Lower emissions

In 2025, we updated our sustainability strategy based on the findings of the double materiality assessment conducted during the spring. In this connection, we replaced our previous carbon neutrality target, and our new main sustainability target is to minimise our impact on the planet. We strive to reduce our relative emissions and to increase the share of recycled and renewable raw materials in our production and we

managed to do both in 2025. We made good progress in other areas of sustainability as well and I'm most pleased to see the improved safety results and higher scores both in employee engagement index and customer satisfaction rate.

## Taking on 2026 with confidence

The business climate in 2025 was characterized by careful consumer behaviour and customer uncertainty. Although inflation pressures slowed down, and interest rates stabilized during the year, demand did not recover remarkably. During these conditions, we have used our time efficiently, working on our go-to-market strategy, our internal operations, reducing complexity and strengthening our commercial teams and improving our tools. With a strong portfolio of new products, classic favourites and a very clear plan on how to advance, we take on 2026 with determination and confidence.

I am incredibly proud of the teamwork, individual efforts, and dedication of our employees in building, adapting and executing our growth strategy. I want to extend my heartfelt thank you to everyone at Orthex for their significant contribution throughout the year. To all our customers and stakeholders, I would like to show my gratitude and share our ambition to be the best partner for business growth in the category.

**Alexander Rosenlew**  
CEO



## Our purpose and values

We are inspired by our purpose:  
Create long-lasting solutions for an organised and enjoyable home.

We create, produce, and market high-quality, functional and sustainable products. Our offering is based on deep consumer insights, appealing and creative concepts and leading brands.



### Constant improvement through innovation

We believe in development through continuous improvement.



### Professional implementation

We work hard to meet our customers' and consumers' expectations every day.



### Respectful teamwork

We are committed to developing our employees, showing respect, and promoting health and safety.



### Sustainable and responsible development

We strive to minimise our impact on the environment and actively promote sustainability.



## Strategy

Orthex's key priorities in its growth strategy are to become the number one brand in the storage product category in Europe and strengthen its position as a leading Nordic houseware company with strong brands and sustainable products.

### 1 Solid actions to keep winning in the Nordics

Orthex aims to grow the Storage product category in the Nordics through campaigns, expansion of in-store concepts and launch of novelties.

Orthex targets growth in the Kitchen product category by focusing on sustainable products and distribution expansion opportunities.

**In 2025, the Nordics accounted for 76.9 percent of Orthex invoiced sales.**

### 2 Accelerating growth in the international markets through strong customer collaboration

Orthex expects major growth opportunities in the international markets and its go-to-market strategy is delivered through local presence with a key account approach. The key focus is to improve the distribution of Orthex products in Europe, invest in strategic customers and new customer acquisition.

**In 2025, international markets accounted for 23.1 percent of Orthex invoiced sales.**

### 3 Accelerating growth through the online retail channel

The company takes advantage of the e-commerce growth opportunities by strengthening relationships with e-commerce companies and working closely with retailers executing a multi-channel strategy.

### Market consolidation provides growth opportunities

Orthex anticipates that acquisitions could be an important opportunity to reach the company's strategic objectives. Orthex intends to carefully evaluate acquisition opportunities in Europe. The synergies achieved through acquisitions are typically related to production, sales and marketing, logistics, product category expansions, overheads, and a stronger bargaining position.

## Commercial factors supporting the growth strategy

### CLEAR CATEGORY STRATEGY FOCUSING ON STORAGE



- Accelerating efforts to grow the Storage category in international markets utilising the company's long experience in the Nordics.
- The close distribution linkage between Kitchen and Storage categories enables cross-selling by leveraging Orthex's existing customer network.

### SHOWING THE WAY IN SUSTAINABILITY



- Orthex aims to be the most sustainable choice for the consumer by offering high-quality, safe, and long-lasting products with timeless design. Orthex is reducing the carbon footprint of its production and products by increasing the use of recycled and renewable raw materials.
- Orthex believes that it has potential to be a preferred supplier of sustainable products.

### GROWTH THROUGH INNOVATIONS



- Innovation plays an important role in Orthex growth strategy.
- When developing new products and concepts Orthex will focus on improving consumers' everyday life with sustainable and practical products with timeless design.

# Long-term financial targets

## Sales growth

An annual organic net sales growth to **exceed 5 per cent** on a Group level, and **10 per cent** outside the Nordics (growth in local currencies).

## Profitability

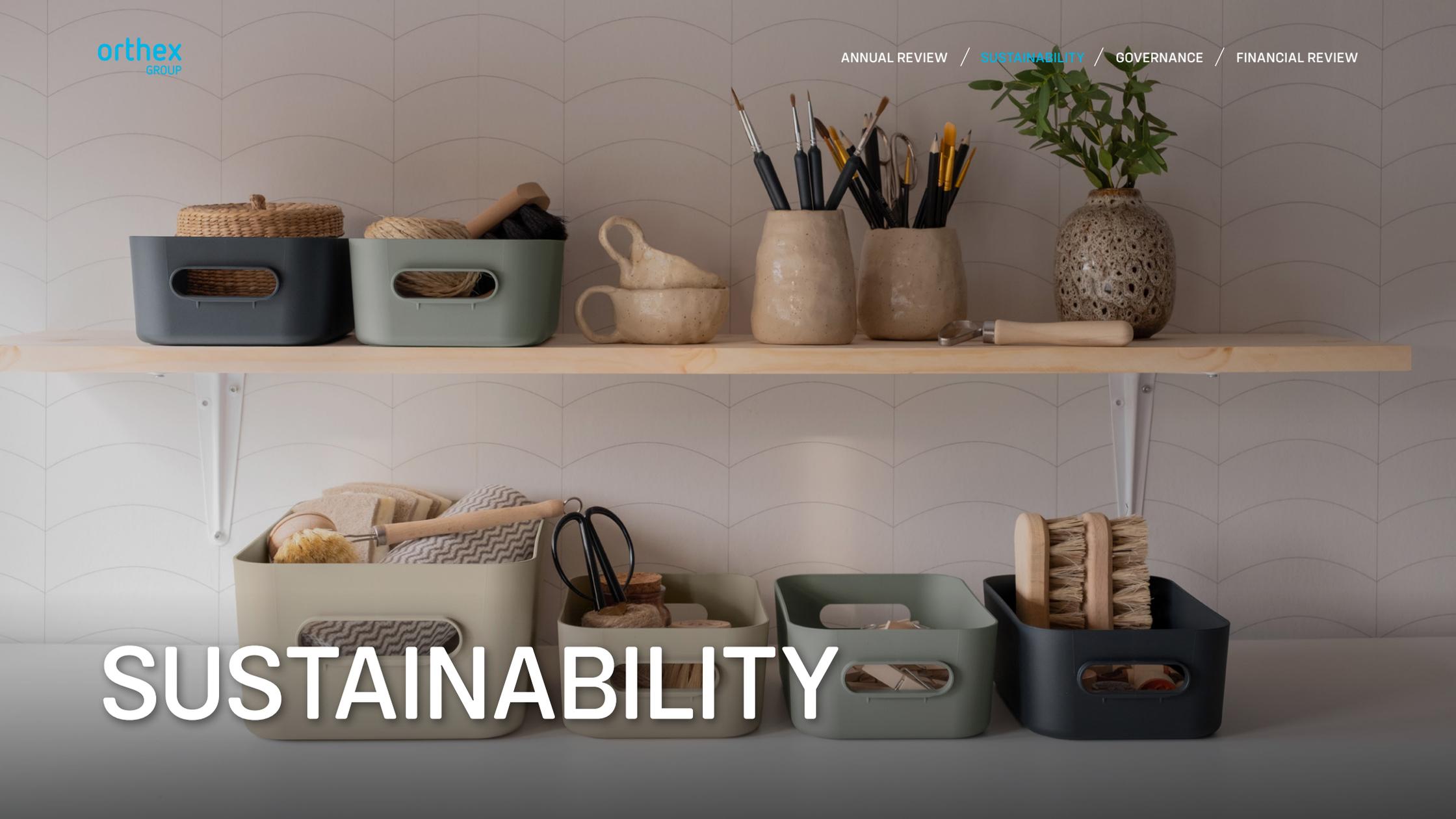
Improving EBITA margin (adjusted for items affecting comparability) **exceeding 18 per cent** over time.

## Leverage

Net debt to adjusted EBITDA ratio **below 2.5x**. Leverage may temporarily exceed the target (for example, in conjunction with acquisitions).

## Pay-out ratio

Distribution of a stable and over time increasing dividend with a pay-out of **at least 50%** of net profit on a biannual basis.



# SUSTAINABILITY

## Key sustainability actions 2025

<p>Climate change ● Own workforce</p> <p>● Circular economy</p> <p>● Workers in the value chain</p> <p><b>ENVIRONMENTAL</b></p> <p><b>SOCIAL</b></p> <p><b>GOVERNANCE</b></p>	<p>We increased the share of <b>recycled and renewable materials</b> (used kg) to 17.9% (2024: 16.6%).</p>		<p>We were awarded <b>silver medal</b> for our <b>sustainability performance</b> in the EcoVadis ESG assessment.</p>	<p><b>WE SUPPORT</b></p> 	<p>Our <b>sickness absence rate</b> decreased to 4.9% (2024: 5.2%) and our employees' <b>safety at work rate (LTIF)</b> improved and was 5.6 (2024: 10.5).</p>
<p>Orthex conducted a <b>double materiality assessment</b> with key stakeholders.</p>		<p>The <b>Engagement Index</b> reflecting our <b>employee satisfaction</b> improved to 83, on a scale from 1 to 100 (2024: 81).</p>		<p>We joined the <b>UN Global Compact</b> and committed to its ten principles.</p>	

## Sustainability at Orthex

In 2025, Orthex continued its preparations for entry into force of the Corporate Sustainability Reporting Directive (CSRD). The new reporting requirements were expected to apply to the company starting from the beginning of 2025. However, changes to these reporting requirements were proposed in the EU, and in December 2025 it was confirmed that the company would be exempt from the CSRD requirements due to its size. We are closely monitoring the progress of the regulation on sustainability reporting and the potential impacts on the company's reporting obligations. This Sustainability Report follows the ESG structure just like the sustainability reports published by the company in the previous years.

Sustainability is a core element in implementing Orthex's growth strategy and key objectives as we strive to be the storage category leader in Europe and the benchmark for quality, practicality and sustainability in every home. In our decision making, we consider environmental aspects proactively.

The main building blocks of our approach to sustainability are our long-lasting products, sustainable raw materials, emission reduction, responsible procurement, and ethical business practices. We care for the health and safety of our employees and the people who work for our partners and suppliers and aim for zero-accident vision and culture.

We manufacture high-quality, safe, and durable household products for everyday needs and they are made with care and timeless design. Orthex does not make single-use products. Orthex's products are made for long-term use and are fully recyclable in all our markets at the end of their life cycle.

We continuously strive to reduce our emissions and the relative carbon footprint of our operations. The Science-Based Targets initiative (SBTi) has approved Orthex's near-term science-based emissions reduction target. This means that Orthex's climate targets are aligned with the target to keep global warming below 1.5°C in accordance with the Paris Agreement.



We strive to minimise our impact on the planet and actively promote sustainability in all our actions throughout the production and supply chains.

Our key environmental principles are:

- We only produce durable products.
- We minimise the use of resources.
- We only use recyclable materials.
- We increase the amount of recycled and renewable raw materials in our products.

In 2025, Orthex joined UN Global Compact. It is the world's largest corporate sustainability initiative based on Ten Principles in the areas of human rights, labour, environment, and anti-corruption. It also supports broader goals like the UN Sustainable Development Goals (SDGs). Orthex supports all seventeen SDGs. Based on identified priority sustainability topics, we have determined the most relevant SDGs for Orthex, and how we can best contribute to them.



We always optimise the use of raw materials and use as much recycled material as we can. Our products are designed to be as efficient as possible to produce and transport in order to consume less energy. Our factories' two main environmental targets are to reduce the use of electricity and to lower the scrap rate. All our factories use 100-% renewable energy. When developing new products, we always consider how to optimise logistics. When transporting the products, we minimise the use of packaging.

EU's strategy for plastics states that "plastics are an important material in our economy and daily lives". For us, plastic is a valuable raw material that can be used to make long-lasting, safe, reusable, and recyclable products. Orthex's products and resource-efficient operations contribute to the EU's target to accelerate the transition to a circular plastics economy.

Orthex is actively participating in research projects to advance circular economy and the use of recycled and renewable plastics. More information on these projects is available later in this report.

## Double materiality assessment

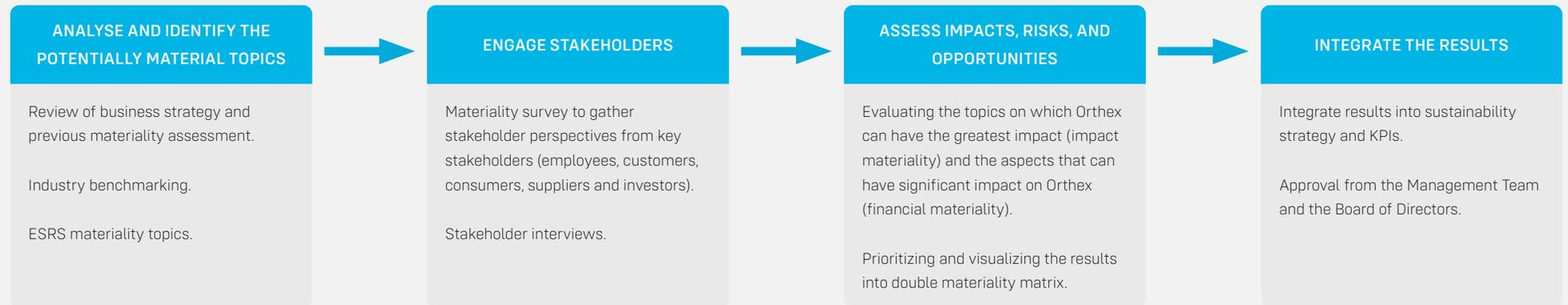
Orthex's sustainability agenda and strategy is based on a stakeholder materiality assessment with an aim to ensure that our sustainability efforts focus on the most relevant sustainability topics.

Orthex conducted a sustainability materiality assessment with key stakeholders (customers, consumers, employees, suppliers, and investors) during the spring of 2025. The previous materiality assessment was carried out in 2022.

The 2025 assessment was conducted in accordance with the Corporate Sustainability Reporting Directive (CSRD) following the principles of double materiality assessment and the ESG structure. The materiality survey received over 300 responses, and the results were supplemented with interviews with selected customers, investors, and suppliers. The double materiality assessment process is illustrated in the process chart below.

**We ensure that our sustainability strategy is in line with stakeholders' expectations.**

### Double materiality assessment process



## Double materiality assessment outcome

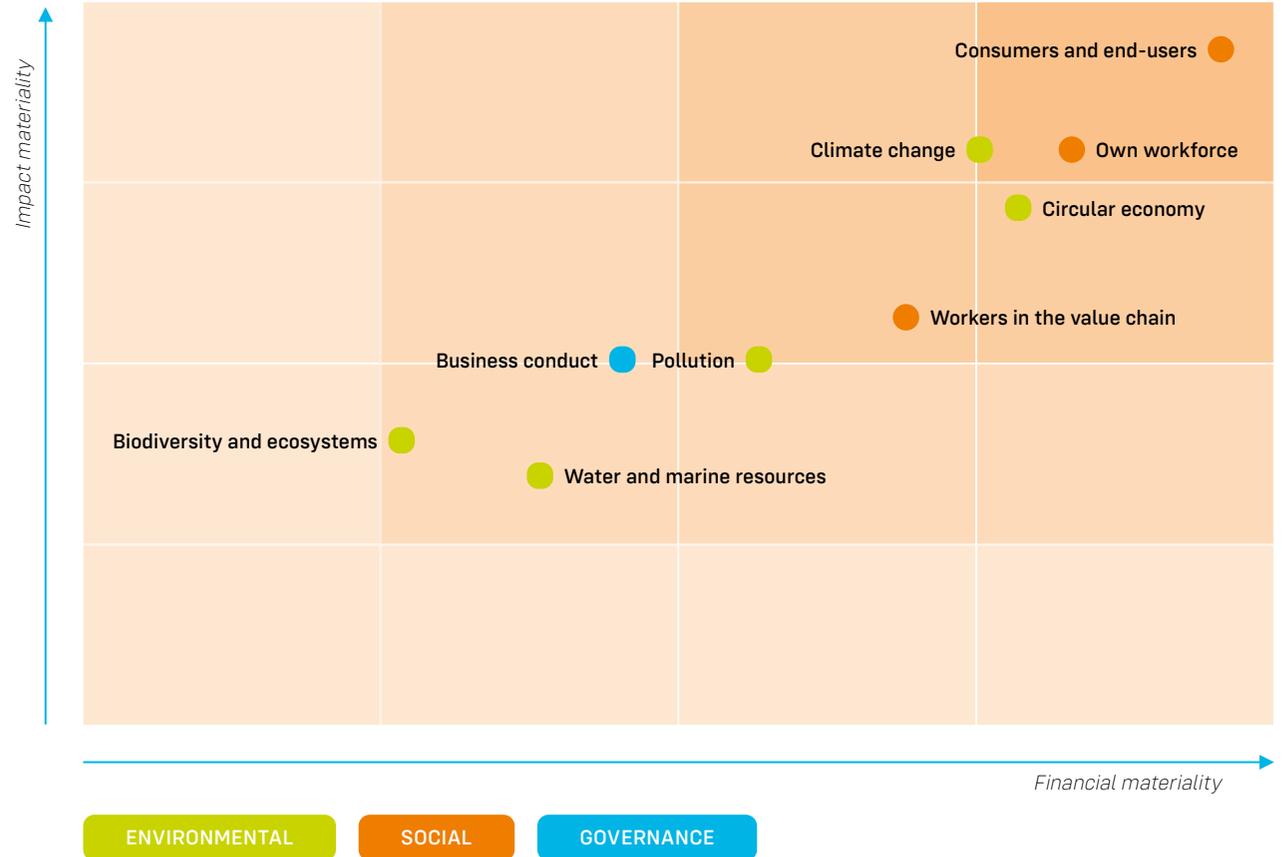
Orthex has identified its impacts on the environment and society (impact materiality assessment), as well as sustainability-related risks and opportunities impacting the company (financial materiality assessment). The outcome of the assessment is shown in the matrix on the right, displaying the critical topics for Orthex.

The critical topics for Orthex remained mainly the same as in the previous assessment and were

- consumers and end-users
- own workforce
- climate change and
- circular economy.

Microplastics emerged as a significant issue across all stakeholders in the assessment and are a factor under the topic pollution. However, based on the company's analysis, microplastics are not a significant factor in terms of pollution in the company's operations. Read more about microplastics on the following page.

## Double materiality matrix



## MICROPLASTICS – A WORLDWIDE CHALLENGE



Consumers are increasingly concerned about microplastics and their potential impact on wildlife and human health. Orthex stakeholder analysis also showed that in all stakeholder groups one of the major environmental topics was microplastics.

There have been several studies worldwide showing that microplastics are hard to filter out and are now found almost everywhere – in oceans, rivers, soil, air, food, and even drinking water.

Microplastics are tiny plastic particles less than 5 millimetres in size. They come from the breakdown of larger plastic items – like bottles, bags, or fishing nets – or are directly released in nature as small particles from laundering of synthetic clothes or abrasion of tyres through driving or are manufactured intentionally in small form, such as microbeads used in cosmetics and toothpaste.

Orthex wanted to ensure that no microplastics are released from the use of its food storage boxes and tested for these purposes SmartStore™ Sustain food storage boxes which are made of polypropylene (PP). Each food storage box was filled with water and left in contact for 10 days at a temperature of 40 °C. Subsequently, the items, together with the water, were heated in a microwave oven for 2 minutes at 600 W.

The migration test results showed that there were very little microplastics (in average 22 particles per food storage box) in the tested boxes. In fact, 21 of the particles were other than PP, meaning that the particles did not originate from the product itself but probably from the test water and air.

In summary: based on this migration test, the risk of microplastics being released from the food storage box itself is almost non-existent.

As a matter of fact, the biggest microplastic risk for Orthex is related to plastic pellets, which Orthex uses as raw material for its plastic products. According to the European Commission, plastic pellets are one of the sources of unintentional microplastic pollution. The main cause of emissions is the incorrect handling of the pellets in the supply chain, such as during manufacturing or transportation.

For Orthex, plastic pellets are valuable raw material which are processed with due care in line with ISO 14001 Environmental management standard making sure that they don't end up in nature. One of the environmental targets in our production facilities overall is minimising the production scrap.

## Orthex's sustainability strategy

Orthex's sustainability strategy follows the ESG structure, and it is confirmed annually for a three-year period. Our sustainability strategy for 2026–2028 drives our actions forward and supports us in reaching our ambitious long-term sustainability targets. Based on the findings of the double materiality assessment conducted in line with the CSRD regulation in 2025, we have streamlined our strategy to focus on topics where our sustainability-related impacts, risks, and opportunities are the most significant.

### Environmental

We focus on continuously minimising our impact on the environment and climate, and one of our key targets is to reduce our relative carbon footprint. In line with the double materiality assessment, our key environmental topics are circular economy and climate change.

### Social

Own workforce, consumers and end-users and workers in the value chain are the key elements of our social responsibility. Orthex promotes a zero-accident vision and culture, and we measure our performance with Lost-Time Injury Frequency (LTIF) rate.

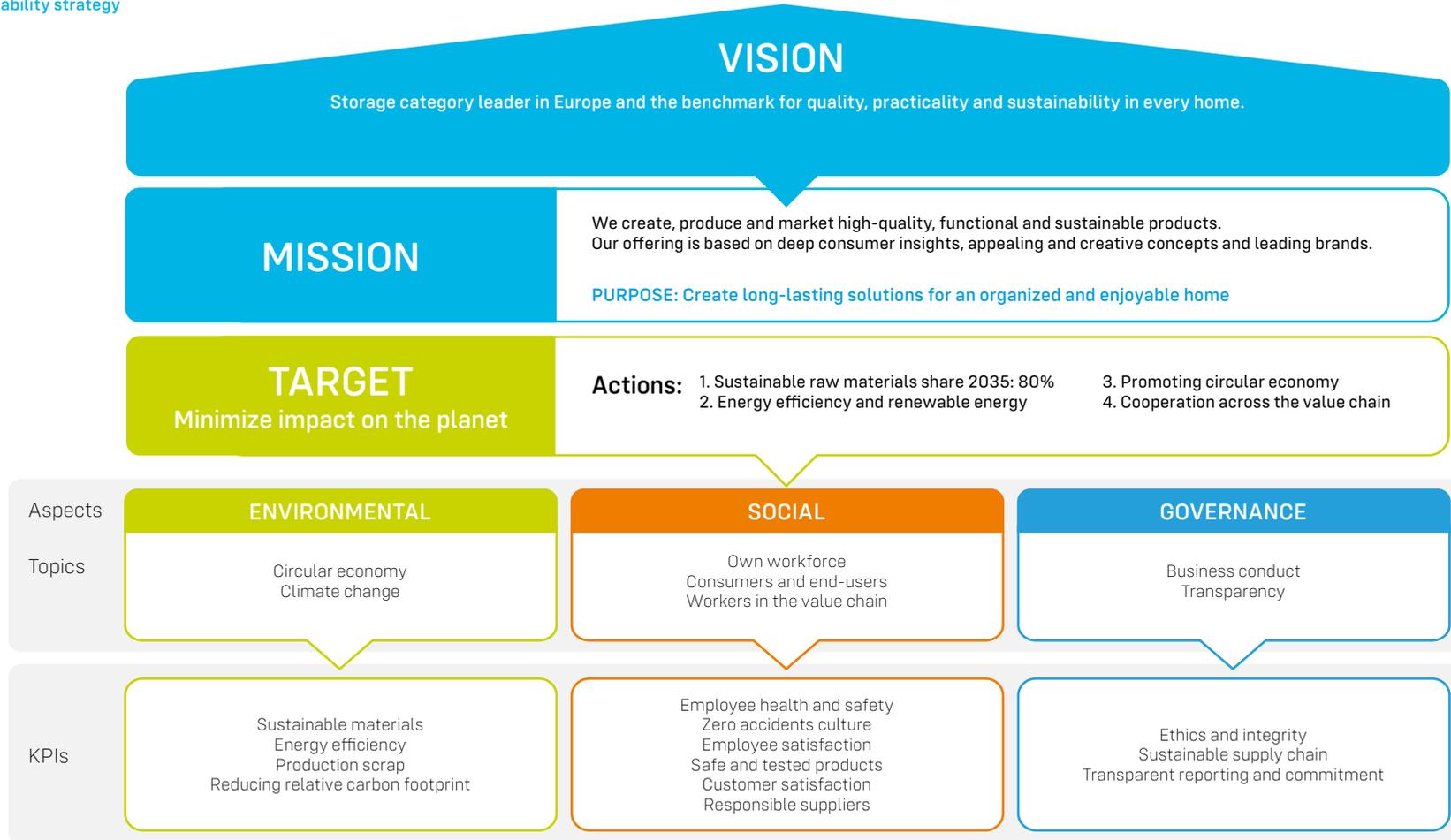
### Governance

Orthex's way of conducting business goes beyond compliance with applicable laws and regulations - high ethical standards and integrity are present in everything we do. Our Code of Conduct and Supplier Code of Conduct define the key principles for how we engage in business.

Orthex's sustainability strategy, relevant sustainability topics and set indicators, targets, and results are illustrated in the following two pages.



Sustainability strategy



## Targets and indicators

Orthex's sustainability targets and key performance indicators (KPIs)

Aspect	Topic	KPI	Indicator	Target	Result 2023	Result 2024	Result 2025	
E ENVIRONMENTAL	Circular economy	Sustainable materials	Share of recycled and renewable materials (used kg)	2035 > 80% <sup>1)</sup>	15.8%	16.6%	17.9%	●
			Increase sales of products made from recycled and renewable materials (%)	> 2 times net sales growth	67% (Net sales 2.3%)	15% (Net sales 4.4%)	-12% (Net sales -2.8%)	●
	Climate change	Energy efficiency	Improve 1% annually, baseline 2022 (kWh/produced kg)	< 1.028 in 2028 <sup>2)</sup>	1.025	1.024	1.018	●
		Production scrap	Scrap rate, despite of increase of recycled materials	2028 < 1% <sup>3)</sup>	0.87%	0.95%	0.95%	●
		Reducing relative carbon footprint	CO <sub>2</sub> per produced kg (kg CO <sub>2</sub> eq./kg)	Reduce annually	2.0	2.0	1.9	●
S SOCIAL	Own workforce	Employee health and safety	Sickness absence rate (blue-collar employees)	< 5%	6.1%	5.2%	4.9%	●
		Zero accident culture	LTIF	< 10	6	10.5	5.6	●
		Employee satisfaction	Engagement index	Improve annually	79 / 100	81 / 100	83 / 100	●
	Consumers and end-users	Safe and tested products	All food contact materials tested	100%	100%	100%	100%	●
		Customer satisfaction	Customer satisfaction rate	Improve	4.08 / 5	4.08 / 5 (2023)	4.15 / 5	●
Workers in the value chain	Responsible suppliers	Share of suppliers that are BSCI members (in risk countries), repr. 90% of purchase value	100%	100%	88%	100%	●	
G GOVERNANCE	Business conduct	Ethics and integrity	Share of employees committed to Code of Conduct	100%	100%	100%	100%	●
		Sustainable supply chain	Suppliers aligned with Supplier Code of Conduct (A + B Suppliers)	100%	88%	100%	100%	●
	Transparency	Transparent reporting and commitment	EcoVadis rating <sup>4)</sup>	Minimum Silver	Silver	Bronze	Silver	●
			Commitment to Science-Based Targets initiative	Committed	Committed	Committed	Committed	●

● Achieved ● In progress ● Actions needed ● New target

<sup>1)</sup> Updated target year.

<sup>2)</sup> New target for energy efficiency for 2026–2028.

<sup>3)</sup> New target for scrap rate for 2026–2028.

<sup>4)</sup> New target

## Environmental: Promoting circular economy

Orthex strives to continuously minimise its impact on the planet and to reduce its emissions. The products we manufacture are of the highest quality and are meant to last for years or even decades. Even after a product has worn out, it can be recycled, and the material reused for other purposes.

All our factories are ISO 14001 and ISO 9001 certified for environmental and quality management, respectively. These certificates were renewed in 2025. We are making significant efforts to increase energy efficiency and have been able to reduce our relative energy consumption year after year.

Our focus areas within responsible production are reducing our greenhouse gas emissions, increasing the share of recycled and renewable raw materials, and promoting the circular economy of plastics.

In 2020, we disclosed our target of aiming towards carbon neutral production by 2030. In addition to reducing emissions, offsetting emissions was part of our carbon neutrality plan. However, the operating environment and expectations towards companies have changed, and today, offsetting emissions is no longer regarded as a sustainable option. Instead, we recognise the need to reduce emissions in our own operations. As a part of the comprehensive sustainability strategy update regarding the years 2026–2028, we replaced our previous carbon neutrality target with a new target: Minimising our impact on the planet. Our KPI related to this target is annual reduction of CO<sub>2</sub> emissions per produced kg (kg CO<sub>2</sub> eq./kg).



## Our road map to reduce emissions

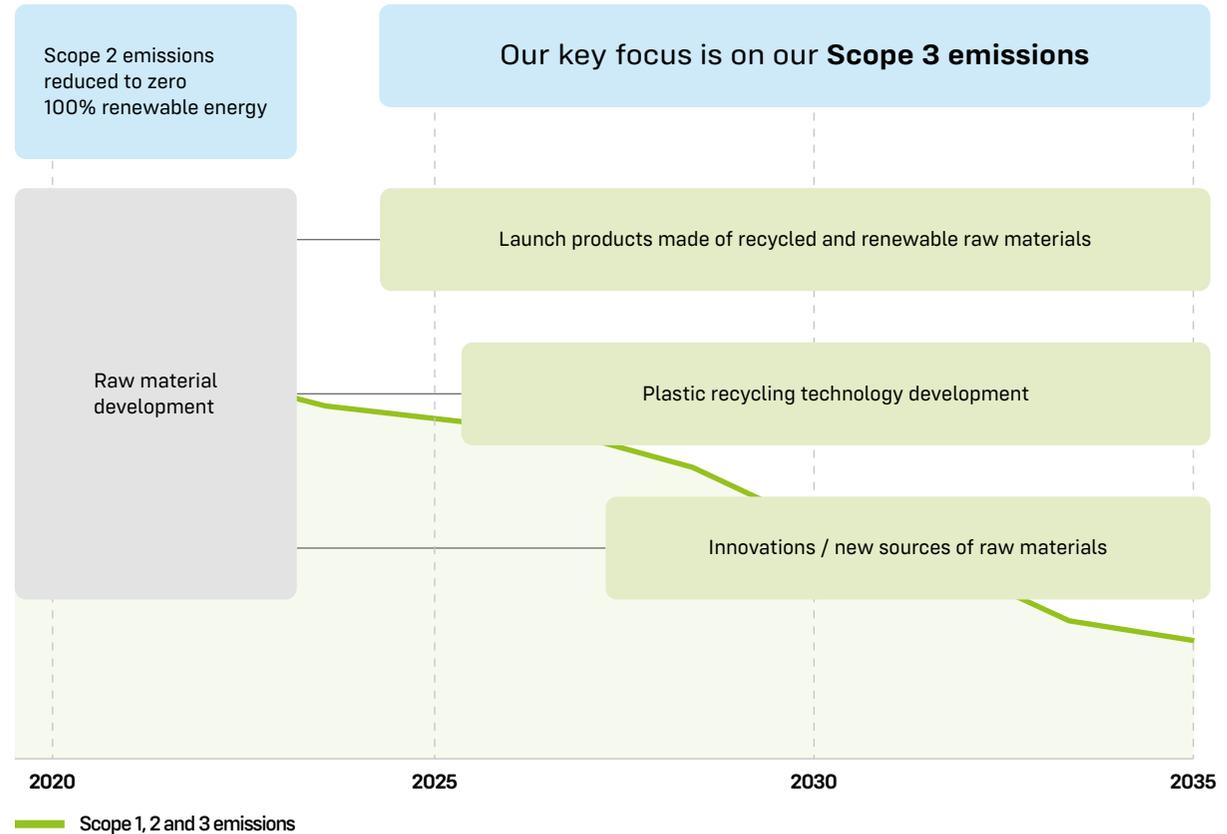
In accordance with our updated sustainability strategy, our main environmental target is to minimise our impact on the planet. This is why we have simulated our road map to reduce emissions, taking into account Scope 1, 2 and 3 emissions.

In addition to direct greenhouse gas emissions from our operations (Scope 1) and the production of purchased energy (Scope 2), we have included the following relevant indirect emissions (Scope 3) in our target: purchased goods and services; fuel and energy-related activities; upstream transportation and distribution; and waste generated in operations.

Our Scope 2 emissions are zero since we use EPD certified renewable hydropower electricity in all our factories. As almost all our remaining emissions originate from the raw materials (Scope 3), we are focusing our efforts on increasing the share of recycled and renewable raw materials in our production. Key drivers enabling us to move towards our goal are launch of products made of recycled raw materials, development of plastic recycling and recycling technology, new sources of raw materials, and innovations.

**We focus our efforts on increasing the share of recycled and renewable raw materials in our production.**

## Orthex road map to reduce emissions



Most of our greenhouse gas emissions originate from purchased goods and services, such as raw material extraction, and the end-of-life of sold products, like the incineration of products for energy. The latter is excluded from our target to reduce our emissions. This is because of our limited ability to influence consumer behaviour – whether they recycle or discard our products after use – but also because it is difficult to evaluate how the recycling of plastic develops.

As our products will be in use for decades, it is likely that by the time they reach their end-of-life stage, most plastic will be fully recycled. Even if we have limited influence on consumer recycling behaviour, we proactively promote the recycling of plastics in our communication channels, and we actively participate in plastic recycling awareness-raising activities. In addition, we make considerable investments to find new methods and raw material solutions. Read more about our research investments later in this report.

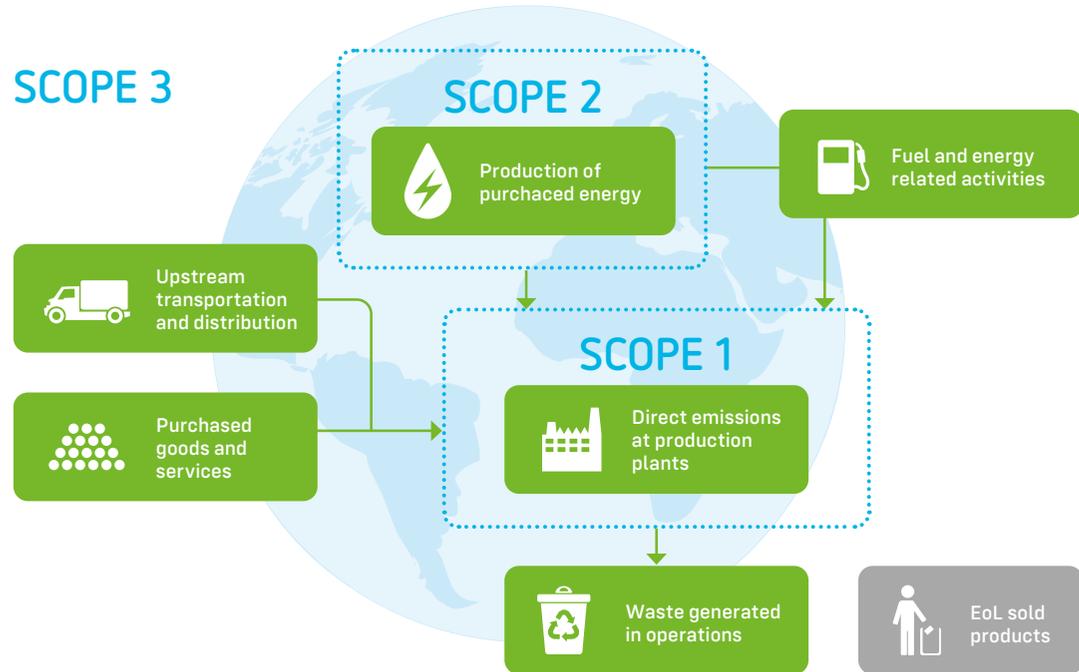
The emission factors used in the market-based calculation of Orthex’s carbon footprint are based on widely used and trusted sources, such as the licensed databases of Ecoinvent and Sphera. When primary data from our suppliers is not available, average emission factors are used. Orthex’s emission calculations have been carried out by a third party in accordance with the GHG protocol. Last year’s emission calculations were also verified by an independent external party. The verification report showed that the emission calculations had been carried out appropriately and in accordance with the requirements of the standards.

In 2025, our relative carbon footprint that eliminates the impact of business growth decreased slightly and was 1.9 kg CO<sub>2</sub> eq./kg (2024: 2.0 kg CO<sub>2</sub> eq./kg). Due to lower production volume, our total emissions decreased and were 29,933 tCO<sub>2</sub>-e (2024: 30,775 tCO<sub>2</sub>-e). We will continue to increase the share of recycled and renewable raw materials in our production to reduce our emissions even further.

**Total CO<sub>2</sub> emissions 2021–2025 (tCO<sub>2</sub>-e)**

Year	Scope 1	Scope 2	Scope 3	TOTAL (Scope 1, 2, 3)	kgCO <sub>2</sub> eq./produced kg	EoL
2021	66	0	33,871 <sup>1)</sup>	33,937 <sup>1)</sup>	2.1 <sup>1)</sup>	30,203
2022	59 <sup>1)</sup>	0	27,362 <sup>1)</sup>	27,421 <sup>1)</sup>	2.0 <sup>1)</sup>	28,500 <sup>1)</sup>
2023	66	0	29,953	30,019	2.0	30,047
2024	69	0	30,704 <sup>1)</sup>	30,773 <sup>1)</sup>	2.0	31,303
2025	4	0	29,929	29,933	1.9	31,300

<sup>1)</sup> The figure has been adjusted with corrected calculations.



## Sustainable raw materials

### Increasing the share of recycled and renewable raw materials

Orthex promotes sustainability in all choices made along the life cycle of a product. We only use durable and recyclable raw materials while minimising their use and optimising logistics. Reducing emissions, and increased sourcing of recycled and renewable raw materials are at the core of our strategy and sustainability vision.

In connection with our sustainability strategy update, we changed the target year related to our target to increase the share of used recycled and renewable raw materials in our production to 80% and the new target year is 2035 (the previous target year was 2030). The main reason for changing the target year was the switched focus from applying mass balance approach on recycled raw materials. Use of recycled raw materials is easier for the consumers to understand and act upon than the mass balance approach and its benefits. On the other hand, supply of high-quality recycled materials suitable for our criteria is still challenging. Hence, additional time to reach the target is needed. In 2025, the share of recycled and renewable raw materials (used kg in production) increased and was 17.9% (2024: 16.6%).

Our second target related to sustainable raw materials is to grow the sales of products made from recycled and renewable materials, and this growth should be more than twice as high as the company's overall net sales growth. In 2025 we did not achieve this target; instead, sales of products made from recycled and renewable materials declined

even more than our total net sales. This was due to the fact that during the year we discontinued applying the use of mass balance approach in the production process of many of our popular products.

We have launched several new products made from recycled plastic during the years 2024 and 2025 and believe that the sales of these products will grow in 2026.

### We aim to increase the share of recycled and renewable materials in our production.

#### Recycled raw materials

The carbon footprint of products made with recycled content is lower than that of products made with conventional plastic. We have used recycled plastic in our production since the 1990s and currently, a prerequisite for all new product investments is that the material should be either recycled or renewable.

In 2017, Orthex was among the first consumer goods companies in the world to start using plastic packaging recycled by consumers as raw material for new products as soon as technology allowed it. Today, this plastic comes mainly from RecyClass certified suppliers in Europe. The RecyClass certification is designed to ensure the traceability and transparency of recycled plastics in the European market. It verifies the quality and sustainability of plastic recycling processes.



We also use recycled plastic from industrial sources. This material originates from reliable RecyClass certified suppliers as well. The suppliers make the raw material by collecting post-industrial plastic waste from various sources, and the mix may vary. Post-industrial plastic waste is generated for example in industrial packaging, injection moulding, thermoforming, plastic manufacturing, and industrial processing.

We manufacture all our flowerpots and many other products from industrial recycled plastic.

### | All our products are recyclable.

The plastic in our products can be recycled approximately 10 times. In practice, however, recycled plastic is always a mixture of plastics of different ages, some of which have been recycled more often than others. This means that while a certain part of the plastic mass can be recycled 10 times, the product as a whole can be recycled almost indefinitely.

One of our novelties in 2025 is the SmartStore™ Comfort storage container range. The products in the SmartStore™ Comfort range include 95% post-consumer recycled plastic. The SmartStore™ Comfort range has been awarded the Blue Angel certificate. Blue Angel is a German ecolabel that identifies products and services with high environmental standards throughout their life cycle. The recycled plastic content must be at least 80% post-consumer recycled plastic, and the plastic source must be traceable via recognized schemes (e.g. RecyClass).

Our SmartStore™ Recycled product range and some of the storage baskets in the SmartStore™ Basket range are also certified according to the Blue Angel ecolabel.



ORTHEX'S PAULINA SELF-WATERING POT ONE OF FINLAND'S MOST SUSTAINABLE PRODUCTS



Orthex's Paulina self-watering pot was the winner in the Home & Leisure time category of the Finland's Most Sustainable Product 2026 competition. The winners were chosen by an independent sustainability panel. The purpose of the competition is to combat greenwashing by highlighting consumer products that support a sustainable lifestyle. The competition is arranged by the Nordic sustainability technology company Infine.

For each product, the panel assesses whether it enables more sustainable living and whether it is a more sustainable choice compared to alternatives in the category. The panel evaluates how the product addresses aspects such as combating climate change, promoting circular economy, decent work, human rights, enabling sustainable consumption, reducing environmental footprint, biodiversity, water use, and adherence to good business ethics.

According to the selection panel, the Paulina self-watering pot is the sustainable choice because it is made entirely from recycled material in Finland, and all production waste material is reused to create new material. In addition, the product is designed to be extremely durable and long-lasting and is manufactured using renewable energy. The production process utilizes closed-loop system for water use, which means no wastewater is generated.

"We participated in this competition because we believe responsibly manufactured products deserve visibility, and the competition provided a great platform for that. Winning brings important recognition to our product and strengthens our customers' trust that sustainability is a core value for us. That's why we are truly honoured by this important acknowledgment," says Hanna Kukkonen, Orthex's Chief Marketing and Sustainability Officer.

Orthex has been using recycled plastic in its products since the 1990s, and today, for example, all our flowerpots and balcony boxes are made from recycled plastic.



### Renewable raw materials

Plastics made from renewable raw materials, also often called bio-based, reduce our dependency on limited fossil resources and have a significantly smaller carbon footprint than fossil-based plastics. We currently use three renewable raw materials for our GastroMax™ BIO kitchen utensils and GastroMax™ tableware: wood fibre, sugarcane, and castor oil. These products have OK Biobased certifications, which assures the share of bio-based raw materials in the products. We buy the renewable raw materials from reliable suppliers who we have long relationship with and require that the raw materials have applicable certificates.

### Mass balance approach

The mass balance approach means that recycled and renewable materials are mixed with fossil materials in the raw material production process. This reduces the amount of fossil-based plastic in the world.

We use ISCC PLUS certified renewable raw materials in SmartStore™ Sustain food containers. These products are made with 80% of bio-based plastic. The bio-based content is allocated to the products by applying the mass balance approach.

However, we have decided to reduce the application of the mass balance approach in the manufacturing of our products as the method is still difficult for consumers to understand. Instead, in many of our products, we have shifted to using completely recycled or renewable raw materials, which also supports our goal to increase the share of recycled and renewable raw materials in our production.



## Investing in the research of sustainable raw materials

### We invest in research to find new methods and raw materials

We want to provide consumers with the opportunity to choose more environmentally friendly products, and we invest in research to find new methods and raw material solutions. The goals of the research projects are to increase the use of recycled and renewable plastics, and to promote circular economy. In line with Orthex's sustainability strategy, the projects support our emission reduction target and the target to increase the use of sustainable raw materials.

### Food-safe recycled plastic

Together with other partners in the Borealis SPIRIT program, Orthex investigated whether recycled plastic can be used in products suitable for food contact, expanding possibilities to use sustainable materials. The project came to its end by the end of 2025.

The goals of the project were to build an ecosystem aimed at increasing the use of recycled plastic and to generate new information about the use of recycled plastic in different applications, especially in products suitable for food contact.

The results of the product development and tests were encouraging and indicated that recycled plastic is, at least in principle, suitable for food contact. However, starting profitable industrial scale production would, among others, require further development of sorting technology

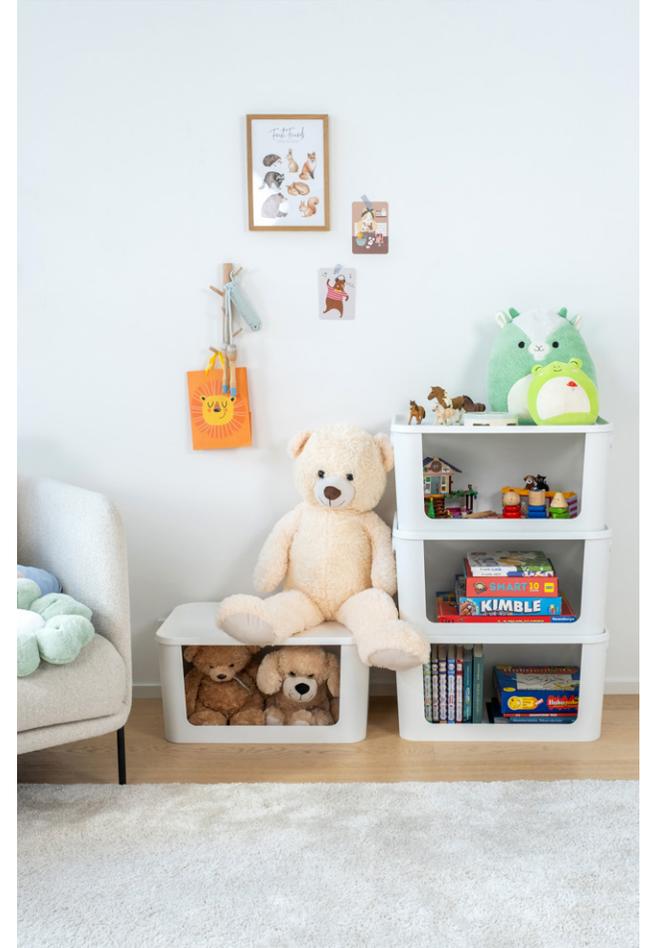
and amendments to regulations governing the use of recycled plastic. The project was part of the extensive and pioneering Borealis SPIRIT (Sustainable Plastics Industry Transformation) program supported by Business Finland, which aims to transform the plastics industry towards a more sustainable future.

## Towards circular economy of plastics.

### PlastLIFE SIP-EU project promotes the circular economy of plastics

Since January 2023, Orthex participates in a large cooperation project of seven years to promote the circular economy of plastics. The PlastLIFE SIP-EU project piloted by the Ministry of the Environment and the Finnish Environment Institute (SYKE) is part of the EU's LIFE program.

As part of this project, Orthex is working to identify and test new environmentally friendly plastic raw materials, aiming to bring pioneering products to market. Examples of novelties launched by Orthex as results of this work are the SmartStore™ Bedroller, the sorting solution SmartStore™ Stack-it, and the storage solution SmartStore™ Module, which are manufactured using recycled plastic raw materials.



### Reusify project aims to reduce single-use packaging

In addition, Orthex is a participant in the Reusify project, which started in 2024. The project aims to reduce single-use packaging by developing reusable packaging systems. Orthex goal in this project is to offer consumers reusable take away containers in stead of single-use plastic ones in grocery stores, hotels, cafes and restaurants.

The Reusify project aims to generate new knowledge and expertise about the introduction of packaging systems that enable reuse, and thereby new export opportunities for Finnish industry participants. The initiative is expected to contribute significantly to the circular economy by reducing the use of fossil-based packaging materials and addressing packaging waste challenges.

The Reusify project is three and a half years long co-innovation research initiative led by VTT Technical Research Centre of Finland Ltd. and the University of Vaasa, involving 21 stakeholder organisations including Orthex. It is primarily funded by Business Finland. The project is part of the broader Borealis SPIRIT (Sustainable Plastics Industry Transformation) program.



## Resource efficiency

### Our efficient operations save natural resources

Orthex's operations are resource efficient and have minimal impact on the environment, including local biodiversity. In optimizing resource efficiency, our focus areas are improving energy efficiency and decreasing production waste, or scrap. Our objective is always to save natural and other resources.

We use renewable hydropower in all our factories. Our energy consumption per kilogram of product continued decreasing in 2025, reflecting improved energy efficiency. The energy used to produce 1 kg of goods has decreased by 12.4% compared to the 2020 average.

Another way to improve energy efficiency in our operations is to replace old machines with energy efficient ones. Investments in energy efficient machines have contributed to reducing Orthex's energy consumption significantly. Our energy efficiency target for the period of 2023–2025 was to improve energy efficiency 1% annually (baseline year 2022).

### Progress in energy consumption 2021–2025 (kWh/kg)

Year	Outcome	Target
2021	1.100	1.106
2022	1.092	1.073
2023	1.025	1.081
2024	1.024	1.070
2025	1.018	1.059

Regarding years 2026–2028, our energy efficiency target is to improve energy efficiency 1% annually (baseline year 2022).

We optimise our production in a way that minimises the emergence of poor-quality products or production scrap. If scrap is created despite our measures, mainly due to colour or material change during production, we are able to reuse the vast majority of it as raw material elsewhere in production. This effectively eliminates the creation of actual scrap. Our target is to reduce the share of production scrap (cost of scrap products compared to produced volume) to below 1% during the years 2026–2028. This is an ambitious target, since the increased use of recycled raw materials means also increased amount of production scrap. The target for the scrap rate in 2025 was below 1.1%, and we reached our target since the scrap rate was 0.95% (2024: 0.95%).

### Progress in reducing production scrap 2021–2025 (cost of scrap products compared to produced volume, %)

Year	Outcome	Target
2021	0.98%	1.50%
2022	0.96%	1.47%
2023	0.87%	1.45%
2024	0.95%	1.42%
2025	0.95%	1.10%

All our factories have closed-loop systems for water use. Our operations use cooling water in their manufacturing processes, and the water is fully recycled in production. No wastewater is generated in our operations, and no water is released into nature.

As our products only contain the raw material and colour, we use minimal volumes of chemicals in our production. Some chemicals are used for other purposes, for example for cleaning. We also follow the Substitute It Now (SIN) list to control the chemicals included in the making of our raw materials. The SIN-list is a database of chemicals likely to be restricted or banned in the EU. The purpose of this list is to support organisations in identifying and replacing substances of high concern, based on the criteria defined in REACH, the EU's chemical regulation.

**No wastewater is generated in our operations, and no water is released into nature.**

## Biodiversity

### Our biodiversity impacts come from our supply chains

Orthex's own operations are resource efficient and have minimal impact on the environment, including local biodiversity. Our indirect biodiversity impacts come from our supply chains, and together with the Finnish Chemical Industry Federation and other member companies we have created long-term, industry-level biodiversity vision, targets, and roadmap. The most significant identified impacts of the chemical industry on biodiversity are associated with raw material supply. These are greenhouse gas emissions, changes in land- and water-use and natural resource use and exploitation.

Orthex is involved in the chemical industry's global sustainability program called Responsible Care which was adopted in Finland in 1992. The program is based on continuous improvement, sharing best practices, and annual reporting. The chemical industry aims to achieve carbon neutrality and a net positive impact on nature by the year 2045. The Finnish Chemical Industry Federation has established a common approach to measure and track biodiversity impacts within the industry over the years.

### Promoting the recycling of plastic

Orthex fully supports the notion that plastic belongs in circulation, not in nature. Plastic is a valuable material and recycling plastic is a responsible act for a sustainable future.

Orthex is part of a value chain that enables the new life of plastic packaging through recycling. We proactively promote the recycling of plastics in our communication channels and various events, while also engaging in dialogue with relevant actors. Orthex also cooperates with its customers to raise awareness on recycling.



## Social: Safe workplace and tested products

### Caring for our people

Orthex is committed to providing a safe, inclusive, and motivating work environment. We actively manage occupational health and safety risks, implement preventive measures, and invest in employee training and engagement. Leadership and employee commitment are key drivers of continuous improvement. We monitor our progress through monthly and annual reports and meetings.

#### Occupational safety

Orthex promotes a zero-accident vision and culture. We want to ensure that all our employees have a safe workplace every day. Our focus is on preventing safety incidents, which is why we encourage our employees to report any near-misses, unsafe practices, or other safety observations. All reports are carefully analysed, and actions are carried out to prevent similar situations from re-occurring in the future.

Orthex's operations are audited with ISO 45001 certification for occupational health and safety (OHS). This certificate was renewed in 2025. The certificate provides requirements for and guidance on an OHS management system. The goal is to enable organisations to provide safe and healthy workplaces by preventing work-related injuries and health issues, and to help improve their OHS performance.

To ensure the safe use of chemicals, we provide our employees with bulletins that define the hazard level of the chemical and include

relevant instructions for use and protective gear. Our Supplier Code of Conduct also requires our suppliers to ensure a safe and healthy working environment for their employees.

Our safety at work KPI is Lost-Time Injury Frequency (LTIF). This KPI allows us to benchmark our safety performance, since it is widely used in peer companies. Our LTIF target regarding the entire personnel is set at less than 10 incidents per million work hours. This figure is clearly below the average LTIF rate in Finnish industry. In 2025, our employees' LTIF rate improved and reached an excellent level of 5.6 (2024: 10.5).

#### Health and well-being

We believe that the health and well-being of our employees form an important part of their working ability. To ensure this, Orthex offers its employees high-quality, employer-provided occupational health care. We also promote an early support model that aims to prevent and early detect any negative developments regarding employee health, safety, and well-being. The model enables managers to provide adequate and timely support to employees and to promote dialogue as part of the company culture.

We measure health and well-being of our blue-collar employees with a key performance indicator for sickness absence rate (% of total theoretical working hours). The target for this indicator is to reach the level of below 5%. In 2025, we reached this target for the first time, and our sickness absence rate decreased to 4.9% (2024: 5.2%). It is a top priority for us to ensure the health and safety of our employees, and they are instructed to stay at home with the slightest symptoms of an illness. We also continue hybrid working practices where remote and in-office days vary depending on the situation.



### Human resources

In human resources, we focus on developing an organisation with highly motivated and skilled employees and competent leadership, while enabling continuous improvement for all. Orthex's performance management and development process is a key element in guiding employee performance and development. All managers are evaluated by their teams annually, and all employees are provided with a structured way of giving and receiving feedback. This helps ensure that everyone has an opportunity to influence their personal development.

### Employee feedback helps us build a safe and motivating workplace.

Our annual employee surveys and their follow-up surveys are also important elements of people management at Orthex. The annual employee survey focuses on the following topics: engagement, leadership, team efficiency, organisational and social work environment, and management. The employee survey's response rate declined slightly from the previous year but was again excellent 95% (2024: 98%).

We measure our employee satisfaction with the KPI Engagement Index, and we have set a target to improve annually. The relationship between engagement and profitability of the organisation is well established. Based on the responses to eight questions related to motivation and commitment, our employees' Engagement Index improved and was 83/100 in 2025 (2024: 81/100).

Employee survey helps to identify employee strengths and areas of improvement. Each team discusses the survey results annually and agrees on plans for development actions with regular follow-up of results and implementation.



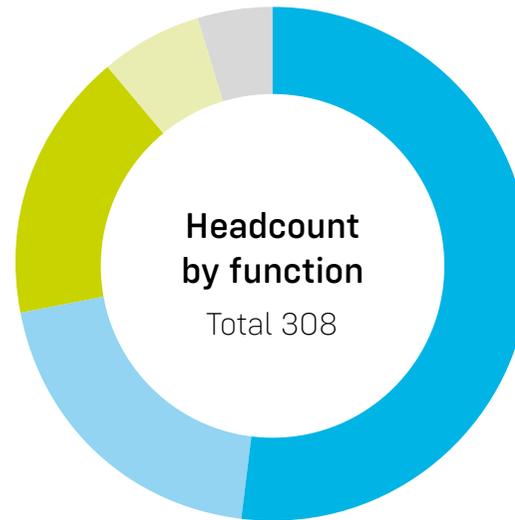
**Diversity and inclusion**

We promote equality and do not tolerate discrimination in any form. Our employees have the freedom to organise themselves, and we respect trade unions and personnel representatives and engage in open dialogue with them. Our employee survey confirms that our employees feel that people are treated fairly at work, regardless of sex, age, or cultural background and that everyone can express themselves freely and safely and feel part of a greater context.

Orthex had 308 employees at the year-end, which is slightly less than at the end of 2024 (312). The distribution of employees by functions and gender is described in the enclosed graphs.

**Continuous improvement**

We operate an internal reporting system for employees' development proposals, reports of deviations, incidents, and accidents, including close calls. Each proposal and report are evaluated and documented. Based on these employee observations, we have done numerous improvements in, for example, our ways of working, work environment, and safety equipment. Our target is to have each production and warehouse site employee submit at least one development proposal annually. In 2025, we got 314 development proposals which is substantially more than in 2024 (224) meaning that we clearly reached our target.



- Production (160)
- Warehouse (62)
- Sales (52)
- Admin (20)
- Marketing (14)



- Male 54%
- Female 46%



- Male 71%
- Female 29%

## Product safety

We ensure our products are safe to use

Product safety is a top priority for Orthex. We take great pride in offering products that are manufactured with safe, high-quality raw materials that make them durable, functional, and safe to use. We comply with all relevant product safety regulations and guidelines, such as the EU's General Product Safety Regulation regarding consumer goods, the Regulation of good practices in food contact material operations, and the Regulation on plastic materials and articles in contact with food.

All our products made from conventional plastic are free of Bisphenol A (BPA) and phthalates. Recycled plastic is also tested and safe, but as it originates from multiple plastic products, it cannot be used in food-contact products.

Around 90% of Orthex's products are manufactured at our factories in Finland and Sweden. The remaining 10% are manufactured by carefully selected suppliers, mainly in the Far East. We only work with reliable suppliers that follow all regulations for food contact materials and test their raw materials. For more information about how we work with our suppliers, see section Sustainable supply chain.

### Product safety is a top priority for Orthex.

#### Food contact products

We follow all EU regulations concerning food contact products. All these products are carefully tested on a regular basis in independent,

accredited laboratories to ensure product safety. For example, our lunch boxes undergo heat resistance testing to ensure that no substances are released into food during heating. We specify these details in our product-specific Declarations of Compliance. In addition, symbols on our products and their packaging present which temperatures the product endures and whether it is safe to use in, for example, the microwave, fridge, or dishwasher. For more information about our product symbols, visit [www.orthexgroup.com](http://www.orthexgroup.com).



Regulation on recycled plastics material which entered into force in 2022 aims to increase the use of recycled plastic material in food contact materials while ensuring the safety of recycled plastic. Recycled plastic materials and articles intended to come into contact with food must be both chemically and microbiologically safe. We follow closely developments in this area and are constantly looking for new and safe raw material sources for recycled plastic. The European Food Safety Authority's approval process for registering a new recycled raw material intended for food contact is a long-term process that requires a lot of raw material testing, process validation and other verification of the functionality of the process and that the recycled raw material is completely safe to use in food contact.



SMARTSTORE™ CLASSIC – 30 YEARS OF RELIABLE STORING OF MEMORIES



SmartStore™ Classic has been a trusted partner in home storage for over three decades. This range of boxes has helped people to organise, protect, and cherish their belongings and memories in a safe manner. In 2025, we celebrated the Classic range and its 30th anniversary!

The SmartStore™ Classic range includes a wide assortment of premium-quality storage boxes for various needs. As our most popular range, SmartStore™ Classic is valued for its practical features: transparent material for easy content identification, sturdy clips – made from recycled material – that keep the lid firmly in place, and a design that allows the boxes to be securely stacked. In addition, the boxes are food approved, which is an important feature for consumers and a guarantee of quality and safety. The SmartStore™ Classic boxes come with a 10-year guarantee. These boxes are built to last – just like the memories they hold.

The journey of our Classic box began in 1995. At that time, it wasn't yet called SmartStore™, since it was originally designed for the Danish company Dynoplast. Later that same year, Dynoplast was acquired by the Swedish Hammarplast Consumer AB. Hammarplast Consumer AB, in turn, became part of the Orthex Group through an acquisition in 2011. The SmartStore™ brand was launched in 2010.

The story of the SmartStore™ Classic storage box range as a high-quality and safe product range will continue to the next generations.

## Customer satisfaction

### We help our customers achieve their sustainability targets

Orthex serves various retail customers, such as traditional convenience stores, specialty and hardware retailers, online stores, and department stores. Consumers – the customers of our customers – are another important stakeholder group to us. We believe that satisfied customers and consumers will lead to a healthy and growing business. We work hard to meet or exceed the expectations of our customers and consumers.

We seek to be the preferred value-creating partner to our customers, and we are committed to helping them to create outstanding in-store presentations. From planning to execution, we collaborate with retailers to design concepts that enhance product visibility and make it easy for consumers to find and choose the right products for their needs. In 2025, we set up over 400 branded points of sales together with major retail chains in the Nordics and elsewhere in Europe.

We actively participate in the sustainability work of our customers and provide them with data which they can use in their calculations and target setting. As we increase the share of recycled and renewable raw materials in our production and reduce our relative emissions, we can further support our customers in achieving their own sustainability targets.

**We believe that satisfied customers and consumers will lead to a healthy and growing business.**

The vast majority of our products are manufactured in Finland and Sweden, which means that the distance to our core markets – the Nordic countries and Europe – is short. This enables us to react to customer needs in a timely manner and with less tiers in the customer’s supply chain. Our warehouse in Germany increases the efficiency of our logistics in Europe.

We measure customer satisfaction with a survey every second year. The latest survey was conducted in 2025 when we improved our customer satisfaction rate to 4.15 (2023:4.08), on a scale from 1 to 5. Our customers were extremely pleased with their key account managers at Orthex and rated their activity and help with an excellent score of 4.4 (2023: 4.5).

**French customer: “We have a very good relationship with Orthex, characterized by great responsiveness and smooth communication. This strong partnership allows us to move forward together.”**



## Responsible suppliers

### We support our suppliers in sustainable business practices

Our suppliers are key partners for us in controlling and developing the sustainability of our value chain. We aim for active engagement with our suppliers and continuous evaluation and development of their performance and we expect them to comply with our Supplier Code of Conduct. In high-risk countries, we monitor compliance with our Supplier Code of Conduct in the supply chain through amfori BSCI.

More information on Orthex's supplier collaboration is available under section Sustainable supply chain later in this report.



## Sustainability Governance: Part of everyday work

Orthex's sustainability strategy is confirmed annually for a three-year period including the company's key sustainability topics in environmental, social and governance (ESG) areas. Key performance indicators and targets are defined for each topic.

Sustainability work is led by the Board of Directors, the CEO, and the Management Team. The Board of Directors approves the company's sustainability strategy and annually set sustainability targets and monitors performance against the targets. The Management Team reviews the company's most important sustainability indicators monthly, and all indicators once a year. Progress in sustainability is part of the CEO's incentive plan (read more in the Remuneration Report 2025) and the Management Team members' incentive plan.

The everyday sustainability work at Orthex is integrated into all operations and functions. Orthex's sustainability strategy is executed by a dedicated team which monitors the progress of the set sustainability targets. The team is led by the Chief Marketing and Sustainability Officer (CMSO) and Chief Supply Officer (CSO) who report directly to the CEO and are members of the Management Team. The team includes our ESG Advisor and representatives of our quality functions and, through the CMSO and CSO, covers production, procurement, marketing, sustainability, product development, and commercial functions. The ESG Advisor is responsible for the development of the company's sustainability strategy and for coordinating and implementing sustainability initiatives in line with the sustainability strategy.

**We have a dedicated team that is monitoring the progress of set sustainability targets.**

Orthex's key sustainability-related policies and principles are:

- Orthex Code of Conduct
- Supplier Code of Conduct
- Anti-Corruption Policy
- Equal Rights & Opportunities Policy
- Quality, Environmental and Safety Policy
- Procurement Policy
- HR Policy

### Sustainability-related risks

Orthex's risk management policy classifies risks into three groups: strategic, operational, and financial risks. Orthex assesses ESG risks as part of systematic risk management process. Sustainability-related risks are typically covered under operational risks, where we review circumstances or events that can cause harm to people, property, business, information, or the environment.

The responsibility for implementing risk management lies with the Management Team, and we strive to ensure that each employee understands and can control risks within their operational environment and responsibilities. We do this by, for example, implementing our Code of Conduct (business ethics risks) and ISO 45001-certified management system (occupational safety risks). Our employees also receive regular training in cyber security, and annual competition law training is provided for employees in contact with our customers and suppliers.

### Stakeholder analysis

Our annual organisation-wide stakeholder analysis includes mapping of our key focus groups in upstream and downstream value chain and identification of the most significant stakeholders within these groups. Our key focus groups include for example our A and B level suppliers, customers and consumers. We define our influence on the stakeholders and their interests and evaluate each stakeholder's importance to us and our interests. Based on this, we assess potential risks and opportunities related to the most significant stakeholders in our value chains.

Read more about our risk management and ESG risks in the Board of Directors' report for the year 2025.

## Ethics and integrity

### We aim to go beyond compliance

Orthex operates internationally, and we strive to comply with all laws and regulations applicable to our operations. However, our way to conduct business goes beyond that: high ethical standards and integrity are present in everything we do. Everyone at Orthex has a role in ensuring that the company operates in an ethical and responsible manner, regardless of the situation. We train and educate our employees to ensure that everyone understands what ethical behaviour is and how to demonstrate it.

Orthex Code of Conduct applies to all our employees, and members of the Management Team and the Board of Directors. The Code of Conduct was updated in 2025, and all employees completed the training provided on the updated Code of Conduct.

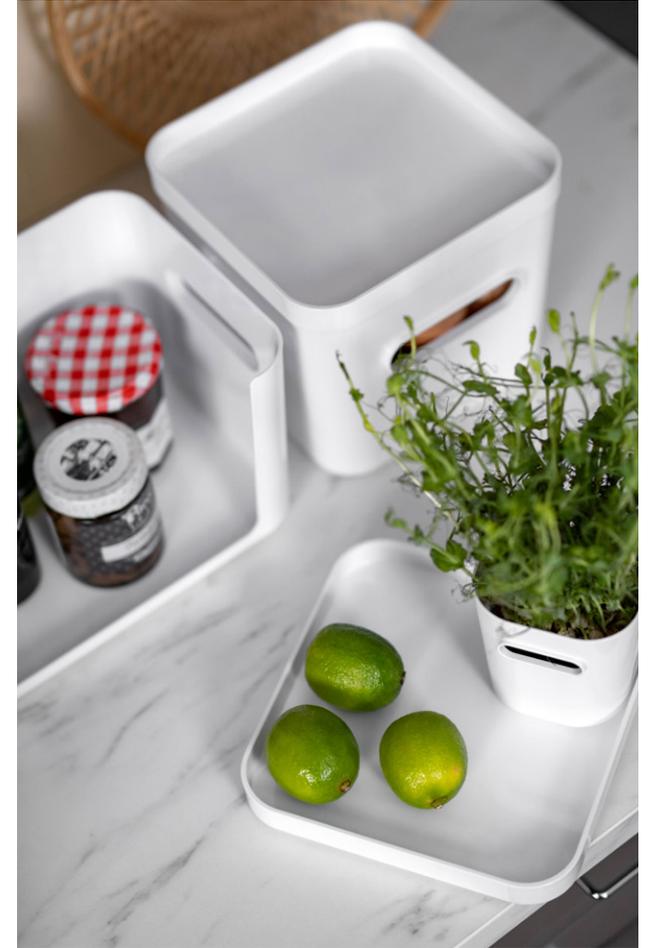
The Code of Conduct defines the key principles for how we engage in business, treat each other, and safeguard Orthex's assets and data. It is a tool that helps recognise ethical dilemmas and presents ways to solve them. Our employees are encouraged to report any breaches of the Code of Conduct to their supervisors or through Orthex's whistleblowing channel. Our KPI related to ethical business practices is the share of employees committed to Orthex Code of Conduct, and the target is 100%. In 2025, we achieved this target (2024: 100%).

To promote accountability and foster a responsible company culture, we have an internally operated whistleblowing channel. The channel

is open to all internal and external stakeholders and can be used anonymously. Employees can use the channel via the company's intranet pages and other stakeholders through the company's website ([Whistleblowing - Orthex Group](#)). The employees and other stakeholders may use the channel to report suspected non-compliance with Orthex's Code of Conduct or Supplier Code of Conduct; breaches of legislation; or other regulations or guidelines. Such non-compliance may include, for example, approval of a gift against guidelines, fraud, forgery, conflicts of interest, or inappropriate behaviour by a colleague or partner.

When Orthex receives a report on a suspected misconduct or non-compliance, the matter is first investigated by the CEO and the respective member of the Management Team. After processing the report, the CEO determines potential further actions. Violations of the Code of Conduct, including failure to report a violation of the Code of Conduct, or making a false report of a violation, may result in disciplinary action including termination of employment. The whistleblowing reports are always processed in confidence, and the whistleblower, their personal data, and the subject of the report are protected in accordance with the applicable whistleblower protection, data protection and information security laws. We did not receive any reports through the whistleblowing channel in 2025 nor the previous year.

**Orthex's way to conduct business goes beyond complying with laws and regulations.**



## Sustainable supply chain

### We have strict sustainability requirements for our suppliers

The company's Procurement Policy guides our procurement practices. Orthex procures its raw materials mainly from European suppliers. Only slightly more than one percent of the raw materials used by the company come from elsewhere than the EU area or Great Britain.

Our suppliers are key partners for us in controlling and developing the sustainability of our value chain. We aim for active engagement with and continuous evaluation of our suppliers. In the evaluation process we take into account sustainability, cost efficiency, innovation skills, risk management, and other opportunities. Sustainability is at the core of our business and that drives us to find alternative and more sustainable solutions. Elements of more sustainable solutions are defined by category. Main target is to reduce CO<sub>2</sub> emissions and improve resource and energy efficiency.

### Supplier Code of Conduct

Our Supplier Code of Conduct (SCoC) presents Orthex's sustainability requirements for suppliers. Our suppliers must either commit to our Supplier Code of Conduct or present their own code of conduct with similar or stricter sustainability requirements compared to those in our SCoC. Our target is that all our A and B classified suppliers must commit to align with Orthex Supplier Code of Conduct, and we achieved this target in 2025 (2024: 100%).

If our audits or evaluations reveal non-compliance with our SCoC, we require the supplier to take corrective action and remedy any adverse

impacts on people or the environment, as well as ensure the prevention of similar issues taking place in the future. The supplier is given a timeframe to complete the agreed actions. If the supplier is unable to take corrective, remedial, or preventative measures on its own, we will support in developing and implementing an action plan.

If the supplier is unwilling to take corrective action, or there are repeated and serious breaches of our SCoC, Orthex has the right to end the business relationship. Orthex will not conduct any business with a supplier engaged in violations of fundamental human rights, and we will immediately terminate the business relationship with a supplier that commit such violations. These zero-tolerance practices are listed in our SCoC.

In addition to engaging with our suppliers directly, we are a member of amfori BSCI, a platform that enables companies to improve visibility over the social performance of their supply chain. In countries that we have determined high-risk, we monitor compliance with our SCoC in the supply chain through amfori BSCI which carries out on-site inspections, audits, and periodic self-evaluations of suppliers and their sub-contractors. Orthex has been a member of amfori BSCI since 2018 and we follow the share of suppliers that are amfori BSCI members (in risk countries) and represent 90% of purchase value. In recent years, we have significantly reduced purchases from risk countries, and as a result, new, smaller suppliers have risen to 90% of the purchase value. The target is to cover 100% of these suppliers and in 2025 we reached this target (2024: 88%).



## Transparent reporting and commitment

We consider transparent reporting of our environmental, social and governance (ESG) impacts and efforts an important part of how we do business. We receive an increased number of various ESG related questions and requests from our stakeholders, especially from customers and investors, and we seek to increase transparency and provide reliable data on material sustainability topics. Orthex reports on its sustainability efforts every year as a part of its Annual and Sustainability Reports and monitors closely any applicable reporting requirements. In addition, Orthex contributes to several third-party sustainability reports and commitments.

In 2025, Orthex continued its preparations for entry into force of the Corporate Sustainability Reporting Directive (CSRD). The new reporting requirements were expected to apply to the company starting from the beginning of 2025. However, changes to these reporting requirements were proposed in the EU, and in December 2025 it was confirmed that the company would be exempt from the CSRD requirements due to its size. We are closely monitoring the progress of the regulation on sustainability reporting and the potential impacts on the company's reporting obligations.

### Global Compact

In May 2025, Orthex joined UN Global Compact. The UN Global Compact is a voluntary United Nations initiative launched in 2000 to encourage businesses worldwide to adopt sustainable and socially responsible practices. It is based on Ten Principles in the areas of human rights, labour, environment, and anti-corruption. By joining,



companies commit to aligning their strategies and operations with these principles and reporting annually on their progress. With over 20,000 participants in more than 160 countries, it is the world's largest corporate sustainability initiative, supporting broader goals like the UN Sustainable Development Goals (SDGs).

### Orthex joined the UN Global Compact.

### Circular Economy Green Deal commitment

Orthex is participating in the Circular Economy Green Deal. The Circular Economy Green Deal is a voluntary commitment in which the participating organisations commit to reducing their use of natural resources and setting effective goals, and to taking actions that promote a low-carbon circular economy. The commitments aim to reduce the use of raw materials, extend the useful life of materials and products, increase the supply of options that cause less burden on the environment and strengthen the natural capital, and develop new operational and business models that are in line with a circular economy.

### EcoVadis

In 2025, Orthex participated for the third time in the EcoVadis ESG assessment and was awarded with a silver medal for its sustainability performance (2024: bronze). The assessment results places Orthex among the top 10 percent of over 150,000 companies globally assessed by EcoVadis every year.



### Nasdaq ESG Transparency Partner

Orthex is certified Nasdaq ESG Transparency Partner. This certification is used by Nasdaq to show engagement in the market transparency and raising environmental standards. Sustainability is a core element in Orthex's strategy and with this reporting to Nasdaq's ESG Data Portal we want to provide quantifiable data on environmental, social and governance issues to investors and other stakeholders.



### CDP

Orthex has been reporting on risk management and management practices related to climate change in Climate Disclosure Project's (CDP) climate change program annually. Outcome of the 2024 CDP reporting was disclosed in July 2025 and Orthex reached the score C (2023: A-).



Orthex decided in 2025 to streamline its sustainability reporting and thus discontinue reporting in CDP's climate change program. CDP does not add value to Orthex as it overlaps with the company's other ESG reporting, such as EcoVadis, which the company plans to focus on going forward.



# GOVERNANCE



# CORPORATE GOVERNANCE STATEMENT 2025

Orthex Corporation (“Orthex” or “the company”) is a public limited liability company listed on Nasdaq Helsinki Ltd and headquartered in Espoo, Finland. The company’s corporate governance complies with the company’s Articles of Association and Corporate Governance Principles as well as rules and regulations applicable to Finnish listed companies such as the Finnish Limited Liability Companies Act (“Companies Act”) and Securities Markets Act, and rules and regulations of Nasdaq Helsinki Ltd. The company also adheres to the Finnish Corporate Governance Code 2025 (“CG Code”) issued by the Securities Market Association. The CG Code is available on the association’s website ([www.cgfinland.fi](http://www.cgfinland.fi)).

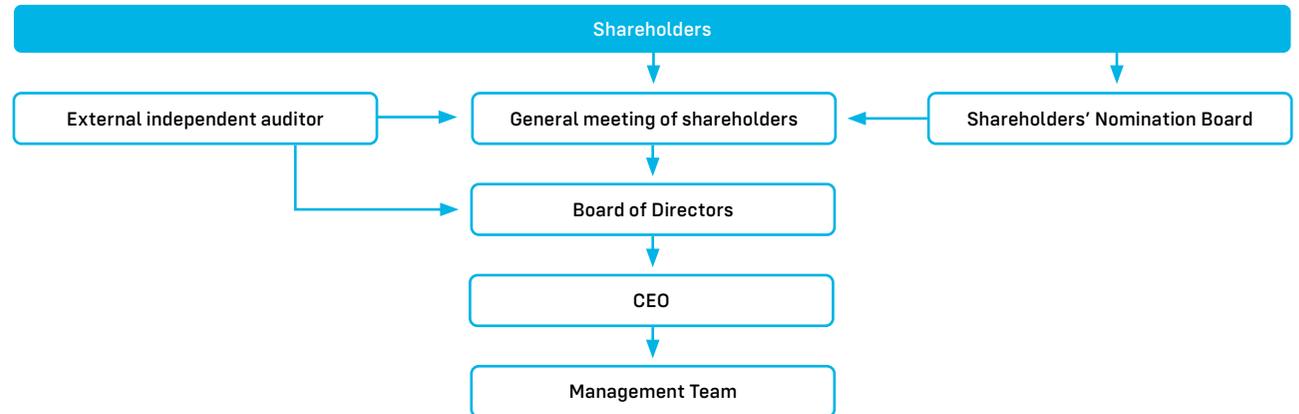
This Corporate Governance Statement is issued as a separate statement from the Board of Directors’ report, but it is published simultaneously with the Board of Directors’ report and with the company’s financial statements, sustainability report, and the remuneration report for the year 2025 on the corporate website at [investors.orthexgroup.com](http://investors.orthexgroup.com). As the company has no audit committee, the company’s Board of Directors has reviewed the Corporate Governance Statement.

## Governing bodies

The Annual General Meeting, the Board of Directors and the CEO are responsible for the governance of Orthex. The company’s shareholders exercise the highest decision-making power at the general meeting of shareholders. The Shareholders’ Nomination Board prepares proposal for the composition of the Board of Directors to the Annual General Meeting.

The Annual General Meeting elects the members of the Board of Directors. The company is managed by the Board of Directors and the CEO, appointed by the Board of Directors. The company’s Management Team assists the CEO in the operative management of the company. The members of the Management Team are appointed by the Board of Directors together with the CEO.

### Governance structure of Orthex Corporation



## General Meeting of Shareholders

The General Meeting of Shareholders is the ultimate decision-making body of the company. At the General Meeting of Shareholders, shareholders exercise their powers in accordance with the Companies Act and the Articles of Association. The General Meeting of Shareholders decides on matters that under the Companies Act and the Articles of Association are within its purview. Annual General Meeting of Shareholders is convened by the Board of Directors annually and it is held within six months from the end of the previous financial year. An Extraordinary General Meeting of Shareholders may be convened as stipulated in the Companies Act. Matters on which the Annual General Meeting decides include the adoption of the financial statements, distribution of profits, discharge from liability, and election of the members of the Board of Directors and the auditor, as well as their remuneration. Decisions to amend the Articles of Association are also taken by the General Meeting of Shareholders.

### Annual General Meeting 2025

Orthex Corporation's Annual General Meeting was held in Espoo on 29 April 2025. The general meeting adopted the financial statements and discharged the members of the Board of Directors and the CEO from liability for the financial year 2024. The general meeting also approved the 2024 remuneration report for the governing bodies.

The general meeting approved the Board of Directors' proposal to pay a dividend of EUR 0.22 per share. The dividend was paid in two instalments. The first instalment of EUR 0.11 per share was paid on 9 May 2025. The second instalment of EUR 0.11 per share was paid on 8 October 2025.

The general meeting resolved that **Sanna Suvanto-Harsaae, Markus Hellström, Jyrki Mäki-Kala** and **Anette Rosengren** be re-elected to the Board, and **Tuomas Yrjölä** elected as a new member to the Board for a term of office ending at the end of the 2026 Annual General Meeting. **Sanna Suvanto-Harsaae** continues to chair Orthex Board of Directors. The members of the Board of Directors are independent of the company and its significant shareholders.

The new director **Tuomas Yrjölä** (b. 1978) is a Finnish citizen living in Germany and holds a master's degree in economics. He has made his entire professional career in consumer goods business outside Finland and is currently President of Personal Care Business Unit and member of the Executive Management Team at the Swedish Essity Aktiebolag which is a publicly listed leading hygiene and health company. Prior to this, he held the positions of President of Global Marketing and Innovation and President of Global Brand, Innovation, and Sustainability, and earlier the position of Vice President carrying responsibility for Essity's Global Baby Care and Feminine Care categories. Mr Yrjölä started his professional career at the American multinational consumer goods corporation Procter & Gamble where he made over ten-year career in managerial positions with responsibilities in brand management and marketing in Sweden, Switzerland and the USA.

As to Board remuneration, the general meeting resolved that the monthly remuneration of the members of the Board of Directors remains the same and that the Chair of the Board of Directors be paid a monthly fee of EUR 4,000 and other members of the Board of Directors a monthly fee of EUR 2,000. The general meeting further resolved that meeting-specific fees will be paid to the members of the Board of Directors so that a meeting fee of EUR 250 is paid for

a meeting held in the Board member's country of residence or as a remote meeting, and a meeting fee of EUR 500 for a meeting held elsewhere than in the Board member's country of residence. The general meeting also resolved that reasonable travel and other expenses related to the Board work will be reimbursed in accordance with the company's travel rules.

Ernst & Young Oy, a firm of Authorised Public Accountants, was re-elected the company's auditor for a term of office ending at the end of the next Annual General Meeting. As announced by Ernst & Young Oy, **APA Mikko Ryttilahti** continues as the signing audit partner. The remuneration of the auditor was resolved to be paid according to an invoice approved by the company.

Ernst & Young Oy, Authorised Sustainability Audit Firm, was elected as the sustainability reporting assurer for a term of office ending at the end of the next Annual General Meeting. The remuneration of the sustainability reporting assurer was resolved to be paid according to an invoice approved by the company.

The general meeting also authorised the Board of Directors to issue or convey a total maximum of 1,600,000 new shares and special rights entitling to shares in one or several issues and to acquire a maximum of 175,000 shares in the company. The authorisations will be valid until 30 June 2026.

Further information about the decisions of the general meeting can be found in the AGM documents, which are available on the corporate website at [Annual General Meeting 2025 - Orthex Group](#).

TUOMAS YRJÖLÄ NAMED BEST NEW BOARD MEMBER OF THE YEAR



**Tuomas Yrjölä**, a member of Orthex's Board of Directors, was awarded the title Best New Board Member of the Year for a listed company. Tuomas Yrjölä was elected to Orthex's Board in the 2025 AGM in April.

The award has been presented annually since 2011 by a selection panel organised by Stanton Chase. According to the panel, Tuomas Yrjölä brings valuable marketing and branding expertise in consumer goods to Orthex's board, along with experience in international and Nordic business environments.

The panel justified its choice by highlighting Yrjölä's strong background in building and marketing global consumer brands, which supports Orthex's growth strategy. In addition, his experience in leading product categories within large international corporations adds value to the implementation of Orthex's strategy focused on Storage and Kitchen product categories.

The panel also noted that Yrjölä's expertise in marketing consumer goods and global brands complements the existing competencies of Orthex's board. The panel found that these and other characteristics made him an ideal choice for the company.

The award was handed over by Sari Lounasmeri, CEO of the Finnish Foundation for Share Promotion, and Arto Sormunen, Partner at Stanton Chase.



## The Board of Directors

According to the company's Articles of Association, the Board of Directors consists of a minimum of four and a maximum of eight members. The general meeting elects the members of the Board of Directors for a period of one year at a time. The term of office of a member of the Board of Directors ends at the end of the annual general meeting following the election. The Board of Directors elects a chair from among its members.

The Board of Directors is quorate when more than one-half of its members are present. A decision by the Board of Directors is the opinion supported by more than one-half of the members present at a meeting. In the event of a tie, the Chair of the Board has the casting vote.

The Board of Directors convenes according to a pre-agreed schedule normally from six to ten times a year and holds extra meetings when deemed necessary. Meetings can also take place remotely by using technical means or devices.

The Board evaluates its operations and working methods once a year.

### Duties of the Board of Directors

The tasks and responsibilities of the Board of Directors of the company are determined in the Companies Act as well as in other applicable legislation. The Board of Directors has general authority to decide and act in all matters not reserved for other corporate governing bodies by law or under the provisions of the company's Articles of Association. The general task of the Board of Directors is to duly organise Orthex's management and operations. In all situations, the Board of Directors must act in accordance with Orthex's best interest.

The Board of Directors has a written charter that specifies its duties. The duties of the Board of Directors include:

- approving reports of the Board of Directors, financial statements, and interim reports
- seeing to the appropriate organisation of accounts and financial administration
- preparing proposals for the general meeting of shareholders and convening general meetings of shareholders
- approving and confirming strategic guidelines and long-term strategic targets
- approving principles for risk management and internal control
- confirming annual budgets and operating plans
- appointing the CEO and deciding on the terms and conditions of the CEO contract
- deciding on the company structure
- making significant business decisions, such as decisions on mergers and acquisitions, significant contracts, investments, and financing arrangements and
- deciding on other matters falling under the statutory responsibilities of the Board of Directors.

Orthex's Board of Directors has no committees, but the Board may consider setting up potential committees in the future. As there are no committees, the entire Board of Directors is responsible for discharging the statutory duties of the audit committee.

### Number of Board meetings and attendance rates

In 2025, the Board held 10 meetings. Some of these meetings were held remotely. Attendance in the meetings is reported in the table below.

#### Number of Board meetings and members' attendance 2025

Director	Attendance / No of meetings	Attendance rate
Sanna Suvanto-Harsaae (ch.)	10/10	100%
Markus Hellström	9/10	90%
Jyrki Mäki-Kala	10/10	100%
Anette Rosengren	10/10	100%
Tuomas Yrjölä <sup>1)</sup>	7/7	100%

<sup>1)</sup> Board member since 29 April 2025.

### Diversity of the Board of Directors

Orthex regards diversity as an important and natural approach in its operations. Diversity shall be part of such cooperative and functional Board of Directors which is able to respond to the requirements set out in the company's business and strategic objectives. Such Board of Directors will also be able to support and challenge the company's operative management in a proactive and constructive manner. The principles concerning the diversity of the Board of Directors are in line with this premise.

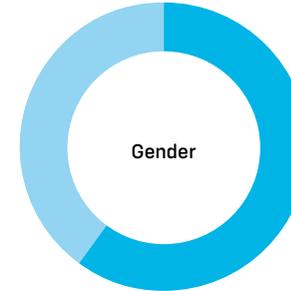
When preparing the composition of the Board of Directors of Orthex, attention is paid to the requirements set by the company's Articles of Association and the Corporate Governance Code, as well as to the requirements set by the company's operations and the premises of diversity derived therefrom.

Significant factors concerning the composition of the Board of Directors include mutually complementary variety of competences, education and experience in different areas and professional fields and in management and business operations existing in different development phases, as well as the personal capabilities of each member, all of which add to the diversity of the Board of Directors. Diversity is considered not only from the aspect of gender but also from other factors promoting the Board's diversity, such as the age structure of the Board, the members' educational and professional background, their experience relevant for the position, and personal characteristics. When preparing the composition, it is also assessed how the members' skills, education and experience complement each other. The company's long-term needs are also considered.

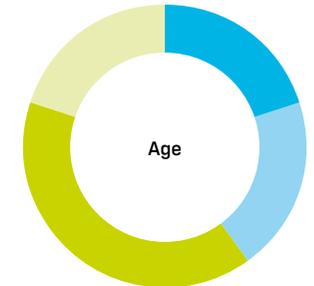
The purpose of the diversity principles is to contribute to making sure that the Board of Directors' combined competence and experience and the diversity of its composition are sufficiently aligned with Orthex's operational needs. With regard to gender structure, the objective is that there is a balanced representation of different genders in the Board.

The Nordic Business Diversity Index examines the diversity of senior leadership in Nordic listed companies. In 2025, Orthex was ranked seventh among small-cap companies in the Helsinki Nasdaq category. The 2025 Index analysed senior leadership in more than 840 companies across Finland, Sweden, Denmark, Norway, and Iceland. Leadership diversity was assessed across four key aspects: gender, age, nationality, and education.

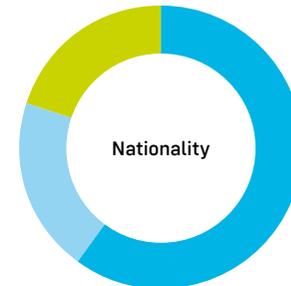
At year-end 2025, the company's Board of Directors comprised five members. Diversity of the Board of Directors with respect to gender, nationality, age, tenure as well as educational and professional background is described on this and on the next two pages. Additional information for example on the Board members' previous positions of trust is available on the corporate website at [Board of Directors - Orthex Group](#).



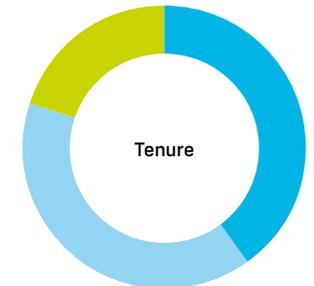
Male 60%  
Female 40%



45-50 years 20%  
51-55 years 20%  
56-60 years 40%  
61-65 years 20%



Finland 60%  
Sweden 20%  
Finland-Denmark 20%



Below 2 years 40%  
3-4 years 40%  
5-6 years 20%

## Members of the Board of Directors on 31 December 2025



### Sanna Suvanto-Harsaae

Chair of the Board of Directors since 2021, member since 2020

**Born 1966**

Finnish and Danish citizen, female

Bachelor's degree in economics

Independent of the company and its significant shareholders

Main occupation: Professional director

- Finnair Plc, Chair of the Board of Directors since 2023
- N'Age A/S, Chair of the Board of Directors since 2023
- Posti Group Corporation, Chair of the Board of Directors since 2020
- BoConcept A/S, Chair of the Board of Directors since 2016
- Nordic Pet Care Group A/S, Chair of the Board of Directors since 2012
- CEPOS (Center for Political Studies), member of the Board of Directors since 2017



### Markus Hellström

Member of the Board of Directors since 2022

**Born 1974**

Finnish citizen, male

Master's degree in engineering

Independent of the company and its significant shareholders

Main occupation: CEO of Snellman Group since 2023

- Fazer Group, Executive Vice President, and Managing Director of Fazer Confectionery Ltd. 2020–2023
- Fazer Bakeries Finland, Country Manager and Fazer Bakeries Ltd., Managing Director 2014–2020
- Fazer Bakeries, Vice President, Head of Operations, Bakery Business Unit 2013–2014
- Fazer Bakeries Ltd., Business Development Director / Business Controller 2007–2012
- Fazer Group, Sourcing Manager for Logistics Services 2004–2007
- Logico Solutions, Partner 2003–2004
- Candyking, Sweden, Logistics Manager 2000–2003



### Jyrki Mäki-Kala

Member of the Board of Directors since 2022 (until 14 April 2026)

**Born 1961**

Finnish citizen, male

Master's degree in economics

Independent of the company and its significant shareholders

Main occupation: Professional director

- Neste Corporation, Chief Financial Officer, and member of Executive Committee 2013–2022
- Kemira Oyj, Chief Financial Officer 2008–2013
- Kemira Pulp & Paper, Vice President, and President positions 2005–2008
- Nokia Chemicals/Finnish Chemicals Oy, Director, and Vice President positions 1988–2005
- Anora Group Plc, Vice-Chair of the Board of Directors since 2023 and member of the Board and Chair of the Audit Committee since 2020
- Outokumpu Corporation, Vice-Chair of the Board of Directors since 2025 and member of the Board and Chair of the Audit Committee since 2023



## Anette Rosengren

Member of the Board of Directors since 2023

Born 1966

Swedish citizen, female

Bachelor's degree in business administration

Independent of the company and its significant shareholders

Main occupation: Managing Director of Philip Morris / Swedish Match Nordics since 2019

- Fazer Bakery (Sweden), Managing Director 2015–2018
- Lantmännen Doggy, CEO 2012–2015
- Lantmännen Group, SVP, Head of CF Communication, Sustainability and R&D 2008–2012
- Kraft Foods, Director, Strategic Development and Marketing, Nordic 2005–2008
- Kraft Foods (Austria), VP Category Development, EEMA region 2004–2005
- Kraft Foods (USA), Director, Marketing Service, International 2002–2004
- Kraft Foods (Nordic), marketing and commercial roles 1995–2002
- Unilever, marketing and commercial roles 1989–1995
- Greenfood AB, member of the Board of Directors since 2016



## Tuomas Yrjölä

Member of the Board of Directors since 2025

Born 1978

Finnish citizen, male

Master's degree in economics

Independent of the company and its significant shareholders

Main occupation: President of Personal Care Business Unit since 2026 and Executive Management Team member in Essity Aktiebolag since 2018

- Essity Aktiebolag (publ) (Germany), President, Global Marketing and Innovation 2025
- Essity Aktiebolag (publ) (Germany), President, Global Brand, Innovation, and Sustainability 2018–2024
- Essity Aktiebolag (publ) (Germany), Vice President, Global Baby Care and Feminine Care 2014–2018
- Procter & Gamble (Switzerland), Associate Marketing Director, Gillette business unit 2013–2014
- Procter & Gamble (USA), Associate Marketing Director, Global Gillette Venus 2010–2013
- Procter & Gamble (Sweden), Associate Marketing Director, Nordic 2008–2010
- Procter & Gamble (Switzerland), Regional Brand Manager, Middle East and Africa 2006–2008
- Procter & Gamble (Sweden), Brand Manager/Assistant Brand Manager, Nordic 2001–2006
- UCM AV, member of the Supervisory Board since 2016

## Shareholdings of the members of the Board of Directors

The shareholdings of the members of the Board of Directors and their closely associated persons, as at the end of 2025, are presented in the table below. None of the members of the Board of Directors nor their closely associated persons or entities has any share-based rights in Orthex or its subsidiaries.

### Board of Directors' shareholdings

Director	Position	Number of shares on 31 Dec 2025
Sanna Suvanto-Harsaae	chair	8,515
Markus Hellström	member	3,640 <sup>1)</sup>
Jyrki Mäki-Kala	member	2,010
Anette Rosengren	member	2,000
Tuomas Yrjölä	member	-
<b>Total</b>		<b>16,165</b>
% of total shares		0.1%
<b>Orthex total number of shares</b>		<b>17,758,854</b>

<sup>1)</sup> including shares of closely associated persons

## Shareholders' Nomination Board

Orthex Corporation's Extraordinary General Meeting on 5 March 2021 decided to establish a Shareholders' Nomination Board.

The Nomination Board annually prepares proposals for the composition and remuneration of members of the Board of Directors to the Annual General Meeting. It is also the duty of the Nomination Board to search for new director candidates.

The Extraordinary General Meeting adopted a Charter of the Shareholders' Nomination Board, which governs the appointment, composition, and duties and responsibilities of the Nomination Board. The Charter is available on the corporate website at [Nomination Board - Orthex Group](#). The Nomination Board has been established for the time being and can only be dissolved by a decision of the general meeting. The term of office of the members of the Nomination Board expires annually when a new Nomination Board has been appointed.

The Nomination Board consists of the four largest shareholders of the company as of 31 August or, if the company has more than four shareholders, whose shareholding and voting rights in the company are more than 10 per cent, the corresponding number of shareholders or persons appointed by them. The Chair of the Board of Directors acts as an expert member of the Nomination Board.

Based on the shareholder register of Orthex Corporation as of 31 August 2025, the shareholders represented in the Shareholders' Nomination Board are Conficap Oy, Alexander Rosenlew, Ilmarinen Mutual Pension Insurance Company, and Aktia Fund Management Company Ltd.

The representatives of the four largest shareholders in the Nomination Board include two females and two males and they are:

- **Erik Toivanen**, CEO, Conficap Oy
- **Alexander Rosenlew**
- **Annika Ekman**, Executive Vice President, Investments, Ilmarinen Mutual Pension Insurance Company
- **Niina Arkko**, ESG Director, Aktia Fund Management Company Ltd.

**Erik Toivanen** chairs the Nomination Board, and its expert member is **Sanna Suvanto-Harsaae**, Chair of Orthex's Board of Directors.

In September 2025, changes took place in the composition of the Nomination Board as Aktia Fund Management Company Ltd. became one of the company's four largest shareholders, replacing Varma Mutual Pension Insurance Company. **Erkka Kohonen** served as Varma Mutual Pension Insurance Company's representative on the Nomination Board.

The Nomination Board prepared the proposals for the composition and remuneration of the Board of Directors and submitted them to the Board of Directors of Orthex Corporation. The Board of Directors incorporated these proposals into the notice of the meeting when convening Orthex Annual General Meeting 2025.



## Chief Executive Officer

**Alexander Rosenlew** has been the Chief Executive Officer of Orthex Corporation since 2010. Mr Rosenlew holds master's degrees both in economics and in management.

The CEO is responsible for the operational management of Orthex in accordance with the strategy approved by and instructions and orders given by the Board of Directors. The CEO prepares matters to be decided by the company's Board of Directors, develops Orthex's operations together with the Board in accordance with the set objectives and ensures the proper implementation of the Board's decisions. The CEO is also responsible for ensuring that Orthex complies with applicable laws and regulations and that the company's financial affairs have been arranged in a reliable manner. The CEO chairs the meetings of the Management Team.

## Management Team

The role of Orthex's Management Team is to manage Orthex's operative business. The members of the Management Team have certain powers to act within their respective areas of responsibility, and they have a duty to develop Orthex's business in accordance with the objectives set by the company's Board of Directors and the CEO.

Orthex's Board of Directors appoints the members of the Management Team together with the CEO. The Management Team meets regularly on a monthly basis or when deemed necessary.

A change took place in the composition of the Management Team in September, when the company announced that **Aurélien Chabannier** had been appointed as Sales Director, Europe and International Markets and member of the Management Team starting 1 September 2025. Chabannier joined the company in 2016 and prior to his appointment, he held the position of Business Unit Manager, France and Germany.

Members of Orthex's Management Team, which consists of five males including the CEO and two females, are presented on the following page. Additional information on the Management Team members' career history and potential positions of trust is available on the corporate website at [Management Team - Orthex Group](#).

## Shareholdings of the members of the Management Team

The shareholdings of the CEO and other members of the Management Team (including their closely associated persons and entities), as at the end of 2025, are presented in the table below.

The CEO or other members of the Management Team (or their closely associated persons or entities) have no share-based rights in Orthex or its subsidiaries.

### Management's shareholdings

Management Team member	Position	Number of shares on 31 Dec 2025
Alexander Rosenlew	CEO	2,047,726
Oy Rosaco Ab <sup>1)</sup>		36,679
Saara Mäkelä	Chief Financial Officer	141,833
Hanna Kukkonen	Chief Marketing and Sustainability Officer	201,530
Tom Ståhlberg	Chief Supply Officer	316,250 <sup>2)</sup>
Aurélien Chabannier	Sales Director, Europe and International Markets	-
Nicholas Ledin	Sales Director, Nordic	62,475
Hans Cronquist	Operations Director, Tingsryd	100,700
<b>Total</b>		<b>2,907,193</b>
% of total shares		16.4%
<b>Orthex total number of shares</b>		<b>17,758,854</b>

<sup>1)</sup> controlled corporation

<sup>2)</sup> including shares of closely associated persons

## Members of the Management Team on 31 December 2025



From left to right: Nicholas Ledin, Aurélien Chabannier, Alexander Rosenlew, Saara Mäkelä, Hans Cronquist, Hanna Kukkonen, Tom Ståhlberg.

### Alexander Rosenlew

Chief Executive Officer

Management Team chair since 2010

Employed by Orthex since 2010

Born 1971, Finnish citizen, male

Master's degrees in economics and in management

### Saara Mäkelä

Chief Financial Officer, Head of IT

Management Team member since 2017

Employed by Orthex since 2017

Born 1976, Finnish citizen, female

Master's degree in economics

### Hanna Kukkonen

Chief Marketing and Sustainability Officer,  
Head of Product Development

Management Team member since 2012

Employed by Orthex since 2012

Born 1973, Finnish citizen, female

Master's degree in economics

### Tom Ståhlberg

Chief Supply Officer

Management Team member since 2012

Employed by Orthex since 2012

Born 1969, Finnish citizen, male

Master's degree in industrial engineering and  
management

### Aurélien Chabannier

Sales Director, Europe and International Markets

Management Team member since 2025

Employed by Orthex since 2016

Born 1989, French citizen, male

Master's degree in management

### Nicholas Ledin

Sales Director, Nordic

Management Team member since 2015

Employed by Orthex since 2001

Born 1970, Swedish citizen, male

High school graduate

### Hans Cronquist

Operations Director, Tingsryd

Management Team member since 2019

Employed by Orthex since 2019

Born 1970, Swedish citizen, male

Master's degree in mechanical engineering

## Financial reporting process

Orthex compiles its financial reporting in accordance with the International Financial Reporting Standards (IFRS), the Finnish Securities Markets Act, the Finnish Accounting Act and the guidelines and statements of the Finnish Accounting Board, while also complying with the rules and regulations of the Financial Supervisory Authority and the rules of Nasdaq Helsinki Ltd. The principles, instructions, practices, and areas of responsibility in internal auditing and risk management relating to the company's financial reporting process are aimed at ensuring that the company's financial reporting is reliable and that the financial statements have been prepared in accordance with applicable laws, regulations, and the company's operating principles. Orthex's financial reporting is supervised on two levels, in individual companies and at the group level. On both levels, control measures and analyses are carried out to ensure the validity of financial reporting. The Board of Directors is responsible for overseeing the financial reporting process.

## Risk management

The purpose of Orthex's risk management is to ensure the fulfilment of customer promises, business profitability, ability to pay dividends, value creation for shareholders, sustainable business, and business continuity. To achieve this, Orthex strives to be aware of the uncertainties and risk factors and opportunities associated with its objectives and operations, and to identify, assess and manage risks and their consequences in a consistent and effective manner.

Orthex has a risk management policy approved by the Board of Directors that guides risk management in a way that supports the achievement of the company's objectives, protects personnel and the company's various assets, and ensures the financial sustainability of operations.

The responsibility for implementing risk management lies with the Management Team. In addition, each employee must be aware of and manage the risks associated with their own operating environment and areas of responsibility. The company's Board of Directors approves the company's risk management policy and monitors and assesses the effectiveness of risk management.

### Risk management principles

Risk management is a systematic activity designed to ensure comprehensive and appropriate risk identification, assessment, management, and control. It is an integral part of Orthex's planning and management process, decision making, day-to-day management of operations, and monitoring and reporting procedures. Risks are assessed and managed in a business-oriented and thorough manner. This means that key risks are systematically identified, evaluated, managed, monitored, and reported as part of the business.

### Risk management process and reporting

Orthex prioritises risks according to the importance of the risk by assessing the impact, likelihood, and level of risk management of the risk materialisation. Risk management measures address the most significant risks through cost-effective and appropriate policy options.

The Management Team regularly monitors the implementation of risk management. If necessary, corrective measures will be taken.

The Management Team reports to the Board of Directors on risks and risk management measures 2–3 times a year. The Board reviews the most significant risks, measures to manage them and assesses the efficiency and effectiveness of risk management. The Board reports on the most significant risks and uncertainties in the annual Board of Directors' reports and any material changes in these factors in the interim reports. Additional information on the company's risk management and on the most significant risks and uncertainties is available in the Board of Directors' Report for the year 2025.

## Internal control and audit

The company's Board of Directors has confirmed the operating principles of internal control followed at Orthex, aiming to ensure that the company's objectives regarding, inter alia, Orthex's strategy, operations, practices, and financial reporting in particular are met. The operating principles of internal control also contribute to ensuring the company's compliance with legislation and regulations. Internal control is an essential part of business management and in ensuring that the set objectives are met. Internal control is aimed to be organised efficiently, so that any deviations from targets can be detected as early as possible or that they can be prevented.

Orthex's tools of internal control include internal policies, guidelines, and instructions, together with manual controls as well as controls built into systems. In addition, internal control is implemented in the form of various monitoring reports and meetings. The Board of Directors of Orthex is responsible for organising the internal control and oversees the efficiency of internal control. The Management Team and the CEO are responsible that functioning control procedures are in use.

Orthex Group has not organised its internal audit as a separate function. The Board assesses annually the need for internal audit procedures and may use internal company resources or external service providers for internal audit measures. Any outcomes of such procedures or measures are reported to the Board of Directors.

## Related party transactions

The Board of Directors has defined the principles for monitoring and evaluating related party transactions. The company evaluates and monitors transactions concluded between the company and its related parties and ensures that any conflicts of interest are taken into account appropriately in the decision-making process of the company. The company keeps a list of related parties.

Approval of related party transactions concluded in the ordinary course of business and on customary commercial terms is subject to the company's normal approval policies and processes. Approval of a related party transaction that is not concluded in the ordinary course of business or on customary terms is subject to the Board of Directors' approval. The company's finance function monitors related party transactions as a part of the company's normal reporting and control procedures and reports related party transactions to the Board of Directors.

The Board of Directors regularly evaluates the reported related party transactions and the appropriateness of the company's process and policies on related party transactions. Information on transactions concluded between the company and its related parties is disclosed, as required, annually in the notes to the company's consolidated financial statements.

Material related party transactions are disclosed in accordance with Chapter 8, section 1a of the Securities Markets Act.

## Insider administration

Orthex has prepared insider guidelines approved by the company's Board of Directors, the purpose of which is to clarify and supplement the operating methods of Orthex and its insiders and to serve as a practical tool in handling insider matters. The Insider Guidelines define clear operating instructions for, among other things, the management of inside information, the maintenance of insider lists and the reporting of transactions by persons subject to disclosure.

The Insider Guidelines apply to Orthex and persons in managerial positions at Orthex, as well as to persons working for Orthex who have access to inside information or who have otherwise become aware of inside information. In addition, the Insider Guidelines apply by agreement to persons otherwise acting on behalf of or for Orthex in the performance of their duties through which they have access to inside information.

Orthex's insider administration compiles insider lists and keeps them up to date in electronic form. In addition to individual insider lists (project-specific insider list), Orthex may prepare a supplement for permanent insiders (permanent insiders). Permanent insiders include only those persons who, by virtue of their duties, are considered to have continuous access to all inside information about Orthex. In the project-specific insider list, Orthex will include those with inside information about the project, including any external advisors and consultants.

Insider lists are maintained by an electronic procedure prepared and / or approved by the Financial Supervisory Authority or another appropriate

body that meets the applicable requirements. Insider lists are not public and are not made available to the public.

Orthex will notify the insider in writing of their insider status, the resulting obligations and any penalties for breach of those obligations. The person entered in the project-specific insider list will be notified of the termination of the project and the closure of the project-specific insider list.

Persons discharging managerial responsibilities at Orthex and other permanent insiders, as determined by Orthex, should schedule their trading in Orthex financial instruments in a manner that does not undermine confidence in the securities market.

Persons discharging managerial responsibilities at Orthex are the members of the Board of Directors, the CEO, and the members of the Management Team. Orthex maintains a list of the persons in managerial position and the persons and entities closely associated with them. Orthex does not maintain a list of permanent insiders.

The persons in managerial position at Orthex may not enter into transactions with Orthex financial instruments for their own account or for the account of a third party during a closed period beginning 30 days prior to the disclosure date of Orthex's financial statements release, half-year financial report and the three- and nine-month interim reports provided periodically by Orthex and ending 24 hours after publishing the Group's interim report, half-year financial report or financial statements release. In addition, Orthex recommends that persons discharging managerial responsibilities in the company do not engage in transactions with the company's financial instruments after the end of each quarterly period and that they time their potential transactions to

the two-week-period, which begins on a date following the disclosure date of the afore mentioned financial reports.

In accordance with Nasdaq Helsinki Ltd's insider guidelines, Orthex maintains a list of persons who participate in the preparation, auditing, or publication of Orthex's financial reports. Such persons may not carry out transactions for their own account or on behalf of a third party during a closed period.

Persons in managerial position at Orthex and their close associates shall disclose to Orthex all transactions they make on their own account with Orthex's shares, debt instruments or derivatives or other related financial instruments. The reporting obligation applies to transactions carried out on or off any marketplace.

A person in managerial position or another person subject to a trading restriction specified by the company should request an assessment of the legality and regularity of the proposed transaction in the financial instrument from the company's insider administration. Notwithstanding the assessment procedure, the person in a managerial position or the other person mentioned above is responsible for ensuring that they comply with the laws, regulations, and instructions.

Orthex has an internally operated whistleblowing channel through which Orthex employees can anonymously report any suspected violations of financial market rules and regulations. Other stakeholders can report suspected infringements by sending email to [whistleblow@orthexgroup.com](mailto:whistleblow@orthexgroup.com). Further information and instructions for whistleblowing are available on the corporate website [Whistleblowing - Orthex Group](#).

## External audit

According to the Articles of Association, the company has one auditor. The auditor must be a firm of authorised public accountants. The auditor is elected annually at the Annual General Meeting for a term that ends at the end of the next Annual General Meeting. The auditor's task is to audit the consolidated financial statements, the financial statements of the parent company, the accounting of the Group and the parent company and the administration of the parent company. The company's auditor submits the auditor's report to the shareholders in connection with the annual financial statements and submits regular reports on its findings to the Board of Directors.

At the Annual General Meeting 2025, Ernst & Young Oy, a firm of Authorised Public Accountants, was elected the company's auditor with **Mikko Ryttilahti**, Authorised Public Accountant, as the signing audit partner. The remuneration of the auditor was resolved to be paid according to an invoice approved by the company. The audit fees paid to the auditor in 2025 are presented in the table below.

### Auditor remuneration 2025

EUR thousand	2025	2024
Audit fee	217	252
Non-audit services	4	5
<b>Total</b>	<b>222</b>	<b>257</b>

## Assurance of sustainability reporting

At the Annual General Meeting 2025, Ernst & Young Oy, Authorised Sustainability Audit Firm, was elected as the sustainability reporting assurer for a term of office ending at the end of the next Annual General Meeting. The remuneration of the sustainability reporting assurer was resolved to be paid according to an invoice approved by the company.

No fees were paid to the sustainability reporting assurer in 2025 because, due to regulatory changes, the company was exempt from the scope of the Corporate Sustainability Reporting Directive (CSRD) due to its size and was therefore not obliged to prepare a CSRD-compliant sustainability report requiring assurance.

# REMUNERATION REPORT 2025

Orthex Corporation's ("Orthex" or "the company") remuneration report for the financial year 2025 has been prepared in accordance with the Finnish Corporate Governance Code 2025 issued by the Securities Market Association and other applicable regulations. The Corporate Governance Code is available on the association's website ([www.cgfinland.fi](http://www.cgfinland.fi)). The remuneration report is published simultaneously with the corporate governance statement, the Board of Directors' report, the financial statements, and the sustainability report on the corporate website at [Investors - Orthex Group](#). The company's Board of Directors has prepared and approved this remuneration report, and it will be presented at the Annual General Meeting to be held on 14 April 2026 for the shareholders' advisory approval.

This remuneration report describes how Orthex has applied the remuneration policy approved at the company's Annual General Meeting on 18 April 2023. The remuneration report describes the remuneration and other financial benefits paid to the members of the Board of Directors and the CEO during the financial year 2025. In addition, the remuneration report compares the development of the remuneration of the Board of Directors and the CEO with the development of the employees' average remuneration and the company's financial development over the past five years.

## Introduction

The goal of Orthex's remuneration schemes is to drive and reward the achievement of the company's strategic priorities and thereby promote the company's financial long-term success, competitiveness and favourable development of shareholder value.

Effective and competitive remuneration is an essential tool for recruiting capable management in the company. The remuneration schemes aim to attract, motivate, and retain key employees, and engage them in long-term performance to achieve personal and shared goals and increase shareholder value.



## Summary of remuneration in 2025

In 2025, the realised remuneration of the members of the Board of Directors and the CEO followed the remuneration policy. Orthex did not deviate from the remuneration policy in the remuneration of the members of the Board of Directors and the CEO and did not exercise its right to recover the remuneration during 2025.

During the financial year 2025, the members of the Board of Directors were paid fixed monthly fees and, starting from May, meeting fees. The amount of the monthly fees paid depended on the member's role in the Board: Chair of the Board – member of the Board. The amount of the meeting fees depended on the place and manner of the meeting. The fees paid are disclosed under section "Remuneration of the Board of Directors".

The total remuneration paid to the CEO during the financial year 2025 consisted of fixed base salary with fringe benefits and variable short-term incentive paid for the performance in 2024. The CEO's realised short-term incentive for 2024 was 14.3% of the annual maximum amount of the short-term incentive. The set performance targets for the company's short-term incentive plan 2024 were mostly not achieved.

The CEO's total remuneration in the financial year 2025 amounted to EUR 483,030, of which variable remuneration accounted for 7.4 per cent. Orthex has no long-term share-based or other incentive schemes in place, which partly explains the share of variable remuneration of the CEO's total remuneration. The salaries and incentives paid to the CEO are disclosed under section "Remuneration of the CEO".

## Development of the Group's financial performance and remuneration

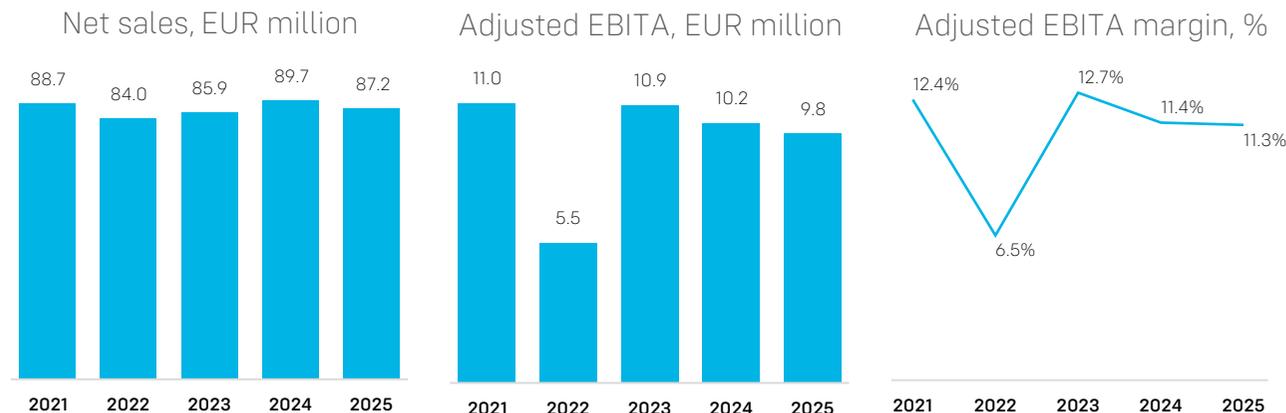
The following table shows the development of the total remuneration of the Board of Directors and the CEO compared to the development of Orthex employees' average remuneration and the company's financial development over the past five years.

### Development of total remuneration and financial development over the past five years

EUR thousand	2025	2024	2023	2022	2021
Net sales	87,212	89,734	85,945	84,048	88,694
Adjusted EBITA	9,823	10,234	10,918	5,490	10,996
Board of Directors <sup>1)</sup>	146	140	144	144	126
CEO <sup>1)</sup>	483	569	437	527	478
Employees' average remuneration <sup>2)</sup>	61	60	59	55	58

<sup>1)</sup> The remuneration of the Board of Directors and the CEO was adjusted in connection with the company's IPO in March 2021.

<sup>2)</sup> Employees' average remuneration is total employee remuneration divided by the average number of personnel during the year.



## Remuneration of the Board of Directors

The Annual General Meeting decides on the remuneration to be paid to the members of the Board of Directors. The proposal for the remuneration of the members of the Board of Directors for the 2025 Annual General Meeting was prepared by the company's Shareholders' Nomination Board.

In accordance with the decision of the Annual General Meeting in 2025, the monthly remuneration of the Board of Directors remained the same and the Chair of the Board of Directors was paid a monthly fee of EUR 4,000 and other members of the Board of Directors a monthly fee of EUR 2,000. The general meeting further resolved to start paying meeting-specific fees to the members of the Board of Directors so that a meeting fee of EUR 250 was paid for a meeting held in the Board member's country of residence or as a remote meeting, and a meeting fee of EUR 500 for a meeting held elsewhere than in the Board member's country of residence.

Board fees were paid monthly in cash. The remuneration of the members of the Board of Directors does not involve pension contributions and the members of the Board of Directors are not covered by Orthex's incentive schemes.

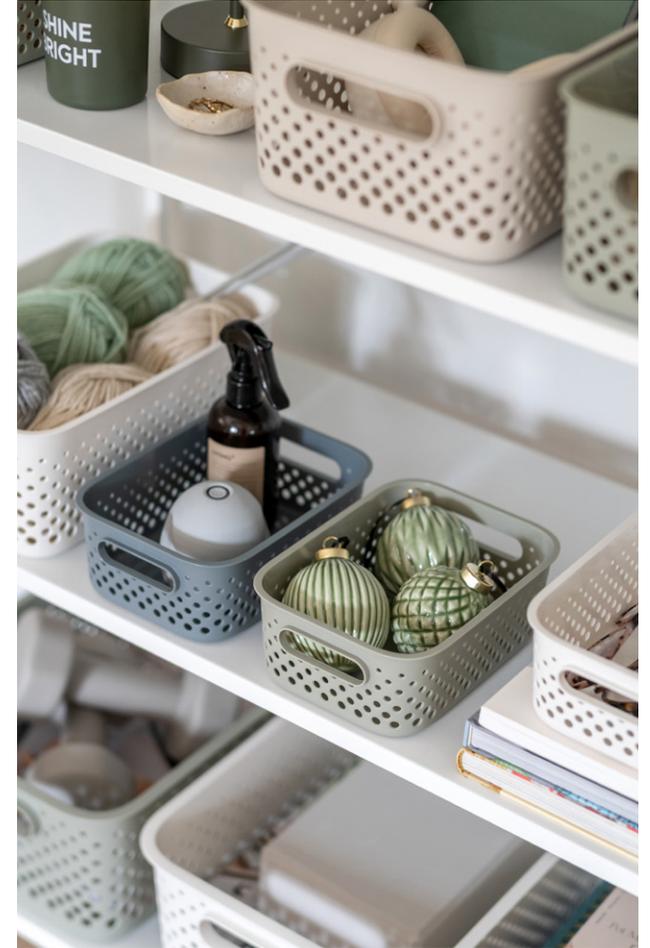
Reasonable travel and other expenses related to the Board work were reimbursed in accordance with the company's travel rules.

The remuneration paid to the members of the Board of Directors in 2025 is shown in the table below. The members of the Board of Directors did not receive any other financial benefits.

### Remuneration of the Board of Directors in 2025

EUR	Meeting fees	Monthly fees	Total
Sanna Suvanto-Harsaae	2,000	48,000	50,000
Markus Hellström	2,000	24,000	26,000
Jyrki Mäki-Kala	2,000	24,000	26,000
Anette Rosengren	1,750	24,000	25,750
Tuomas Yrjölä <sup>1)</sup>	2,250	16,000	18,250
<b>Total</b>	<b>10,000</b>	<b>136,000</b>	<b>146,000</b>

<sup>1)</sup> Board member since 29 April 2025.



## Remuneration of the CEO

The Board of Directors decides on the remuneration of the CEO. The CEO of Orthex is **Alexander Rosenlew** since 2010. The CEO's remuneration consists of a fixed base salary with fringe benefits and a variable short-term incentive. In 2025, Orthex did not have any long-term share-based or other incentive schemes. The purpose of rewarding the CEO is to guide the implementation of the company's strategic goals and thereby promote the company's long-term financial success, competitiveness, and favourable development of shareholder value. The CEO's significant shareholding (11.7%) in the company strengthens the alignment of the CEO's interests with those of shareholders.

Under Orthex's variable short-term incentive scheme, the CEO may be granted annual performance-based incentives in addition to his fixed annual salary. The aim of the incentive scheme is to encourage the CEO to commit to the company and motivate him to achieve the best possible result. In addition, the incentive scheme is intended to encourage the CEO to work in a way that supports Orthex's strategy, growth, and competitiveness.

Incentives under annually commencing short-term incentive plans are discretionary and tied to Orthex's results of operations and the achievement of relevant performance metrics and/or individual performance targets. The terms and objectives of the incentive plan, including performance metrics and weights, are determined, and approved annually in advance by the company's Board of Directors. In 2025, the metrics and weights of the CEO's incentive plan were as follows: profit performance 43%, net sales 29%, international sales growth 21%, and sustainability 7%. During the financial year 2025, the maximum amount of the CEO's incentive corresponded to 7 months' gross base salary.

The CEO is entitled to a statutory pension. The CEO's pension and retirement age are determined on the basis of the Employees' Pensions Act. The CEO does not have any supplementary pension insurance paid by the company.

The salaries, incentives and fringe benefits paid to the CEO in 2025 are shown in the table on the right. The incentive paid in 2025 is based on the 2024 short-term incentive plan. The CEO's realised short-term incentive for 2024 was 14.3% of the annual maximum amount of the short-term incentive. The set performance targets for the 2024 short-term incentive plan were mostly not achieved.

### Remuneration of the CEO paid in 2025

EUR	2025	2024
Fixed based salary and mobile phone benefit	447,102	443,468
Incentives	35,928	125,748
Other financial benefits	-	-
<b>Total</b>	<b>483,030</b>	<b>569,216</b>
Share of fixed pay of total remuneration, %	92.6	77.9
Share of variable pay of total remuneration, %	7.4	22.1

The CEO participated in the company's short-term incentive plan 2025. The CEO's realised short-term incentive for 2025 was 7.1% of the annual maximum amount of the short-term incentive. Of the performance targets set for the 2025 short-term incentive plan, the sustainability-related target was achieved, the other targets not. The performance-based incentive for the year 2025 will be paid in April 2026.

### Remuneration of the CEO not yet paid but due based on the year 2025

Short-term incentive scheme	EUR
Remuneration due based on the achievement of STI performance targets in 2025	15,250

# FINANCIAL REVIEW



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# BOARD OF DIRECTORS' REPORT



## Board of Directors' report

Orthex is a leading Nordic houseware company. Orthex creates, produces, and markets high-quality, functional and sustainable household products with a purpose to create long-lasting solutions for an organised and enjoyable home while making consumers' everyday life easier. Orthex offers a broad assortment of household products in three product categories: Storage, Kitchen, and Home & Garden.

Orthex's offering is based on deep consumer insights, appealing and creative concepts and leading brands. Orthex aims to be the industry benchmark in sustainability.

Orthex's products cover a multifunctional assortment of storage boxes, kitchen utensils and products for home and garden. Orthex main consumer brands are SmartStore™ in storage products, GastroMax™ in kitchenware and Orthex™ in home and garden products. In addition, it sells kitchen products under the Kökskungen™ brand. Orthex's geographic markets include the Nordics, the Rest of Europe, and the Rest of the world. Orthex is headquartered in Espoo, Finland, and it currently has eight local sales organisations located in the Nordics, Germany, France, the United Kingdom, and the Benelux.

### Key figures

EUR million	2025	2024	2023
Invoiced sales	89.6	92.3	88.0
Net sales	87.2	89.7	85.9
Gross margin	25.0	25.7	24.3
Gross margin, %	28.7%	28.6%	28.3%
EBITDA	14.7	14.3	14.9
EBITDA margin, %	16.8%	15.9%	17.3%
Adjusted EBITDA	14.7	14.6	14.9
Adjusted EBITDA margin, %	16.9%	16.3%	17.4%
EBITA	9.8	9.8	10.9
EBITA margin, %	11.2%	11.0%	12.6%
Adjusted EBITA	9.8	10.2	10.9
Adjusted EBITA margin, %	11.3%	11.4%	12.7%
Operating profit	9.8	9.8	10.8
Operating profit margin, %	11.2%	11.0%	12.5%
Net cash flows from operating activities	12.3	11.8	10.2
Net debt / Adjusted EBITDA	1.1x	1.4x	1.5x
Adjusted return on capital employed (ROCE), %	28.6%	29.7%	31.8%
Equity ratio, %	46.8%	41.9%	40.2%
Earnings per share, basic (EUR)	0.38	0.34	0.39
FTEs	287	288	281

### Long-term financial targets

As long-term financial targets the company has adopted to an average annual organic net sales growth to exceed 5 per cent at the Group level and to exceed 10 per cent outside the Nordics (growth in local currencies), adjusted EBITA margin (adjusted for items affecting

comparability) to exceed 18 per cent over time and net debt to adjusted EBITDA ratio to stay below 2.5x. Leverage may temporarily exceed the target range (for example, in conjunction with acquisitions).

The company aims to distribute a stable and over time increasing dividend with a pay-out of at least 50 per cent of net profit, in total, on a biannual basis.

## Market overview

### Industry segment

Orthex is a leading Nordic houseware company specialising in durable household products — primarily rigid plastic storage (boxes, baskets, sorting solutions), kitchenware, and selected home and garden items (e.g., flowerpots and bins). Orthex operates in the Nordics and in the rest of Europe with customers in more than 40 countries.

### Industry context

The European household goods market remains resilient, supported by long-term trends in home organisation, sustainability, and e-commerce adoption. Demand for durable storage solutions and kitchenware continues to grow steadily, driven by urbanisation and lifestyle changes. According to Mordor Intelligence<sup>1)</sup>, European home organisers and storage market is expected to grow at a CAGR of over 4% between 2025 and 2030. As per ÖWresearch<sup>2)</sup>, European kitchenware market is projected to grow at a CAGR of 5% between 2025 and 2031.

### Regulatory landscape

Regulatory developments, including the EU Packaging and Packaging Waste Regulation (PPWR) and the Single-Use Plastics Directive (SUPD), are accelerating the transition toward circular materials and design-for-recycling standards. These changes create both compliance requirements and opportunities for differentiation. Steered by regulatory changes, retailers and consumers increasingly favour products with verified sustainability credentials, reinforcing the strategic importance of durability and recycled and bio-based materials.

### Market trends

Demand for products made from recycled and renewable materials is accelerating and Orthex's portfolio of novelties reflects this trend. A key feature of Orthex sustainability approach is the quality and durability of the products that ensures a long product lifecycle. Orthex sees that continued consumer focus on decluttering and space optimization (smaller apartments, hybrid work) supports growth in modular storage systems, stackable sorting solutions and food containers. Orthex is well placed to leverage these trends through its modular product systems, strong brand portfolio, and proactive sustainability strategy, storage category growth led by versatile, timeless and design consistent ranges.

### Competitive landscape

Orthex designs, produces and sells household products mainly in Europe, where the competition for these products is fragmented. Competitive dynamics remain intense, with pan-European brands and private-label offerings exerting price pressure. Inasmuch as Orthex benefits from local presence and fairly high brand recognition in the Nordics, its brand and products are still less known in other European markets.

Orthex's competitive environment varies between product categories, but in general, the companies operating in the Nordics are smaller than Orthex measured by net sales and have a narrower product assortment and geographical footprint than Orthex. Key Nordic competitors include Plast1 and Nordiska Plast, both smaller and less diversified than Orthex. In the European market outside of the Nordics, Orthex's competitors bear more resemblance to Orthex in terms of size, assortment and positioning, with Keter, Sundis, Iris and Rotho being the most comparable competitors. The kitchen utensils market is even more fragmented and more exposed to international competition due to lower shipping costs. Competitors include Keter, Sistema, Nordiska Plast, Mepal, and Joseph Joseph.

### Customer segments

Orthex's seeks to be the preferred value-creating partner to its customers who are mainly large retail chains and e-commerce platforms. Consumers are customers of our customers and end-users of our products. Among consumers, Orthex's main target group are sustainability-conscious households and buyers who appreciate premium quality and durability.

### Market conditions

Global economic uncertainties and geopolitical tensions continue to influence consumer confidence, purchasing power, and purchasing behaviour, which may consequently affect Orthex's business performance. In light of the prevailing cautious consumption environment, many retailers are actively managing their inventory levels. Orthex's product portfolio is characterized by relatively low price points and addresses practical needs. Accordingly, the company anticipates that its categories will be less susceptible to shifts in consumer spending patterns compared to higher-priced discretionary goods. Orthex remains committed to closely monitoring market developments and implementing measures to navigate evolving conditions with efficiency and resilience.

<sup>1)</sup> [Europe Home Organizers & Storage Market Size & Share Analysis - Industry Research Report - Growth Trends](#)

<sup>2)</sup> [Prominent companies in Europe Kitchenware Market with Size](#)

## Group performance

Depressed consumer spending across markets and global uncertainty impacted the 2025 overall performance, undermining our growth ambitions.

### Net sales and profitability

In 2025, the Group's Net sales decreased by 2.8% to EUR 87.2 million (89.7). Invoiced sales amounted to EUR 89.6 million (92.3). The decrease in constant currency net sales was 4.7% compared to 2024.

The sales decline is particularly attributed to careful consumer behaviour. In addition, especially at the start of the year, the company had to limit shipments to some customers facing financial challenges. The decline in net sales was mitigated by successful new product launches, campaigns, active in-store measures, and new product and customer listings.

EBITA was 9.8 million (9.8) during 2025 and decreased by 0.6%. Adjusted EBITA decreased by 4.0% to EUR 9.8 million (10.2). Adjusted EBITA margin remained stable despite lower sales and was 11.3% (11.4). Operating profit was EUR 9.8 million (9.8). The operating profit included items affecting comparability of EUR 0.0 million (0.4).

The EBITA result development can be attributed to tight cost control and a balance between volume driving campaigns and more profitable base sales. Steady, and towards the second half of the year declining raw material prices further improved the results. Operational efficiencies

were not gained with declining sales, hence measures to offset cost increase and secure margins were consciously implemented during the year to secure delivery of the EBITA result.

Orthex's financial income and expenses during the financial year consisted of EUR 1.2 million net expenses (2.1). The decrease in net financial expenses is due to lower interest payments related to loans from financial institutions and positive exchange rate changes for internal loans.

Profit before taxes was EUR 8.6 million (7.8) and profit for the period was EUR 6.8 million (6.1).

### Development by geography

Orthex's core market area by geography is the Nordics, where the Group's invoiced sales in 2025 decreased by 3.1% to EUR 68.9 million (71.1). Invoiced sales in the Nordics totalled 76.9% (77.1) of the Group's total invoiced sales. Especially in some Nordic markets consumer demand was sluggish throughout the year whereas a few markets showed signs of recovery in the second half of the year.

Invoiced sales in the Rest of Europe decreased slightly and were EUR 20.2 million (20.3). The slight decline is due to one important customer changing its buying strategy, favouring other product categories in their campaigns and a few customers having financial difficulties at the beginning of the year.

Sales in the Rest of the world weakened to EUR 0.6 million (0.9) driven by trade uncertainty in the United States.

Orthex's products are sold in more than 40 countries, and export to non-Nordic countries accounted for 23.1% (22.9) of the Group's invoiced sales at the end of the year.

### Invoiced sales by geography

EUR million	2025	2024	2023
Nordics	68.9	71.1	68.7
Rest of Europe	20.2	20.3	18.5
Rest of the world	0.6	0.9	0.8
<b>Total</b>	<b>89.6</b>	<b>92.3</b>	<b>88.0</b>

### Development by product category

Orthex has three reporting categories which are Storage, Kitchen, and Home & Garden.

Orthex's biggest product category is Storage. Compared to the previous year, the Storage category declined slightly with invoiced sales amounting to EUR 61.9 million (63.6) in 2025. The Storage category's overall sales decreased by 2.6% compared to the previous year. The negative sales development in the Nordics impacted the Storage category invoiced sales.

Orthex's second largest category is Kitchen with invoiced sales totalling EUR 17.7 million (19.3). Sales of Kitchen category decreased by 8.2%. Especially consumer demand in the Nordics affected the Kitchen sales negatively.

Thanks to higher sales of flowerpots made of recycled material, invoiced sales in the Home & Garden category increased by 6.0% to EUR 10.0 million (9.4).

**Invoiced sales by product category**

EUR million	2025	2024	2023
Storage	61.9	63.6	60.0
Kitchen	17.7	19.3	18.6
Home & Garden	10.0	9.4	9.4
<b>Total</b>	<b>89.6</b>	<b>92.3</b>	<b>88.0</b>

## Financial position and cash flow

At the end of December, the balance sheet totalled EUR 86.3 million (85.6), of which equity accounted for EUR 40.4 million (35.8).

The Group's net debt was EUR 16.6 million (20.3) at the end of the financial year. Non-current interest-bearing liabilities were EUR 23.5 million (26.3) and Orthex's total interest-bearing liabilities were EUR 28.4 million (30.7). Interest-bearing liabilities include loans from credit institutions, pension liabilities and lease liabilities.

During the period January–December 2025, the Group's net cash flows from operating activities were EUR 12.3 million (11.8) and cash conversion was 81.9% (70.9). Interest paid during the period totalled EUR 1.3 million (1.8). Cash and cash equivalents amounted to EUR 11.8 million (10.5) at the end of the year.

Net debt/adjusted EBITDA was 1.1x (1.4x) at the end of the financial year. Orthex's long-term target is to keep Net debt/adj. EBITDA below 2.5x.

At the end of the year, the Group's Equity ratio was 46.8% (41.9). Adjusted return on capital employed (ROCE) was 28.6% (29.7) and return on equity (ROE) 17.8% (17.4).

## Investments, research, and product development

Orthex's investments during 2025 amounted to EUR 2.7 million (4.3) and were related to moulds for new products and capacity increases. The low investment level compared to the previous year is due to the timing of investments and their transfer to upcoming months.

Orthex invests in product development on a continuous basis and launches new products twice a year. In addition, Orthex invests in research and is involved in research projects focusing on the development of recycled and renewable plastics and promoting circular economy of plastics.

Orthex was researching in collaboration with partners whether recycled plastic could be used in products suitable for food contact. This project lasted for three years and ended in 2025. The results of the product development and testing related to this project were promising and indicated that recycled plastic is, at least in principle, suitable for food-contact. However, starting commercial production will require advances in plastic sorting technology and changes to the regulations governing the use of recycled plastics.

Since 2023, Orthex is participating in a large cooperation project of seven years to promote the circular economy of plastics. Orthex's goal is to find new potential, environmentally friendly plastic raw materials, test raw materials in production and as finished products, and then bring new products to the market. Orthex is also involved in the Reusify project that started in 2024 and aims to reduce single-use packaging. These research projects are elaborated further in this report under section Sustainability.

These investments in research and product development support Orthex's target to increase the use of recycled and renewable raw materials.

Research and product development expenses have not been capitalized.

## Personnel

In 2025, the average number of personnel employed by Orthex was 287 (288). In 2025, wages and salaries amounted to EUR 19.2 million, in 2024 to EUR 19.0 million, and in 2023 to EUR 17.9 million. Group headcount at the end of the financial year was 308 (312), of which 52% (51) worked in production, 20% (21) in warehouse, 17% (17) in sales, 6% (6) in administration and 5% (5) in marketing.

## Group structure

There were no changes in the Group structure during 2025.

## Governance

The company's governance complies with the company's Articles of Association and Corporate Governance Principles as well as rules and regulations applicable to Finnish listed companies such as the Finnish Limited Liability Companies Act and Securities Markets Act, and rules and regulations of Nasdaq Helsinki Ltd. The company also adheres to the Finnish Corporate Governance Code 2025 ("CG Code") issued by the Securities Market Association. The CG Code is available on the association's website ([www.cgfinland.fi](http://www.cgfinland.fi)).

Further information on the company's governance principles is available in the Corporate Governance Statement 2025 published simultaneously with the Board of Directors' report and the Financial Statements. As the company has no audit committee, the company's Board of Directors has reviewed the Corporate Governance Statement.

## Decisions of the Annual General Meeting

Orthex Corporation's Annual General Meeting was held in Espoo on 29 April 2025. The general meeting adopted the financial statements and discharged the members of the Board of Directors and the CEO from liability for the financial year 2024. The general meeting also approved the 2024 remuneration report for governing bodies.

The general meeting approved the Board of Directors' proposal to pay a dividend of EUR 0.22 per share. The dividend was paid in two instalments. The first instalment of EUR 0.11 per share was paid on 9 May 2025. The second instalment of EUR 0.11 per share was paid on 8 October 2025.

The general meeting resolved to elect five members to the Board. Sanna Suvanto-Harsaae, Markus Hellström, Jyrki Mäki-Kala and Anette Rosengren were re-elected to the Board and Tuomas Yrjölä elected as a new member to the Board for a term of office ending at the end of the next Annual General Meeting. Sanna Suvanto-Harsaae continues to chair the Board. The general meeting resolved that the monthly remuneration of the members of the Board of Directors remains the same and that the Chair of the Board of Directors be paid a monthly fee of EUR 4,000 and other members of the Board of Directors a monthly fee of EUR 2,000. The general meeting further resolved that the members of the Board of Directors be paid meeting fees.

Ernst & Young Oy, a firm of Authorised Public Accountants, was re-elected the company's auditor with Authorised Public Accountant Mikko Ryttilahti continuing as the signing audit partner. Ernst & Young Oy, Authorised Sustainability Audit Firm, was elected the company's sustainability reporting assurer.

The general meeting authorised the Board of Directors to issue or convey a total maximum of 1,600,000 shares or special rights entitling to shares in one or several issues. The Board of Directors was also authorised to decide on the acquisition of a maximum of 175,000 company shares. The authorisations will be valid until 30 June 2026.

Further information about the decisions of the general meeting can be found in the AGM documents, which are available on the corporate website at [Annual General Meeting 2025 - Orthex Group](#).

## Change in the Management Team

Aurélien Chabannier was appointed Sales Director, Europe and International Markets, and member of Orthex's Management Team as of 1 September 2025. Mr Chabannier reports to CEO Alexander Rosenlew. Chabannier (b. 1989) is a French citizen and has a master's degree in management. He joined the company in 2016 as a Key Account Manager for France and prior to his appointment held the position of Business Unit Manager, France and Germany.

## Board of Directors

On 31 December 2025, the company's Board of Directors consisted of the following members: Sanna Suvanto-Harsaae (Chair), Markus Hellström, Jyrki Mäki-Kala, Anette Rosengren, and Tuomas Yrjölä.

## Management's ownership and remuneration

On 31 December 2025, the members of the Board of Directors, the CEO, and other members of the Management Team, including their closely associated persons and entities, owned a total of 2,923,358 shares in the company, corresponding to 16.5% of the total number of shares. Information on the shareholdings of the members of the Board of Directors, the CEO, and other members of the Management Team is disclosed in the Corporate Governance Statement 2025 and on the corporate website.

Information on the remuneration of the members of the Board of Directors, the CEO, and other members of the Management Team is disclosed in the notes to the financial statements. The remuneration of the members of the Board of Directors and the CEO is also described in the Remuneration Report 2025.

## Composition of Shareholders' Nomination Board

The Extraordinary General Meeting on 5 March 2021 decided to establish a Shareholders' Nomination Board for the company and the Nomination Board's charter was approved. The Nomination Board consists of the four largest registered shareholders of the company as of 31 August. According to the shareholders' register, the company's four largest shareholders on 31 August 2025 were Conficap Oy, Alexander Rosenlew, Ilmarinen Mutual Pension Insurance Company, and Aktia Fund Management Company Ltd.

On 15 September 2025, the company announced that these shareholders had appointed their representatives to the Shareholders' Nomination Board, the composition of which is as follows:

- Erik Toivanen, CEO of Conficap Oy
- Alexander Rosenlew
- Annika Ekman, Executive Vice President, Investments, of Ilmarinen Mutual Pension Insurance Company
- Niina Arkko, ESG Director of Aktia Fund Management Company Ltd

The Nomination Board has elected Erik Toivanen as its chair. The Chair of Orthex's Board of Directors, Sanna Suvanto-Harsaae, acts as an expert member of the Nomination Board.

More information on the Nomination Board is available on the corporate website at [Nomination Board - Orthex Group](#).

## Shares and shareholders

Orthex's shares are listed on the main list of Nasdaq Helsinki Ltd since March 2021.

At the end of the reporting period, Orthex Corporation's registered share capital amounted to EUR 80,000 and the registered number of issued shares was 17,758,854. All shares carry one vote and have equal voting rights. There are no voting restrictions associated with the shares. The shares hold no nominal value. The trading code of the shares is "ORTHEX", and the ISIN code FI4000480504.

Trading volume during the year was EUR 12.9 million (13.1) and 2,638,881 shares (2,164,530). The highest price of the share was EUR 5.44 (7.30) and the lowest was EUR 4.40 (4.89). The closing price of the share at the end of December was EUR 4.65 (5.00). The year-end market value of the share capital stood at EUR 82.6 million (88.8). The company did not have any treasury shares at the end of the year.

At year-end, the number of registered shareholders including nominee registers was 13,539 (14,429). The nominee-registered shares accounted for 10.8% (11.6) of the total number of shares and amounted to 1,920,249 (2,052,890) shares. At the end of the period, the ten largest registered shareholders possessed a total of 52.9% (52.6) of Orthex's shares and votes.

## Authorisations, option, and share-based incentive schemes

During 2025, Orthex did not have any share option or share-based incentive schemes.

Orthex's Board of Directors is authorised to issue or convey a total maximum of 1,600,000 shares and special rights entitling to shares in one or several issues. The Board of Directors is also authorised to acquire a maximum of 175,000 shares in the company. The Board of Directors has not exercised these authorisations. The authorisations will be valid until 30 June 2026. The Board of Directors has no other authorisations.

**Major shareholders 31 Dec 2025 \***

Shareholder	No. of shares	% of shares
Conficap Oy	2,486,240	14.00
Rosenlew Alexander	2,047,726	11.53
Ilmarinen Mutual Pension Insurance Company	1,061,000	5.97
Varma Mutual Pension Insurance Company	831,106	4.68
Aktia Capital Investment Fund	817,587	4.60
Thominvest Oy	761,000	4.29
Fondita Nordic Micro Cap Investment Fund	368,500	2.08
OP-Finland Small Cap	356,555	2.01
Oy Julius Tallberg Ab	352,571	1.99
Ståhlberg Tom Christian	314,000	1.77
<b>Total</b>	<b>9,396,285</b>	<b>52.9</b>

\* Source: Euroclear Finland

Under the provisions of the Securities Market Act, changes in holdings must be disclosed when the holding reaches, exceeds, or falls below 5, 10, 15, 20, 25, 30, 50, 90 per cent or 2/3 of the voting rights or the number of shares in the company.

The company received one notification of changes in holdings during the year. The combined holdings of the investment funds managed by Aktia Fund Management Company Ltd – namely Investment Fund Aktia Capital and Special Investment Fund Aktia Micro Markka – exceeded the five (5) percent threshold on 15 August 2025 and stood at 5.38% and 955,587 shares.

The stock exchange releases on notifications of changes in holdings (flaggings) are available on the corporate website at <https://investors.orthexgroup.com/media/>.

**Sector distribution 31 Dec 2025 \***

Sector	No. of shares	% of shares
Households	6,090,795	34.30
Private companies	5,090,854	28.67
Financial and insurance institutions	2,071,612	11.67
Public sector organisations	2,397,106	13.50
Non-profit institutions	169,795	0.96
Foreigners	18,443	0.10
Nominee registered	1,920,249	10.81
<b>Total</b>	<b>17,758,854</b>	<b>100</b>

\* Source: Euroclear Finland

**Share distribution 31 Dec 2025 \***

Number of shares	Number of shareholders	% of shareholders	Number of shares	% of shares
1–100	8,693	64.21	465,744	2.62
101–1,000	4,261	31.47	1,410,048	7.94
1,001–10,000	514	3.80	1,209,850	6.81
10,001–100,000	47	0.35	1,415,935	7.97
100,001–1,000,000	20	0.15	5,984,172	33.70
> 1,000,000	4	0.03	7,273,105	40.96
<b>Total</b>	<b>13,539</b>	<b>100</b>	<b>17,758,854</b>	<b>100</b>
Nominee registered	9	0.07	1,920,249	10.81

\* Source: Euroclear Finland

## Sustainability

Sustainability is a core element in implementing Orthex's growth strategy and key objectives as we strive to be the storage category leader in Europe and the benchmark for quality, practicality and sustainability in every home. Sustainability is a key factor in all decision making at Orthex and a significant driver of our development and investment agenda. For example, a prerequisite for all new product investments is that the material should be either recycled or renewable. Orthex does not make single-use products. On the contrary, Orthex's products are made for long-term use and are fully recyclable in all our markets at the end of their life cycle.

Orthex aims to be the industry benchmark in sustainability by offering timelessly designed, high-quality, safe, and long-lasting products and reducing its carbon footprint by increasing the share of recycled and renewable raw materials.

Orthex has identified priority sustainability topics in environmental, social and governance (ESG) areas. For each topic, the company has set key performance indicators and targets. More information on the company's sustainability strategy, set targets, and achieved results in 2025 can be found in the Annual and Sustainability Report's dedicated section on sustainability.

## Sustainability actions in 2025

Orthex's active sustainability work continued during 2025.

### Materiality assessment

Orthex conducted a sustainability materiality assessment with key stakeholders (customers, employees, shareholders, suppliers and consumers) during the spring. The assessment was conducted in accordance with the Corporate Sustainability Reporting Directive (CSRD) following the principles of double materiality assessment and the ESG structure. The materiality survey received over 300 responses and the results were supplemented with interviews with selected customers, investors and suppliers. Orthex streamlined its sustainability strategy for 2026–2028 based on the findings of the assessment during the last months of 2025 to ensure that the strategy focuses on topics where our sustainability-related impacts, risks, and opportunities are the most significant. The previous materiality assessment was conducted in 2022.

### Recognitions

Orthex's Paulina self-watering pot was the winner in the Home & Leisure time category of the Finland's Most Sustainable Product 2026 competition in November. The winners are chosen by an independent sustainability panel. The purpose of the competition is to combat greenwashing by highlighting consumer products that support a sustainable lifestyle. According to the selection panel, the Paulina self-watering pot is the sustainable choice because it is made entirely from recycled material in Finland, and all production waste material is reused to create new material. In addition, the product is designed to be extremely durable and long-lasting and is manufactured using renewable energy. The production process utilizes closed-loop

system for water use, which means no wastewater is generated. The competition is arranged by the Nordic sustainability technology company Infine.

Orthex participated for a third time in the EcoVadis ESG assessment and achieved a silver medal rating for its sustainability performance in September. The result places Orthex among the top 10 percent of companies globally assessed by EcoVadis.

In July, Orthex was awarded the Nasdaq ESG Transparency Partner badge for the 2024 ESG reporting for the fourth year in a row.

In January, Orthex was ranked in 7th place among the Nasdaq Helsinki small-cap companies in the Nordic Business Diversity Index examining the diversity of senior leadership in Nordic listed companies.

### Audits

Orthex strives to minimise its impact on the environment and climate and invests in high-quality and safety of its products. All our three factories in Finland and Sweden have already since 2002 been ISO 14001 and 9001 certified for their environmental and quality management systems. In 2018, Orthex's operations were awarded the ISO 45001 certification for occupational health and safety management system. All these certificates were renewed in 2025.

In March, the Lohja factory underwent an annual ISCC audit and its ISCC PLUS certificate was renewed. A similar audit was conducted in May at the Gnosjö factory and its ISCC PLUS certificate was also renewed. Usage of ISCC PLUS certified renewable raw materials produced by applying the mass balance approach support Orthex's target to increase the share of sustainable raw materials in production.

However, Orthex has decided to reduce the application of the mass balance approach in the manufacturing of its products as the method is still difficult for consumers to understand. Instead, in many of its products, the company has shifted to use completely recycled or renewable raw materials, which also supports Orthex's goal to increase the share of recycled and renewable raw materials in its production.

### Reporting requirements

Orthex continued its preparations for the entry into force of the CSRD during the period as explained above. The new reporting requirements were expected to apply to the company starting from the beginning of 2025. However, changes to these reporting requirements were proposed in the EU, and in December 2025 it was confirmed that the company would be exempt from the CSRD requirements due to its size. We are closely monitoring the progress of the regulation on sustainability reporting and the potential impacts on the company's reporting obligations.

### Investments in novelties

Orthex invests in product development on a continuous basis and launches new products twice a year. During 2025, we have launched several novelties that help, for example, organise refrigerator and food cabinets, thereby reducing food waste. These products include storage containers SmartStore™ Compact Access and SmartStore™ Compact Square, organisers SmartStore™ Compact Sort, and dry food storage containers SmartStore™ Flip. Another novelty is the storage solution SmartStore™ Module which is made of recycled plastic and offers a perfect solution for storing shoes or organising a playroom. All these products are durable and made for long-term use.

### Research investments

Orthex is involved in research projects focusing on the development of recycled and renewable plastics and promoting circular economy of plastics, because the supply of high-quality recycled materials suitable for different purposes is still weak.

Together with other partners in the Borealis SPIRIT program, Orthex was investigating whether recycled plastic can be used in products suitable for food contact, expanding possibilities to use recycled plastic. This project ended in 2025. The results of the product development and testing related to this project were promising and indicated that recycled plastic is, at least in principle, suitable for food-contact. However, starting commercial production will require advances in plastic sorting technology and changes to the regulations governing the use of recycled plastics.

As a part of the seven-year PlastLIFE SIP-EU collaborative project, Orthex is working to identify and test new environmentally friendly plastic raw materials, aiming to bring pioneering products to market.

Focusing on reducing single-use packaging, Reusify project explores how packaging reuse systems could function. Orthex goal in this project is to find solutions for replacing the single-use products with reusable food storage and delivery boxes in professional kitchens.

These significant investments in research support Orthex's target to increase the use of recycled and renewable raw materials. More detailed information on research projects is available in the sustainability section of the Annual and sustainability report 2025.

### Commitments

#### Global Compact

In May 2025, Orthex joined UN Global Compact. The UN Global Compact is a voluntary United Nations initiative launched in 2000 to encourage businesses worldwide to adopt sustainable and socially responsible practices. It is based on Ten Principles in the areas of human rights, labour, environment, and anti-corruption. By joining, companies commit to aligning their strategies and operations with these principles and reporting annually on their progress.

#### Circular Economy Green Deal

Orthex announced in December 2024 that it has joined the Circular Economy Green Deal. The objectives of this deal include curbing the consumption of non-renewable natural resources and doubling the circular economy rate of resources and materials in Finland by 2035. Orthex's commitment relates to action areas "Increasing the value of recycled materials and bio-based raw materials in production" and "Expanding the availability of circular economy products in the market". Orthex aims to replace in its production virgin and fossil raw materials with recycled and renewable raw materials and to introduce new plastic products made from recycled or renewable materials to the market.

#### SBTi

The Science-Based Targets initiative (SBTi) has approved Orthex's near-term science-based emissions reduction target in 2022. This means that Orthex's climate targets are aligned with the target to keep global warming below 1.5°C in accordance with the Paris Agreement.

A comprehensive description of Orthex's sustainable business practices is included in the sustainability section of the Annual and Sustainability Report 2025.

## Risks and uncertainties

### Risk management

The purpose of Orthex's risk management is to ensure the fulfilment of customer promises, business profitability, ability to pay dividends, value creation for shareholders, responsible business, and business continuity. To achieve this, Orthex strives to be aware of the uncertainties and risk factors and opportunities associated with its objectives and operations, and to identify, assess and manage risks and their consequences in a consistent and effective manner.

Orthex's risk management policy guides risk management in a way that supports the achievement of the company's objectives, protects personnel and the company's various assets, and ensures the financial sustainability of operations.

The responsibility for implementing risk management lies with the Management Team. In addition, each employee must be aware of and manage the risks associated with their own operating environment and areas of responsibility. The company's Board of Directors approves the company's risk management policy and monitors and assesses the effectiveness of risk management.

#### Risk management principles

Risk management is a systematic activity designed to ensure comprehensive and appropriate risk identification, assessment, management, and control. It is an integral part of Orthex's planning and management process, decision making, day-to-day management of

operations, and monitoring and reporting procedures. Risks are assessed and managed in a business-oriented and thorough manner. This means that key risks, including ESG risks, are systematically identified, evaluated, managed, monitored, and reported as part of the business.

#### Risk management process and reporting

Orthex prioritises risks according to the importance of the risk by assessing the impact, likelihood, and level of risk management of the risk materialisation. Risk management measures address the most significant risks through cost-effective and appropriate policy options.

The Management Team regularly monitors the implementation of risk management. If necessary, corrective measures will be taken.

The Management Team reports to the Board of Directors on risks and risk management measures 2-3 times a year. The Board reviews the most significant risks, measures to manage them and assesses the efficiency and effectiveness of risk management.

#### Risk classification

Risk refers to an event or circumstance that may hinder or prevent the achievement of targets or may result in missing of business opportunities. Orthex classifies risks in three groups:

- Strategic risks
- Operational risks
- Financial risks

Strategic risks refer to uncertainty that is primarily related to changes in the operating environment and the ability to utilize or anticipate these changes. These changes may relate, for example, to the general economic situation, customer consumption behaviour, competition, legislation, or technological developments. When assessing strategic risks and opportunities, the goal is to find the business opportunities that are used to achieve the goals with manageable risks, while avoiding those that present unreasonably high risks.

Operational risk means a circumstance or event that can prevent or hinder the achievement of objectives or cause harm to people, property, business, information, or the environment. Operational risks are avoided or reduced, but in such a way, that the costs of risk avoidance are proportionate to the magnitude of the risk.

Financial risks are those related to Orthex's financial position. These include e.g., availability and cost of finance, net working capital and liquidity, and foreign exchange rate fluctuations. Orthex's financial risk management is described in the notes to the consolidated financial statements.

Non-economic impacts are also considered when assessing risks. Reputation risk arises if Orthex's operations conflict with the expectations of various stakeholders, such as customers, consumers, suppliers, regulators, or shareholders. Responsible practices are key to preventing reputational risks. Reputation risks are managed through timely and adequate communication.

## Main strategic, operational, and financial risks

Orthex's business operations expose the company to various risk factors. The following section presents the risks and uncertainties that may materially impair Orthex's business conditions, sales, financial performance, and position.

### Risks related to the macroeconomic environment

Cost inflation, interest rate levels, and geopolitical tensions impact the global economic trend as well as the development of consumers' purchasing behaviour and, as a result, can have an impact on Orthex's business. Russia's war against Ukraine or the conflict in the Middle East do not directly affect Orthex's business as Orthex does not sell products to Russia, Belarus, Ukraine, or Israel or source raw materials from these countries. However, geopolitical tensions cause disturbances in global supply chains and contribute to the general economic situation and consumers' purchasing power and behaviour. These factors may affect the company's sales and profitability as well as operational reliability and efficiency. The Group has hedged part of its interest-bearing liabilities against rising interest rates with interest derivatives. In addition, some of the electricity contracts have been purchased at fixed prices due to the strong volatility of market electricity.

### Risks related to changes in competitive environment

Orthex operates in a competitive and fragmented storage, kitchenware, and home and garden products market. Even though the markets in which Orthex operates are fragmented, Orthex's competitors may consolidate, establish consortiums, or aim to expand their operations in the future, which may increase competition in Orthex's markets, including in the Nordics. Any significant consolidation could create

competitors with more financial, technical, marketing, or other resources that would enable them to assign more resources to the sale of household goods than currently, which, in turn, could have an adverse effect on Orthex's business and growth opportunities.

### Risks related to supply chain and sourcing of raw materials

The risks related to Orthex's supply chain are associated especially with production, procurement and logistics processes and their reliability, flexibility and efficiency, sustainability as well as fluctuations in the prices of raw materials and other factors of production. For example, increasing tariffs, other trade and geopolitical tensions, cyber security incidents and possible epidemics and pandemics as well as other uncertainties in the global economy may cause even significant disruptions in production and logistics chains that may have a negative impact on the company's sales, profitability and cash flow.

Plastic polymers are the largest group of raw materials used in the production of Orthex's products. Raw material prices are typically negotiated annually based on estimated volumes for the year ahead. Orthex does not hedge against raw material price fluctuations. Accordingly, Orthex's profitability is particularly exposed to fluctuations in virgin plastic polymer (produced directly from crude oil and never been used or processed before) prices, which have historically fluctuated to a certain extent in line with crude oil price fluctuations.

Orthex also uses recycled and renewable materials in the production of its products and sells products entirely sourced from external suppliers, as well as products that are partly produced in-house and partly consist of externally sourced components. The prices of these raw materials and traded goods have not historically been subject to the same level of

fluctuation as virgin plastic polymers. However, there has been shortage on the market because of higher demand, and this can lead to higher prices also in recycled and renewable materials. If Orthex is unable to offset price increases in raw materials and traded goods, whether through price increases or otherwise, or should there be significant disruptions in their availability, this could have a material adverse effect on Orthex's profitability and/or margins.

### Risks related to quality of products

Thanks to its own production, Orthex can control the quality of its products and the health and environmental aspects of production and products. Although Orthex has several quality control measures in place, there can be no assurances that such measures will always be adequate to detect potential product quality defects.

Any significant quality issue may require a considerable amount of management resources. Responding to detected or suspected quality issues, for example, by proactively adjusting production processes or by switching the materials or components used, usually gives rise to costs that may be significant. Such events may also lead to product recalls, product liability or warranty claims, and contractual liabilities towards Orthex's customers and/or end-customers, or to third-party claims. Product quality issues or product recalls may also harm Orthex's reputation and lead to loss of customers. Furthermore, Orthex's insurance coverage does not cover claims based on quality issues and product liability claims concerning Orthex's products. Realisation of the aforementioned risks may have a material adverse effect on Orthex's business, results of operations, financial position, and/or reputation.

### Risks related to changes in customer preferences

Several megatrends and consumer preferences have been driving the demand in the home storage, food storage and kitchen utensils markets in recent years, including population growth, urbanisation, changes in the form of housing, sustainability, and design preferences among the end-customers of Orthex's products. Changes in consumer preferences could relate to, among others, improved functionality, higher quality, innovative solutions, new technologies, attractive design, and new and more advanced materials.

If Orthex is unable to successfully anticipate and identify changing consumer preferences, Orthex could lose its market share in the Nordics, its sales development may be slower than expected, and it may be forced to rely on price reductions to dispose of excess or slow-moving inventory or to make significant investments in the future to remain competitive. Any of these could have a material adverse effect on Orthex's business, financial position and/or results of operations.

### Risks related to production facilities and warehouse operations

As Orthex's production largely relies on its own production facilities, events that would cause significant disruptions in or the suspension of Orthex's production facilities could materially affect Orthex's ability to deliver its products to its customers in a timely manner. Orthex's production facilities may be damaged or destroyed, or they may be closed or the equipment on the premises may be damaged due to, for example, fire, accident, natural disaster, or equivalent events beyond Orthex's control. Similarly, Orthex's warehouses could be subject to similar events, which could destroy all or part of Orthex's inventory. Such events or incidents could result in material disruptions and delays in Orthex's production and deliveries and in Orthex not necessarily being able to fulfil its obligations to its customers. If Orthex were

unable to locate alternative production facilities, transfer production to Orthex's other production facilities or to repair the damaged premises or equipment in a timely and cost-effective manner, such conditions could have a material adverse effect on Orthex's business, financial position and/or results of operations.

### Risks related to IT infrastructure and systems

Difficulties in maintaining and updating IT infrastructure, deficiencies in IT systems, and external cyber-attacks related to IT systems may have an adverse effect on Orthex. Orthex uses information technology infrastructure, applications and software products that cover essential aspects of its business, such as production, inventory management, logistics, human resources, finances, and other administrative systems. Orthex's IT systems and infrastructure may be vulnerable to cybersecurity risks, including cyber-attacks, direct or indirect, such as computer viruses and worms, phishing attacks, and penetrating or bypassing security measures in order to gain unauthorised access to Orthex's information networks and systems. Exploitation of possible weaknesses in Orthex's security controls could disrupt its business and cause leakage of sensitive information, theft of intellectual property and damage to Orthex's reputation. Orthex has a cyber security insurance policy to mitigate the impact of data security incidents.

### Risks related to management and employees

The success of Orthex's business and strategy depends on Orthex's ability to attract and retain key management and production personnel. The loss of management or key personnel may result in the loss of expertise or, in certain circumstances, the transfer of expertise to Orthex's competitors. In addition, Orthex's production processes require qualified, skilled production workers (particularly with specialized training and knowledge of plastic).

In accordance with its current strategy, in addition to strengthening its market position in the Nordics, Orthex will focus on accelerating its growth in the international markets outside the Nordics, which imposes new demands to Orthex's management and personnel. Orthex's geographical expansion also requires the recruitment of additional personnel. If Orthex is not successful in recruiting and retaining qualified key personnel, this may have an adverse effect on Orthex's business.

### Risks related to regulation and compliance

With operations in several countries, Orthex is subject to a variety of laws and regulations, and potential violations of such laws and regulations could have an adverse effect on Orthex. Orthex must comply with laws and regulations enacted at both the national and EU level concerning its operations in relation to matters including health, safety, consumer protection and marketing, general product safety, environment, employment, competition, company law, data protection, international trade, and taxation in all countries in which Orthex pursues business. Failure to comply with applicable laws and regulations may cause Orthex financial losses, undermine Orthex's business opportunities and harm Orthex's reputation.

### Risks related to taxation

Orthex's tax burden depends on certain tax laws and regulations and their application and interpretation (for example, with regard to transfer pricing rules). Changes in tax laws and regulations or their interpretation and application may increase Orthex's tax costs to a significant degree, which could have an adverse effect on Orthex's financial position and/or results of operations. In addition, Orthex may at times be subject to tax audits conducted by national tax authorities. Tax audits or other auditing measures carried out by tax or other authorities, such as customs officials, could result in an imposition of additional taxes (such as income

taxes, taxes at source and property, capital, transfer, and value-added taxes), which could lead to an increase in Orthex's tax liability.

In 2022, Orthex Corporation was subject to a tax audit regarding the financial years 2020 and 2021. The tax audit report included subsequent taxes and tax increases amounting to a total of EUR 0.3 million relating to the VAT deductibility of IPO related costs. The company disagreed with the interpretation made in the tax audit and filed a claim for adjustment to its taxation with the Assessment Adjustment Board of the Finnish tax authority. However, the company was requested to pay additional taxes in accordance with the interpretations set out in the tax audit report and the company paid the subsequent taxes and tax increases in June 2022. Orthex did not recognise the subsequent taxes and tax increases in the consolidated statement of comprehensive income. The Assessment Adjustment Board issued its decision on the company's claim for adjustment in February 2025, and the company's claim was partly approved. As a result of the decision, EUR 0.2 million was recognised as items affecting comparability under fixed costs in the 2024 financial statements of Orthex Corporation.

### Risks related to currency fluctuations

Orthex has operations in several countries, so the company is exposed to transaction and translation risk related mainly to the Swedish krona, the Norwegian krone, the Danish krone, the British pound sterling and the U.S. dollar. The Group is typically not hedged against currency risk, except for certain large purchases under the Kökskungen™ brand. Fluctuations in exchange rates have had and may continue to have a material adverse effect on Orthex's results of operations.

### Risks related to liquidity

Orthex currently finances its business and investments with operational cash flows and debt financing. Sufficient cash flow is required for Orthex's business and maintaining its ability to service its debt. There can be no assurance that Orthex will be able to secure financing to a sufficient extent and on competitive terms to finance its business and investments. Changes in the macroeconomic environment or in the general financial markets may have an adverse effect on the availability, price, and other terms of financing. Changes in the availability of equity and debt financing and in the terms of the financing available may influence Orthex's ability to invest in developing and growing its business in the future. If Orthex is not able to obtain financing on competitive terms or at all, this may have a material adverse effect on Orthex's business, financial position and/or results of operations.

### ESG risks

Orthex assesses ESG risks including risks related to climate change as a part of its systematic risk management process and has identified the following most significant ESG risks: supply chain and operational risks, regulatory and legal risks, product safety related risks, reputational risks, and employee health and safety related risks.

Extreme weather events and natural disasters pose a risk to the reliability and efficiency of Orthex's supply chain. Climate change increases the likelihood of extreme weather events and natural disasters, such as floods, forest and wildfires, and storms. Heatwaves, drought, challenges in water availability, soil degradation, and other changes driven by climate change may also affect the availability and price of products used to produce Orthex's raw materials. Extreme

weather events and natural disasters can further affect raw material availability if they cause damage to the facilities of the company's supplier partners or disrupt logistics chains. Extreme weather events may also disrupt Orthex factory and warehouse operations.

Growing anti-plastic sentiment and stricter sustainability expectations from consumers and investors can pose reputational and financial risks if Orthex fails to meet its climate targets. Sudden changes in legislation, such as plastic taxes or stricter carbon regulations, could increase costs and require rapid adaptation. Failure to comply with these as well as environmental legislation, product safety regulations or laws and regulations applicable to employee health and safety may cause Orthex financial losses, undermine Orthex's business opportunities and harm Orthex's reputation.

## Board of Directors' proposal for the use of the profit shown on the balance sheet and resolution on the distribution of dividends

According to the financial statements to be adopted for the financial year ended 31 December 2025, the parent company's distributable funds amount to EUR 23,717,780.23, including the profit for the period of EUR 6,420,110.37.

The Board of Directors proposes to the general meeting that based on the financial statements to be adopted for the financial year ended on 31 December 2025, shareholders be paid a dividend of EUR 0.23 per share totalling approximately EUR 4.1 million based on the number of registered shares in the company at the time of the proposal.

The dividend is proposed to be paid in two instalments as follows:

- The first instalment of the dividend amounting to EUR 0.12 per share will be paid to a shareholder who is registered in the company's shareholder register held by Euroclear Finland Oy on the record date of the first instalment of the dividend payment 16 April 2026. The Board of Directors proposes that the first instalment of the dividend be paid on 23 April 2026.
- The second instalment of the dividend amounting to EUR 0.11 per share will be paid in October 2026 to a shareholder who is registered in the company's shareholder register held by Euroclear Finland Oy on the record date of the second instalment of the dividend payment 1 October 2026. The Board of Directors proposes that the second

instalment of the dividend be paid on 8 October 2026. The Board of Directors further proposes that the Board be authorised to decide, if necessary, on a new record date and date of payment for the second instalment of the dividend should the rules of Euroclear Finland Oy or statutes governing the Finnish book-entry system change or otherwise so require.

There have been no significant changes in the parent company's financial position after the financial year-end. The company's liquidity is good, and the Board of Directors deems that the company's solvency will not be jeopardised by the proposed dividend distribution.

## Events after the financial year

On 23 January 2026, Orthex disclosed the Shareholders' Nomination Board's proposals to the Annual General Meeting 2026 regarding the composition and remuneration of the Board of Directors.

The Shareholders' Nomination Board proposes that the number of members of the Board of Directors be resolved to be six (6) instead of current five and that Sanna Suvanto-Harsaae, Markus Hellström, Anette Rosengren, and Tuomas Yrjölä be re-elected to the Board and that Sari Somerkallio and David Miller be elected as new members to the Board, all for a term of office ending at the end of the Annual General Meeting 2027. The current Board member Jyrki Mäki-Kala was no longer available for re-election.

Of the director nominees, David Miller is not independent of the company's significant shareholders since he has a service agreement with Conficap Oy, which holds 14 per cent of the shares in the company.

All other director nominees are independent of the company's significant shareholders. All director nominees are independent of the company. Background information on the director nominees is available on the corporate website at [Board of Directors - Orthex Group](#).

All director nominees have consented to their election. The members of the Board of Directors will elect a Chair of the Board from among themselves.

As regards the Board remuneration, the Shareholders' Nomination Board proposes that the remuneration of the members of the Board of Directors remain the same and that

- the Chair of the Board of Directors be paid a monthly fee of EUR 4,000
- other members of the Board of Directors be paid a monthly fee of EUR 2,000
- all Board members be paid meeting fees so that a meeting fee of EUR 250 is paid for a meeting held in the Board member's country of residence or as a remote meeting, and a meeting fee of EUR 500 for a meeting held elsewhere than in the Board member's country of residence
- should the Board of Directors decide to establish Board committees, the members of such committees be paid meeting fees in the same manner as meeting fees are paid for the Board meetings
- reasonable travel and other expenses related to the Board work be reimbursed in accordance with the company's travel rules.

The Nomination Board made all its proposals unanimously. In preparing the proposals, the Nomination Board considered the company's principles concerning Board diversity and the requirements set in the Finnish Corporate Governance Code.

## Market outlook

It is expected that global volatility, cost inflation, and consumer and customer uncertainty will affect the business environment in 2026 as well. Crises, quick changes, and increasing regulation are no longer exceptions, but the normal state of the operating environment.

In 2025, raw material prices were slightly lower than in the previous year supporting the operational profitability. The price level in 2026 will be affected by the development of the demand for plastic raw materials, changes in sanctions and tariffs, and logistic challenges. The European Central Bank's forecast says that the euro area economy is proving to be more resilient than expected and that growth should average 1.2% in 2026 as household incomes rise, government spending increases, financing conditions improve and foreign demand rebounds. According to the press release issued by the European Commission in January, the flash consumer confidence indicator for the EU and euro area, however, is still below its long-term average although it increased slightly compared to the previous month. Orthex will closely monitor the general economic and market trends and the development of consumer confidence and purchasing power and will strive to effectively navigate through changing conditions.

Despite some general challenges in consumer demand, our systematic international distribution build-up is progressing according to plan, delivering a growing base of customers and point of sales throughout Europe. Orthex believes that the resilience and transparency of its short supply chains may turn out to be a strategic competitive advantage during global uncertainty.

From Orthex's perspective, 2026 offers a moderately favourable outlook. Growth is supported by targeted consumer campaigns, disciplined cost management, and stable raw material prices. However, geopolitical tensions cause disturbances in global supply chains and contribute to the general economic trend and consumers' purchasing power and behaviour. This can have an impact on Orthex's business performance in 2026.

### **Espoo, 4 March 2026**

Board of Directors

## Key figures

EUR thousand	2025	2024	2023
Net sales	87,212	89,734	85,945
Net sales growth, %	-2.8%	4.4%	2.3%
Constant currency net sales growth, %	-4.7%	4.3%	5.3%
Invoiced sales	89,644	92,291	87,989
Invoiced sales growth, %	-2.9%	4.9%	2.6%
Gross margin	25,009	25,704	24,320
Gross margin, %	28.7%	28.6%	28.3%
EBITDA	14,670	14,257	14,892
EBITDA margin, %	16.8%	15.9%	17.3%
EBITA	9,782	9,845	10,863
EBITA margin, %	11.2%	11.0%	12.6%
Operating profit	9,782	9,833	10,750
Operating profit margin, %	11.2%	11.0%	12.5%
Items affecting comparability	41	389	55
Adjusted gross margin	25,009	25,704	24,320
Adjusted gross margin, %	28.7%	28.6%	28.3%
Adjusted EBITDA	14,711	14,645	14,947
Adjusted EBITDA margin, %	16.9%	16.3%	17.4%
Adjusted EBITA	9,823	10,234	10,918
Adjusted EBITA margin, %	11.3%	11.4%	12.7%
Adjusted operating profit	9,823	10,222	10,805
Adjusted operating profit margin, %	11.3%	11.4%	12.6%
Earnings per share, basic (and diluted), EUR	0.38	0.34	0.39
FTEs	287	288	281
Personnel expenses	19,199	19,017	17,921

EUR thousand	2025	2024	2023
<b>Key cash flows indicators</b>			
Net cash flows from operating activities	12,338	11,805	10,170
Operating free cash flows	12,052	10,391	12,353
Cash conversion, %	81.9%	70.9%	82.6%
Investments in tangible and intangible assets	-2,659	-4,255	-2,594
<b>Financial position key figures</b>			
Net debt	16,624	20,286	22,317
Net debt / adjusted EBITDA last 12 months	1.1x	1.4x	1.5x
Net working capital	12,872	13,090	14,266
Capital employed excluding goodwill	34,292	34,356	34,462
Return on capital employed (ROCE), %	28.5%	28.6%	31.6%
Adjusted return on capital employed (ROCE), %	28.6%	29.7%	31.8%
Equity ratio, %	46.8%	41.9%	40.2%
Return on equity, %	17.8%	17.4%	21.5%

## Share-related key figures

EUR	2025	2024	2023
Earnings per share, basic (and diluted)	0.38	0.34	0.39
Equity per share	2.27	2.02	1.94
Effective dividend yield, %	4.9%	4.4%	3.9%
Price per earnings	12.19	14.53	13.91
Closing share price on the last day of trading	4.65	5.00	5.40
Highest	5.44	7.30	5.76
Lowest	4.40	4.89	3.70
Market value of shares at the end of period, EUR million	82.6	88.8	95.9
Number of shares traded, pcs	2,638,881	2,164,530	1,497,211
Of weighted average number of shares, %	14.9%	12.2%	8.4%
Number of shares outstanding at the end of the period, pcs	17,758,854	17,758,854	17,758,854
Weighted average number of shares outstanding, pcs	17,758,854	17,758,854	17,758,854
Dividend payout per share	0.23 <sup>1</sup>	0.22	0.21
Dividend payout per share of result, %	60.3% <sup>1</sup>	63.9%	54.1%

<sup>1</sup> Board of Directors' proposal

## Reconciliation of alternative performance measures

EUR thousand	2025	2024	2023
<b>Net sales growth, %</b>			
Net sales	87,212	89,734	85,945
<b>Net sales growth, %</b>	<b>-2.8%</b>	<b>4.4%</b>	<b>2.3%</b>
<b>Constant currency net sales growth, %</b>			
Net sales	87,212	89,734	85,945
FX rate adjustment	-	1,772	83
Constant currency net sales	87,212	91,506	86,029
<b>Constant currency net sales growth, %</b>	<b>-4.7%</b>	<b>4.3%</b>	<b>5.3%</b>
<b>Invoiced sales</b>			
Net sales	87,212	89,734	85,945
Discounts and bonuses	4,079	4,004	3,715
Other sales and refunds	-1,647	-1,447	-1,672
<b>Invoiced sales</b>	<b>89,644</b>	<b>92,291</b>	<b>87,989</b>
Invoiced sales growth, %	-2.9%	4.9%	2.6%
<b>Gross Margin</b>			
Net sales	87,212	89,734	85,945
Cost of sales	-62,203	-64,030	-61,625
<b>Gross Margin</b>	<b>25,009</b>	<b>25,704</b>	<b>24,320</b>
Gross Margin (%)	28.7%	28.6%	28.3%

EUR thousand	2025	2024	2023
<b>EBITDA</b>			
Operating profit	9,782	9,833	10,750
Depreciation, amortisation, and impairment	4,888	4,423	4,142
<b>EBITDA</b>	<b>14,670</b>	<b>14,257</b>	<b>14,892</b>
EBITDA margin (%)	16.8%	15.9%	17.3%
<b>EBITA</b>			
Operating profit	9,782	9,833	10,750
Amortisation and impairment	-	12	113
<b>EBITA</b>	<b>9,782</b>	<b>9,845</b>	<b>10,863</b>
EBITA margin (%)	11.2%	11.0%	12.6%
<b>Operating profit</b>			
<b>Operating profit</b>	<b>9,782</b>	<b>9,833</b>	<b>10,750</b>
Operating profit margin, %	11.2%	11.0%	12.5%
<b>Items affecting comparability / adjustments (EBITDA)</b>			
Restructuring related expenses	41	182	-
Other items affecting comparability	-	-	55
Tax audit 2022	-	207	-
<b>Items affecting comparability / adjustments (EBITDA)</b>	<b>41</b>	<b>389</b>	<b>55</b>

## Reconciliation of alternative performance measures

EUR thousand	2025	2024	2023
<b>Adjusted Gross Margin</b>			
Gross Margin	25,009	25,704	24,320
<b>Adjusted Gross Margin</b>	<b>25,009</b>	<b>25,704</b>	<b>24,320</b>
Adjusted Gross Margin (%)	28.7%	28.6%	28.3%
<b>Adjusted EBITDA</b>			
Operating profit	9,782	9,833	10,750
Depreciation, amortisation and impairment	4,888	4,423	4,142
Adjustments (EBITDA)	41	389	55
<b>Adj. EBITDA</b>	<b>14,711</b>	<b>14,645</b>	<b>14,947</b>
Adj. EBITDA margin (%)	16.9%	16.3%	17.4%
<b>Adjusted EBITA</b>			
Operating profit	9,782	9,833	10,750
Amortisation and impairment	-	12	113
Adjustments (EBITA)	41	389	55
<b>Adj. EBITA</b>	<b>9,823</b>	<b>10,234</b>	<b>10,918</b>
Adj. EBITA margin (%)	11.3%	11.4%	12.7%
<b>Adjusted operating profit</b>			
Operating profit	9,782	9,833	10,750
Adjustments	41	389	55
<b>Adj. operating profit</b>	<b>9,823</b>	<b>10,222</b>	<b>10,805</b>
Adj. operating profit margin (%)	11.3%	11.4%	12.6%

EUR thousand	2025	2024	2023
<b>Earnings per share, basic (and diluted), EUR</b>			
Profit for the period	6,777	6,110	6,892
Average number of shares	17,759	17,759	17,759
<b>Earnings per share, basic (and diluted), EUR</b>	<b>0.38</b>	<b>0.34</b>	<b>0.39</b>
<b>Operating free cash flows</b>			
Adj. EBITDA	14,711	14,645	14,947
Investments in tangible and intangible assets	-2,659	-4,255	-2,594
<b>Operating free cash flows</b>	<b>12,052</b>	<b>10,391</b>	<b>12,353</b>
<b>Cash conversion, %</b>			
Operating free cash flows	12,052	10,391	12,353
Adj. EBITDA	14,711	14,645	14,947
<b>Cash conversion, %</b>	<b>81.9%</b>	<b>70.9%</b>	<b>82.6%</b>
<b>Net debt</b>			
Total interest-bearing liabilities	28,441	30,749	33,885
Cash and cash equivalents	-11,817	-10,463	-11,568
<b>Net debt</b>	<b>16,624</b>	<b>20,286</b>	<b>22,317</b>
<b>Net debt/ Adj. EBITDA</b>			
Net debt	16,624	20,286	22,317
Adj. EBITDA. 12 months	14,711	14,645	14,947
<b>Net debt/ Adj. EBITDA</b>	<b>1.1x</b>	<b>1.4x</b>	<b>1.5x</b>

## Reconciliation of alternative performance measures

EUR thousand	2025	2024	2023
<b>Net working capital</b>			
Inventories	12,051	12,491	12,088
Trade and other receivables	16,024	17,960	17,866
Trade and other payables	-15,203	-17,362	-15,687
<b>Net working capital</b>	<b>12,872</b>	<b>13,090</b>	<b>14,266</b>
<b>Capital employed excluding goodwill</b>			
Total Equity	40,386	35,828	34,436
Net debt	16,624	20,286	22,317
Goodwill	-22,718	-21,758	-22,292
<b>Capital employed excluding goodwill</b>	<b>34,292</b>	<b>34,356</b>	<b>34,462</b>
<b>Return on capital employed (ROCE), %</b>			
Operating profit	9,782	9,833	10,750
Average capital employed excluding goodwill	34,324	34,409	33,975
<b>Return on capital employed (ROCE), %</b>	<b>28.5%</b>	<b>28.6%</b>	<b>31.6%</b>
<b>Adjusted return on capital employed (ROCE), %</b>			
Adjusted operating profit	9,823	10,222	10,805
Average capital employed excluding goodwill	34,324	34,409	33,975
<b>Adjusted return on capital employed (ROCE), %</b>	<b>28.6%</b>	<b>29.7%</b>	<b>31.8%</b>

EUR thousand	2025	2024	2023
<b>Equity ratio (%)</b>			
Total equity	40,386	35,828	34,436
Total assets	86,324	85,557	85,568
<b>Equity ratio (%)</b>	<b>46.8%</b>	<b>41.9%</b>	<b>40.2%</b>
<b>Return on equity, %</b>			
Profit for the period	6,777	6,110	6,892
Total equity (average for the first and last day of the period)	38,107	35,132	32,074
<b>Return on equity, %</b>	<b>17.8%</b>	<b>17.4%</b>	<b>21.5%</b>

## Calculation of key figures

### IFRS key figures

Earnings per share, basic (and diluted) = Profit for the period attributable to the owners of the parent / Weighted average number of shares outstanding

### Alternative performance measures

Orthex presents alternative performance measures as additional information to financial measures presented in the consolidated income statement, consolidated balance sheet and consolidated statement of cash flows prepared in accordance with IFRS. In Orthex's view, alternative performance measures provide significant additional information on Orthex's results of operations, financial position and cash flows to management, investors, analysts, and other stakeholders.

Alternative performance measures should not be viewed in isolation or as a substitute to the IFRS financial measures. All companies do not calculate alternative performance measures in a uniform way, and therefore Orthex's alternative performance measures may not be comparable with similarly named measures presented by other companies.

Key figure	Formula
Constant currency net sales growth, %	Net sales growth calculated by using previous year's revenue translated at average foreign exchange rates for the current year
Invoiced sales	Product sales to resale customers excluding off invoice discounts, customer bonuses and cash discounts
Invoiced sales growth, %	Increase in invoiced sales
Gross margin	Net sales less Cost of sales
Gross margin, %	Gross margin / Net sales
EBITDA	Operating profit before depreciation, amortisation, and impairment
EBITDA margin, %	EBITDA / Net sales
EBITA	Operating profit before amortisation and impairment
EBITA margin, %	EBITA / Net sales
Operating profit	Operating profit
Operating profit margin, %	Operating profit / Net sales
Items affecting comparability	Material items outside ordinary course of business including restructuring costs, net gains, or losses from sale of business operations or other non-current assets, strategic development projects, external advisory costs related to capital reorganisation, impairment charges on non-current assets incurred in connection with restructurings, compensation for damages and transaction costs related to business acquisitions
Adjusted gross margin	Gross margin excluding items affecting comparability
Adjusted gross margin, %	Adjusted gross margin / Net sales
Adjusted EBITDA	EBITDA excluding items affecting comparability
Adjusted EBITDA margin, %	Adjusted EBITDA / Net sales
Adjusted EBITA	EBITA excluding items affecting comparability
Adjusted EBITA margin, %	Adjusted EBITA / Net sales
Adjusted operating profit	Operating profit excluding items affecting comparability
Adjusted operating profit margin, %	Adjusted operating profit / Net sales
Net cash flows from operating activities	Net cash from operating activities as presented in the consolidated statement of cash flows
Operating free cash flows	Adjusted EBITDA less investments in tangible and intangible assets

Key figure	Formula
Cash conversion, %	Operating free cash flows / Adjusted EBITDA
Investments in tangible and intangible assets	Investments in tangible and intangible assets as presented in the consolidated statement of cash flows
Net debt	Current and non-current interest-bearing liabilities less cash and cash equivalents
Net debt / adjusted EBITDA last 12 months	Net debt / Adjusted EBITDA
Net working capital	Inventories, trade, and other receivables less trade and other payables
Capital employed excluding goodwill	Total equity and net debt and less goodwill
Return on capital employed (ROCE), %	Operating profit / Average capital employed excluding goodwill
Adjusted return on capital employed (ROCE), %	Adjusted operating profit / Average capital employed excluding goodwill
Equity ratio, %	Total equity / Total assets
Return on equity, %	Result for the period / Total equity (average for the first and last day of the period)
<b>Share-related key figures</b>	
Equity per share, EUR	Total equity attributable to the equity holders of the parent / Number of outstanding shares at the end of the financial year
Effective dividend yield, %	Dividend/share / Price of share at the end of the accounting period
Price per earnings, EUR	Closing price of share at the end of the financial year / Earnings per share
Market value of shares at the end of period	Number of shares at the end of accounting period x Price of the share at the end of accounting period
Dividend payout per share of result, %	(Dividend/share) / Earnings per share

# FINANCIAL STATEMENTS



## Consolidated Financial Statements, IFRS

### Consolidated income statement

EUR thousand	Note	Jan 1 - Dec 31 2025	Jan 1 - Dec 31 2024
<b>Net sales</b>	2	<b>87,212</b>	<b>89,734</b>
Cost of sales		-62,203	-64,030
<b>Gross margin</b>		<b>25,009</b>	<b>25,704</b>
Other operating income	3	97	19
Selling and marketing expenses		-9,834	-9,982
Administrative expenses		-5,489	-5,907
<b>Operating profit</b>		<b>9,782</b>	<b>9,833</b>
Financial income and expenses	6	-1,186	-2,066
<b>Profit before taxes</b>		<b>8,596</b>	<b>7,768</b>
Income taxes	7	-1,819	-1,658
<b>Profit for the period</b>		<b>6,777</b>	<b>6,110</b>
<b>Profit for the period attributable to:</b>			
Equity holders of the parent		6,777	6,110
<b>Earnings per share for profit</b> attributable to the equity holders of the parent:			
Earnings per share, basic (and diluted), EUR		0.38	0.34

### Consolidated statement of comprehensive income

EUR thousand	Note	Jan 1 - Dec 31 2025	Jan 1 - Dec 31 2024
<b>Profit for the period</b>		<b>6,777</b>	<b>6,110</b>
<b>Other comprehensive income</b>			
<b>Items that may be reclassified subsequently to profit or loss:</b>			
Translation differences		1,636	-948
<b>Items that will not be reclassified to profit or loss:</b>			
Remeasurement gains (+) / losses (-) from defined benefit plans	5	52	-40
<b>Other comprehensive income for the period, net of tax</b>		<b>1,688</b>	<b>-988</b>
<b>Total comprehensive income for the period</b>		<b>8,465</b>	<b>5,121</b>
<b>Total comprehensive income attributable to:</b>			
Equity holders of the parent		8,465	5,121

## Consolidated statement of financial position

EUR thousand	Note	31 Dec 2025	31 Dec 2024
<b>Assets</b>			
<b>Non-current assets</b>			
Intangible assets	8	22,718	21,759
Property, plant and equipment	9	15,058	15,125
Right-of-use assets	10	7,113	6,746
Other non-current assets		105	104
Deferred tax assets	7	665	701
<b>Total non-current assets</b>		<b>45,659</b>	<b>44,435</b>
<b>Current assets</b>			
Inventories	13	12,051	12,491
Trade and other receivables	14	16,024	17,960
Derivative financial instruments	11	-	6
Income tax receivables		773	202
Cash and cash equivalents	11	11,817	10,463
<b>Total current assets</b>		<b>40,665</b>	<b>41,123</b>
<b>Total assets</b>		<b>86,324</b>	<b>85,557</b>

EUR thousand	Note	31 Dec 2025	31 Dec 2024
<b>Equity and liabilities</b>			
<b>Equity attributable to the equity holders of the parent company</b>			
Share capital		80	80
Invested unrestricted equity fund		7,851	7,851
Retained earnings		32,203	29,281
Translation differences		253	-1,384
<b>Total equity</b>	<b>11</b>	<b>40,386</b>	<b>35,828</b>
<b>Non-current liabilities</b>			
Loans from credit institutions	11	13,401	16,391
Lease liabilities	10,11	6,211	6,242
Pension liabilities	5,11	3,907	3,644
Deferred tax liabilities	7	718	782
<b>Total non-current liabilities</b>		<b>24,236</b>	<b>27,058</b>
<b>Current liabilities</b>			
Loans from credit institutions	11	3,000	3,000
Lease liabilities	10,11	1,923	1,473
Trade and other payables	15	15,203	17,362
Derivative financial instruments	11	25	52
Income tax liabilities		1,551	783
<b>Total current liabilities</b>		<b>21,701</b>	<b>22,670</b>
<b>Total liabilities</b>		<b>45,938</b>	<b>49,729</b>
<b>Total equity and liabilities</b>		<b>86,324</b>	<b>85,557</b>

## Consolidated statement of changes in equity

Equity attributable to the equity holders of the parent company EUR thousand	Share capital	Invested unrestricted equity fund	Retained earnings	Translation differences	Total equity
<b>1 Jan 2025</b>	<b>80</b>	<b>7,851</b>	<b>29,281</b>	<b>-1,384</b>	<b>35,828</b>
Profit for the period			6,777		6,777
Translation differences				1,636	1,636
Remeasurement gains (+) / losses (-) from defined benefit plans			52		52
<b>Total comprehensive income for the period</b>			<b>6,829</b>	<b>1,636</b>	<b>8,465</b>
<b>Transactions with owners:</b>					
Dividends paid			-3,907		-3,907
<b>31 Dec 2025</b>	<b>80</b>	<b>7,851</b>	<b>32,203</b>	<b>253</b>	<b>40,386</b>
<b>1 Jan 2024</b>	<b>80</b>	<b>7,851</b>	<b>26,941</b>	<b>-436</b>	<b>34,436</b>
Profit for the period			6,110		6,110
Translation differences				-948	-948
Remeasurement gains (+) / losses (-) from defined benefit plans			-40		-40
<b>Total comprehensive income for the period</b>			<b>6,069</b>	<b>-948</b>	<b>5,121</b>
<b>Transactions with owners:</b>					
Dividends paid			-3,729		-3,729
<b>31 Dec 2024</b>	<b>80</b>	<b>7,851</b>	<b>29,281</b>	<b>-1,384</b>	<b>35,828</b>

## Consolidated statement of cash flows

EUR thousand	Note	1 Jan - 31 Dec 2025	1 Jan - 31 Dec 2024
<b>Cash flows from operating activities</b>			
Profit before taxes		8,596	7,768
Adjustments:			
Depreciation, amortisation and impairment	4	4,888	4,423
Financial income and expenses	6	1,186	2,066
Other adjustments		755	-269
<b>Cash flows before changes in working capital</b>		<b>15,425</b>	<b>13,988</b>
<b>Changes in working capital</b>			
Decrease (+) / increase (-) in trade and other receivables		1,941	-97
Decrease (+) / increase (-) in inventories		440	-404
Decrease (-) / increase (+) in trade and other payables		-2,562	1,915
<b>Cash flows from operating activities before financial items and taxes</b>		<b>15,245</b>	<b>15,402</b>
Interests paid		-1,255	-1,781
Income taxes paid		-1,652	-1,815
<b>Net cash flows from operating activities</b>		<b>12,338</b>	<b>11,805</b>
<b>Cash flows from investing activities</b>			
Investments in tangible and intangible assets		-2,659	-4,255
<b>Net cash flows from investing activities</b>		<b>-2,659</b>	<b>-4,255</b>

EUR thousand	Note	1 Jan - 31 Dec 2025	1 Jan - 31 Dec 2024
<b>Cash flows from financing activities</b>			
Repayment of lease liabilities	10	-1,695	-1,601
Repayment of short-term borrowings	11	-3,000	-3,000
Dividends paid	16	-3,907	-3,729
<b>Net cash flows from financing activities</b>		<b>-8,602</b>	<b>-8,330</b>
Net change in cash and cash equivalents		1,076	-779
Net foreign exchange differences	11	278	-326
Cash and cash equivalents at 1 January		10,463	11,568
<b>Cash and cash equivalents at 31 December</b>		<b>11,817</b>	<b>10,463</b>

# Notes to the consolidated financial statements

## 1. Accounting principles for the consolidated financial statements

### Basic information about the company

Orthex is principally engaged in producing and marketing household products. Orthex Group is a Nordic producer of household products that make everyday life easier for the consumer. Orthex sells its products to major retailers that sell the products to consumers. Orthex has customers in more than 40 countries and on four continents. It has three factories of its own and it launches a variety of functional products every year.

The consolidated financial statements of Orthex Corporation and its subsidiaries (collectively, the Group) for the year ended 31 Dec 2025 were authorised for issue in accordance with a resolution of the Board of Directors on 4 March 2026. According to the Finnish Companies Act, shareholders have the option of approving or rejecting the financial statements at the Annual General Meeting held after their publication. The Annual General Meeting also has the opportunity to make a decision to amend the financial statements. Orthex Corporation (the Company or the parent) is a public limited liability company incorporated and domiciled in Finland and whose shares are quoted on Nasdaq Helsinki since 29 March 2021. The registered office is located at Suomalaisentie 7 in Espoo.

### Basis of preparation

Orthex's consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as adopted by the EU and have been prepared in accordance with the IAS and IFRS standards and SIC and IFRIC interpretations in force on 31 Dec 2025. The notes to the consolidated financial statements also comply with the Finnish accounting and corporate legislation.

The consolidated financial statements have been prepared on a historical cost basis, except for financial assets and financial liabilities that are measured and presented at fair value through profit or loss and defined benefit pension plans that are measured and presented at fair value.

The consolidated financial statements are presented in euros and all values are rounded to the nearest thousand, except when otherwise indicated.

In addition, the company has prepared a version of the financial statements in accordance with ESEF requirements, which is marked with XBRL codes. The file can be downloaded from the company's website.

### Amendments and annual improvements to IFRS standards

The Orthex Group has applied the reforms and annual improvements to IFRS standards that came into effect on 1 January 2025. The standards affected by the reforms are: amendments to IAS 21. The document *Lack of Exchangeability* amends IAS 21 *The Effects of Changes in Foreign Exchange Rates* to require a consistent approach when assessing whether a currency is exchangeable for another currency or not.

These amendments have not had a major impact on the consolidated financial statements.

### New and amended standards issued but not yet effective

Orthex applies new and amended standards and interpretations as they become effective on or after 1 January 2026. The Group assesses the potential impacts of these changes on the consolidated financial statements once the final versions of the new standards have been approved.

The following new and amended standards have been issued and become effective on 1 January 2026 or later.

- IFRS 18 Presentation of financial statements and information to be disclosed in the financial statements.
- IFRS 19 Subsidiaries that are not publicly accountable: disclosures in the financial statements.
- Changes to the classification and measurement of financial instruments (amendments to IFRS 9 and IFRS 7).
- Annual improvements to IFRS financial reporting standards – part 11. The amendments apply to the following standards: IFRS 1 First-time Adoption of International Financial Reporting Standards, IFRS 7 Financial Instruments: Disclosures, IFRS 9 Financial Instruments, IFRS 10 Consolidated Financial Statements, IAS 7 Cash Flow Statements.
- Contracts that refer to electricity dependent on natural conditions (amendments to IFRS 9 and IFRS 7).

### **Significant accounting judgements, estimates and assumptions**

The preparation of the Group's consolidated financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require material adjustments to the carrying amount of assets or liabilities affected in future periods.

In the process of applying the Group's accounting policies, management has made various judgements. Those which management has assessed to have the most significant effect on the amounts recognised in the consolidated financial statements are discussed in the individual notes.

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are also described in the individual notes of the related financial statement line items. The Group based its assumptions and estimates on parameters available when the consolidated financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

### **Basis of consolidation**

The consolidated financial statements comprise the financial statements of the Group and its subsidiaries as at 31 Dec 2025. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Control exists when Orthex has a majority of voting rights in a subsidiary or can otherwise demonstrate having control in a subsidiary.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements from the date the Group gains control until the date the Group ceases to control the subsidiary. All Group companies follow uniform accounting policies.

All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

### **Foreign currencies**

The consolidated financial statements have been prepared in euros that is both the operational and the presentation currency of the Group's parent company. Foreign currency transactions are translated into euros using the exchange rate at the date of the transaction. Receivables and liabilities denominated in foreign currency are translated into euros using the closing rate. Exchange differences arising on settlement or translation are recognised in the income statement.

The income statement and balance sheet items of the subsidiaries operating outside the euro zone are initially recognised in the operational currencies of their operating environments. In the consolidated financial statements, the income statements of foreign subsidiaries are translated into euros using the average exchange rates of the period. The balance sheet items of the subsidiaries are translated using the closing rates. The exchange differences are recognised in other comprehensive income and presented under translation differences in equity.

When a foreign subsidiary is disposed of, the translation differences accumulated in equity are transferred to profit or loss as part of the gain or loss on disposal.

## Information about subsidiaries

The consolidated financial statements of the Group include:

Name	Principal activities	Country of incorporation	31 Dec 2025	31 Dec 2024
Oy Orthex Finland Ab	Producing and marketing of household products	Finland	100%	100%
Orthex Sweden Holding AB	Producing and marketing of household products	Sweden	100%	100%
Orthex Sweden AB	Producing and marketing of household products	Sweden	100%	100%
Orthex Kitchen AB	Producing and marketing of household products	Sweden	100%	100%
Orthex Norway AS	Producing and marketing of household products	Norway	100%	100%
Orthex Denmark A/S	Producing and marketing of household products	Denmark	100%	100%
Gastromax Limited	Producing and marketing of household products	UK	100%	100%
Orthex Germany GmbH	Producing and marketing of household products	Germany	100%	100%
Orthex France SARL	Producing and marketing of household products	France	100%	100%

Group ownership is presented in the table above in percentages.

### Climate related issues

Climate commitments are part of Orthex's sustainability strategy. Orthex constantly strives to minimize its impact on the environment and climate. The products we manufacture are of high quality and made to last for years or even decades. Even after a product has worn out, it can be recycled, and the material reused for another purpose. The progress in the sustainability work is part of the CEO's and the Management Team's incentive plan (more information in Note 5, in the Remuneration report 2025, and on the corporate website).

Climate change brings both business risks and opportunities to Orthex. Unfavourable changes in environmental laws or other related legislation,

as well as factors related to product safety and employee health and safety may cause financial losses.

In the consolidated financial statements, climate-related matters may affect, for example, goodwill, as profitability, growth and the discount rate are defined as the key variables for impairment testing. The Group has assessed and identified climate-related risks in connection with the strategy-based profitability figures together with other variables affecting the business (more information in Note 8).

The Group has an external loan of EUR 16.5 million and the terms and conditions of the financial loan have sustainability-related measures

related to energy consumption in production and waste percentage in production (more information in Note 11).

Orthex's strategy together with the adaptability and resilience related to climate change also creates opportunities by promoting the transition to a low-carbon economy. The Group's strategy has been influenced by the opportunities related to recycled and renewable products. The global climate targets and increase in related regulations may increase sales of Orthex's environmentally-friendly products.

More information on climate-related matters is presented in the sustainability section of the Group's annual and sustainability report.

## 2. Net sales

### Segment information

Orthex Group is a Nordic producer of household products that make everyday life easier for the consumer. Orthex Group has customers in more than 40 countries and on four continents. It has three factories of its own and it launches a variety of functional products every year.

The profitability of the Group is followed by the chief operative decision maker that is the CEO supported by the Group Management Team. The reports followed by the management are consistent with Orthex's consolidated IFRS figures. Due to the management structure and how the business is operated and managed, the Group as a whole is determined to be one operating segment that is also the reportable segment.

### Accounting policy

Orthex applies the IFRS 15 Revenue from Contracts with Customers standard. The principle is that sales are recognised at an amount that reflects the consideration, which Orthex expects to receive in exchange for transferring goods or services to a customer. Sales are recognised when the control of goods or services is transferred to a customer. Control is transferred at one point in time.

### Sale of household products

Orthex's revenue mainly consists of selling of household products to major retailers that sell Orthex's products to consumers. Each product sold by Orthex as part of an order is a distinct performance obligation and the products have similar terms of sale. Orthex does not provide any services relating to the products sold.

Revenue from the sales of household products is recognised at a point in time based on the delivery terms when the control of the products is transferred to the customer i.e. when the performance obligation is satisfied. The revenue recognised reflects the consideration to which Orthex expects to be entitled to. Net sales is adjusted for exchange rate differences of foreign-currency denominated sales and volume rebates provided for the customers. The normal payment terms are 15 to 60 days upon delivery. Products sold are non-refundable.

No single customer's share of the net sales was at least 10% of the Group's net sales in 2025 or 2024.

### Variable consideration

Variable consideration consists of volume rebates and cash discounts.

The sales prices are based on price lists but Orthex provides retrospective volume rebates for certain retailers that are based on growth in sales volumes. Volume rebates are calculated based on expected annual purchase volumes from the customer. The amount of volume rebates is estimated at the beginning of the year and adjusted at each reporting date. Orthex estimates the amount of variable payments using the expected value method. Orthex applies the requirements on constraining estimates of variable consideration in order to determine the amount recognised as revenue.

### Contract balances

Orthex records a trade receivable when Orthex's right to payment is unconditional (i.e. only the passage of time is required before payment of the consideration is due). Relating to trade receivables, refer to Notes 11 and 14.

The contracts with retailers do not include a right to return for any unsold products and therefore, no refund liabilities are recorded.

### Accounting estimates and judgements

Orthex has applied management judgement relating to timing of revenue recognition and estimating the amount of variable consideration. The timing of the revenue recognition is based on the delivery terms of the products to the customer. For certain delivery terms, Orthex is required to make assumptions of the timing when control of the goods is transferred to the customer. In addition, the amount of volume rebates included as an adjustment to net sales requires estimation before the uncertainty relating to the amount to be recognised is resolved.

The disaggregation of revenue by geography in the table below is based on the locations of the customers.

#### Net sales by geography

EUR thousand	2025	2024
Nordics	67,062	69,148
Rest of Europe	19,606	19,749
Rest of the world	544	837
<b>Total</b>	<b>87,212</b>	<b>89,734</b>

#### Net sales by product category

EUR thousand	2025	2024
Storage	60,248	61,797
Kitchen	17,266	18,796
Home & Garden	9,698	9,140
<b>Total</b>	<b>87,212</b>	<b>89,734</b>

### 3. Other operating income

EUR thousand	2025	2024
Government grants	58	5
Net gain on disposal of property, plant and equipment	6	1
Other	33	13
<b>Total</b>	<b>97</b>	<b>19</b>

#### Accounting treatment of government grants

Government grants consist mainly of state subsidies for sick leave and received EU support funds. As a rule, there are no repayment conditions attached to public subsidies received.

### 4. Operating expenses

#### Operating expenses by nature

EUR thousand	2025	2024
Materials and supplies	48,337	50,448
Change in inventory	440	-404
External services	2,226	2,710
Marketing	1,958	2,228
Employee benefits	19,199	19,017
Depreciation, amortisation and impairment	4,888	4,423
Other expenses	478	1,497
<b>Total</b>	<b>77,526</b>	<b>79,919</b>

#### Depreciation, amortisation and impairment by asset class

EUR thousand	2025	2024
Buildings	232	183
Machinery and equipment	2,909	2,542
Right-of-use assets	1,748	1,688
Other intangible assets	-	12
<b>Total</b>	<b>4,888</b>	<b>4,423</b>

#### Fees paid to companies' auditors

EUR thousand	2025	2024
Audit fees	217	252
Non-audit services	4	5
<b>Total</b>	<b>222</b>	<b>257</b>

The appointed auditor for 2025 and 2024 was Ernst & Young Oy.

### 5. Employee benefits

#### Personnel expenses

EUR thousand	2025	2024
<b>Included in cost of sales:</b>		
Wages and salaries	8,513	8,251
Social security costs	1,824	1,774
Pension costs	955	932
<b>Included in selling and marketing expenses:</b>		
Wages and salaries	4,433	4,457
Social security costs	684	623
Pension costs	352	345
<b>Included in cost of administrative expenses:</b>		
Wages and salaries	1,713	1,689
Social security costs	393	421
Pension costs	332	525
<b>Total</b>	<b>19,199</b>	<b>19,017</b>

#### Personnel (FTE) in average

FTE by function	2025	2024
Production	148	148
Warehouse	58	60
Sales	50	51
Administration	19	17
Marketing	12	11
<b>Total</b>	<b>287</b>	<b>288</b>

## Management and Board remuneration

The top management comprises the Management Team.

The remuneration paid to the Management Team is based on the work performed and consists of the following. The amounts disclosed in the table are the amounts paid during the reporting period related to key management personnel.

### Remuneration of key management personnel of the Group, excluding the CEO

EUR thousand	2025	2024
Salaries and rewards	953	1,174
Pension costs	219	225
Severance pay	-	90
<b>Total</b>	<b>1,173</b>	<b>1,490</b>

Current termination provisions in the Management Team members' contracts have a period of notice of 4 months. A member of the Management Team is entitled to a severance pay equivalent to 4 months' salary due to the termination of the management contract. The Group has no other long-term benefits related to key management personnel.

### Remuneration of the CEO

EUR thousand	2025	2024
Salaries and fees	414	490
Pension costs	69	79
<b>Total</b>	<b>483</b>	<b>569</b>

Current termination provisions in the CEO's executive contract have a period of notice of 6 months and the CEO is entitled to a severance pay for termination of the executive contract corresponding to 6 months' salary.

### Remuneration of the members of the Board of Directors

EUR thousand	2025	2024
Sanna Suvanto-Harsaae	50	48
Markus Hellström	26	24
Jyrki Mäki-Kala	26	24
Anette Rosengren	26	24
Tuomas Yrjölä <sup>1)</sup>	18	-
Jens-Peter Poulsen <sup>2)</sup>	-	20
<b>Total</b>	<b>146</b>	<b>140</b>

<sup>1)</sup> Member of the Board as of 29 April 2025

<sup>2)</sup> Member of the Board until 31 October 2024

The non-executive directors do not receive pension entitlements from the Group.

### Pension liabilities

Orthex Group provides pension benefits in accordance with local statutory regulation. The current plans mainly consist of defined contribution based plans. The contributions payable under defined contribution based plans are recognised as expenses in the income statement for the period to which the payments relate. In defined contribution based plans, Orthex does not have a legal or constructive obligation to pay further contributions, in case the payment recipient is unable to pay the retirement benefits.

In Sweden, Orthex Group has a pension plan classified as a defined benefit based plan. For this plan, Orthex may incur obligations after the payment of the contribution. Pension liabilities represent the present value of future cash flows from the benefits payable and the liability recognised on the balance sheet are pension liabilities at the closing. The present value of pension liabilities has been calculated using the projected unit credit method (PUC). Pension liabilities are recognised based on external actuarial calculations as of 31 Dec 2025 and 31 Dec 2024.

The cost of providing pensions is charged to the income statement as to spread the service cost over the service lives of employees. The net interest is presented in financial items and the rest of the income statement effect as pension cost. The discount rate assumed in calculating the present value of pension liabilities is the market yield of high-quality corporate bonds. Their maturity substantially corresponds to the maturity of the pension liability. Actuarial gains and losses are recognised in comprehensive income in the income statement. When the benefits of a plan are changed or when a plan is curtailed, the resulting change in benefit that relates to past service or the gain or loss related to a curtailment is recognised immediately in profit or loss.

### Critical accounting estimates and judgements, assumptions used to determine future pension obligations

The present value of the pension liabilities is based on actuarial calculations that use several assumptions. Any changes in these assumptions will impact the carrying amount of pension liabilities.

### Pension liabilities

EUR thousand	31 Dec 2025	31 Dec 2024
Pension liabilities	3,907	3,644
<b>Total</b>	<b>3,907</b>	<b>3,644</b>

**Net pension liabilities recognised in the income statement**

EUR thousand	2025	2024
Current service cost	-116	-97
Interest cost on benefit obligation	-138	-116
Pension payments	139	118
<b>Total</b>	<b>-115</b>	<b>-94</b>

**Movements in the obligation**

EUR thousand	2025	2024
<b>Obligation at 1 Jan</b>	<b>3,644</b>	<b>3,613</b>
<b>Amounts recognised in profit and loss</b>		
Service cost, benefits earned during the year	116	97
Interest expense (+) / income (-)	138	116
Pension payments	-139	-118
<b>Amounts recognised in other comprehensive income</b>		
Translation differences	215	-114
Actuarial losses (+) / gains (-)	-67	51
<b>Obligation at 31 Dec</b>	<b>3,907</b>	<b>3,644</b>

**Principal actuarial assumptions**

(%)	31 Dec 2025	31 Dec 2024
Discount rate	3,8%	3,5%
Salary increase	2,7%	2,8%
Income base amount	2,7%	2,8%
Inflation	1,7%	1,8%

**Key assumptions and sensitivity analyses**

The cost of the defined benefit pension plan and the present value of pension liabilities are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases, mortality rates and future pension increases. Due to the complexities involved in the valuation and its long-term nature, pension liabilities are highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

The parameter most subject to change is the discount rate. Changes in the general level of interest rates and the market yield of high-quality bonds have an impact on the present value of pension liabilities. When the level of interest rates decreases, the present value of pension liabilities increases. The discount rate is set by referencing the yield on mortgage bonds and the duration of pension liabilities which is 16 years.

The mortality assumptions are based on publicly available mortality tables for Sweden. Those mortality tables tend to change only at intervals in response to demographic changes. Future salary increases and pension increases are based on expected future inflation rates for the respective countries.

**The sensitivity of pension liabilities to changes in the principal assumptions**

Actuarial assumptions	Change in assumption	Impact on pension liabilities increase	Impact on pension liabilities decrease
<b>2025</b>			
Discount rate (%)	+/- 0.5%	-380	340
Salary increase (%)	+/- 0.5%	-175	159
Inflation (%)	+/- 0.5%	-265	245
<b>2024</b>			
Discount rate (%)	+/- 0.5%	-365	326
Salary increase (%)	+/- 0.5%	-169	149
Inflation (%)	+/- 0.5%	-253	233

The sensitivity analyses above have been determined based on a method that extrapolates the impact on pension liabilities as a result of reasonable changes in key assumptions occurring at the end of the reporting period. The sensitivity analyses are based on a change in a significant assumption, keeping all other assumptions constant. The sensitivity analyses may not be representative of an actual change in pension liabilities as it is unlikely that changes in assumptions would occur in isolation of one another.

The Group expects to contribute approximately EUR 145 thousand to its defined benefit pension plans in 2026.

## 6. Financial income and expenses

EUR thousand	2025	2024
Interest on debts and borrowings	-784	-1,240
Interest expense on lease liabilities	-443	-547
Exchange rate differences related to financial items	368	-89
Other financial expenses	-328	-189
<b>Total financial expenses</b>	<b>-1,186</b>	<b>-2,066</b>
<b>Total financial income and expenses</b>	<b>-1,186</b>	<b>-2,066</b>

## 7. Income taxes

### Current income tax

Orthex's income tax expense consists of current and deferred taxes. The current tax expense is calculated using the tax rates that are enacted or substantively enacted at the reporting date in the countries where Orthex operates. The current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities.

The major components of income tax expense for the years ended 31 Dec 2025 and 31 Dec 2024 are:

### Consolidated income statement

EUR thousand	2025	2024
Current income tax charge	-1,837	-1,662
Taxes from previous years	-11	-12
Change in deferred taxes	30	16
<b>Total</b>	<b>-1,819</b>	<b>-1,658</b>

### Consolidated statement of other comprehensive income

EUR thousand	2025	2024
<b>Deferred taxes related to items recognised in OCI during the year:</b>		
Remeasurement of net loss/(gain) on actuarial gains and losses	-13	11
<b>Total</b>	<b>-13</b>	<b>11</b>

### Reconciliation of tax expense and the accounting profit multiplied by Finland's domestic tax rate

EUR thousand	2025	2024
<b>Profit before taxes</b>	<b>8,596</b>	<b>7,768</b>
Tax calculated at nominal Finnish tax rate of 20% (2024: 20%)	-1,719	-1,554
Tax rates in foreign jurisdictions	-59	-82
Taxes from previous years	-11	-12
Non-deductible expenses	-30	-12
Tax free income	0	3
<b>At the effective income tax rate of 21.2% (2024: 21.3%)</b>	<b>-1,819</b>	<b>-1,658</b>
<b>Income tax expense reported in the consolidated income statement</b>	<b>-1,819</b>	<b>-1,658</b>

### Deferred taxes

Deferred tax assets and deferred tax liabilities are differences between the tax bases of assets and liabilities and their carrying amounts. Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates that have been enacted or substantively enacted at the reporting date.

Orthex records a deferred tax liability for all taxable temporary differences. Deferred tax assets are recognised for all deductible temporary differences and any unused tax losses carried forward to the extent that it is deemed probable that they can be utilised against future taxable profit. Deferred tax assets are reviewed at each reporting date. In case it is no longer probable that sufficient taxable profit will be available for the deferred tax asset to be utilised, the carrying amount of deferred tax asset is reduced.

Deferred tax relating to items recognised outside profit or loss is recognised in correlation to the underlying transaction either in OCI or directly in equity.

Orthex offsets deferred tax assets and deferred liabilities if and only if it has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same tax authority. Orthex has offset deferred taxes related to IFRS 16 fixed assets and lease liabilities.

### Accounting estimates and judgements

Management judgement is applied in determining the deferred tax assets as Orthex is required to make estimations about future taxable profit, the recoverability of the tax losses carried forward and potential changes to tax laws in the countries where Orthex operates.

At 31 Dec 2025, Orthex has no tax losses carried forward or deferred tax assets relating to taxable losses. A deferred tax asset amounting to EUR 135 thousand (2024: EUR 196 thousand) is recorded relating to interest expenses carried forward.

In addition to the above, the most significant temporary differences arise from leases, timing difference of depreciations in the financial statements and taxation, defined benefit pension plans and transaction costs on external loans.

Deferred taxes related to IFRS 16 right-of-use assets and leasing liabilities are netted in the consolidated balance sheet, but in the breakdown of changes in deferred taxes below, they are presented gross.

### Deferred taxes 2025

EUR thousand	Balance at 1 Jan 2025	Charged to income statement	Charged to OCI	Balance at 31 Dec 2025
<b>Deferred tax assets</b>				
Internal margin of inventory	39	-4		35
Interest expenses carried forward	196	-61		135
Pension liabilities	180	12	-3	189
Leases	1,549	129		1,678
Financial instruments	0	5		5
Other	87	3		90
Netting of deferred tax assets and liabilities	-1,349	-118		-1,467
<b>Total</b>	<b>701</b>	<b>-34</b>	<b>-3</b>	<b>665</b>

EUR thousand	Balance at 1 Jan 2025	Charged to income statement	Charged to OCI	Balance at 31 Dec 2025
<b>Deferred tax liabilities</b>				
Tangible and intangible assets	759	-60		698
Rights of use assets	1,349	118		1,467
Financial instruments	23	-3		20
Netting of deferred tax assets and liabilities	-1,349	-118		-1,467
<b>Total</b>	<b>782</b>	<b>-64</b>	<b>-</b>	<b>718</b>

**Deferred taxes 2024**

EUR thousand	Balance at 1 Jan 2024	Charged to income statement	Charged to OCI	Balance at 31 Dec 2024
<b>Deferred tax assets</b>				
Internal margin of inventory	0	39		39
Interest expenses carried forward	272	-76		196
Pension liabilities	214	-38	4	180
Leases	1,582	-33		1,549
Financial instruments	6	-6		0
Other	21	66		87
Netting of deferred tax assets and liabilities	-1,400	51		-1,349
<b>Total</b>	<b>695</b>	<b>2</b>	<b>4</b>	<b>701</b>

EUR thousand	Balance at 1 Jan 2024	Charged to income statement	Charged to OCI	Balance at 31 Dec 2024
<b>Deferred tax liabilities</b>				
Tangible and intangible assets	774	-15		759
Rights of use assets	1,400	-51		1,349
Financial instruments	22	1		23
Netting of deferred tax assets and liabilities	-1,400	51		-1,349
<b>Total</b>	<b>796</b>	<b>-14</b>	<b>-</b>	<b>782</b>

## 8. Intangible assets

Orthex's intangible assets with finite useful lives includes software. Initially, intangible assets are measured at cost. After the initial recognition, intangible assets are recorded at cost less any accumulated amortisation and accumulated impairment losses.

Orthex's intangible assets with finite useful lives are amortised on a straight-line basis over their expected useful lives and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation expense on intangible assets with finite useful lives is recognised in the statement of profit or loss in the expense category that is consistent with the function of the intangible assets.

The expected useful lives and residual values are evaluated at least at the end of each reporting period.

The expected useful lives for the asset classes are as follows:

- Software 3–10 years

In case any intangible assets are derecognised upon disposal, any gain or loss resulting from the derecognition of the asset is included in the statement of profit or loss.

### Research and development costs

Research costs are expensed as they incur. Development costs are capitalised when the criteria in IAS 38 is met. Orthex has not capitalised any development costs since the capitalisation criteria has not been met.

Orthex's intangible assets with an indefinite useful life consist of goodwill. The accounting policies for impairment of goodwill have been described below.

### Reconciliation of beginning and ending balances by classes of intangible assets

EUR thousand	Goodwill	Other intangible assets	Total
<b>Acquisition cost</b>			
<b>Balance at 1 Jan 2024</b>	<b>22,292</b>	<b>1,218</b>	<b>23,510</b>
Translation differences	-533	-	-533
<b>Balance at 31 Dec 2024</b>	<b>21,758</b>	<b>1,218</b>	<b>22,977</b>
Disposals		-325	-325
Translation differences	960	-	960
<b>Balance at 31 Dec 2025</b>	<b>22,718</b>	<b>893</b>	<b>23,612</b>
<b>Accumulated amortisation and impairment</b>			
<b>Balance at 1 Jan 2024</b>	<b>-</b>	<b>1,207</b>	<b>1,207</b>
Amortisation and impairment		12	12
<b>Balance at 31 Dec 2024</b>	<b>-</b>	<b>1,218</b>	<b>1,218</b>
Disposals		-325	-325
<b>Balance at 31 Dec 2025</b>	<b>-</b>	<b>893</b>	<b>893</b>
<b>Carrying amount 1 Jan 2024</b>	<b>22,292</b>	<b>12</b>	<b>22,303</b>
<b>Carrying amount 31 Dec 2024</b>	<b>21,758</b>	<b>0</b>	<b>21,758</b>
<b>Carrying amount 31 Dec 2025</b>	<b>22,718</b>	<b>0</b>	<b>22,718</b>

## Goodwill

Goodwill is not amortised but it is tested for impairment annually and whenever there is an indication of impairment. Goodwill is measured at initial cost less any accumulated impairment losses. The majority of the goodwill at the time of transition in the Group's balance sheet arose in connection with the formation of the Group in 2015.

Goodwill is reviewed for impairment annually or more frequently if events or changes in circumstances indicate that the goodwill may be impaired. The carrying amount of a cash-generating unit that includes goodwill is compared to the recoverable amount, which is the higher of value in use and fair value less costs to sell.

For impairment testing purposes, goodwill is allocated to two cash-generating units, Finland and Nordics. The recoverable amount is the higher of CGU's fair value less costs of disposal and its value in use. The recoverable amount is compared with its carrying amount to determine potential impairment. In case the carrying value of goodwill exceeds the recoverable amount, an impairment is recognised in the income statement.

Previously recognised impairment losses on goodwill are not reversed in future periods.

The value in use calculation is based on a DCF model. The recoverable amounts of CGU's are based on value in use calculations, where the estimated future cash flows of CGUs are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

The cash flows are determined using a 5-year cash flow forecasts, which are based on Orthex's business plan that is based on Orthex's past experience as well as future expected market trends. The projected cash flows have been updated to reflect the budgeted demand for products.

Impairment losses are recognised in the statement of profit or loss in expense categories consistent with the function of the impaired asset.

Orthex has performed its annual impairment test for 31 Dec 2025 and 31 Dec 2024. Based on the impairment calculations made, there was no indication of impairment of goodwill for the above mentioned periods.

### Carrying amount of goodwill allocated to each of the CGUs:

EUR thousand	31 Dec 2025	31 Dec 2024
Finland	5,462	5,462
Nordics	17,256	16,296
<b>Total</b>	<b>22,718</b>	<b>21,758</b>

### Accounting estimates and judgements

The key assumptions used for the value in use calculations are profitability growth rate, discount rate (pre-tax WACC) and long-term growth rate.

### Key parameters used in impairment calculations

%	31 Dec 2025		31 Dec 2024	
	Finland	Nordics	Finland	Nordics
Profitability growth rate	11.0	16.1	11.8	19.4
Discount rate, pre-tax	14.1	13.6	14.3	13.6
Long-term growth rate	1.0	1.0	1.0	1.0

Profitability growth rate - The assumptions relating to profitability growth rate (average EBITDA growth over the 5 years forecast period) are based on organic growth under normal market situation, general development in household product market and long-term estimates made by the Group management.

Discount rate - Orthex uses the pre-tax WACC as a discount factor in the calculations. The discount rate reflects the total cost of equity and debt while taking into consideration the specific risks related to the assets.

Long-term growth rate - The cash flows beyond the five-year period are estimated by extrapolating the cash flow estimates using a growth factor which is in line with the target inflation of the European Central Bank.

### Sensitivity analyses

The Group has assessed the sensitivity of the impairment testing to the effect of the most critical assumptions used in the calculation. The Group has tested the sensitivity of the calculation with respect to the discount rate, profitability growth rate and long-term growth rate that are determined as the key variables used in impairment testing.

When assessing the recoverable amounts of cash generating units, management believes that no reasonably possible change in any of the key variables used would lead to a situation where the recoverable amount of the units would fall below their carrying amount.

## 9. Property, plant and equipment

Property, plant and equipment are recorded at historical cost less accumulated depreciations and impairment losses, if applicable.

Subsequent improvement costs are included in the carrying amount of the asset or recognised as a separate asset only when the future economic benefits associated with the cost are probable and the cost can be measured reliably. Maintenance and repair costs are expensed as incurred.

Depreciation is calculated on a straight-line basis over the expected useful lives of the assets. Land and water areas are not depreciated due to indefinite useful lives. The estimated useful lives of the tangible assets are as follows:

- Buildings: 25–40 years
- Machinery and equipment: 5–15 years
- Production moulds: 5–15 years
- Other tangible assets: 3–5 years

Expected useful lives are reviewed at each financial year end and in case there is a significant difference to the previous estimates, the useful lives are adjusted accordingly. Orthex has not recorded any impairment losses relating to property, plant and equipment.

Any gain or loss arising in derecognition of an asset is included in the statement of profit or loss when the asset is derecognised.

### Reconciliation of beginning and ending balances by classes of assets

EUR thousand	Land and water areas	Buildings	Machinery and equipment	Construction in progress	Other tangible assets	Total
<b>Acquisition cost</b>						
<b>Balance at 1 Jan 2024</b>	<b>86</b>	<b>6,283</b>	<b>63,808</b>	<b>1,725</b>	<b>47</b>	<b>71,949</b>
Additions		167	2,267	4,159		6,593
Transfers		-	-	-2,493		-2,493
Translation differences		-10	-157	-27		-194
<b>Balance at 31 Dec 2024</b>	<b>86</b>	<b>6,439</b>	<b>65,918</b>	<b>3,364</b>	<b>47</b>	<b>75,854</b>
Additions		130	4,565	3,905		8,600
Disposals		-	-	-77		-77
Transfers		-	-	-5,801		-5,801
Translation differences		24	256	73		353
<b>Balance at 31 Dec 2025</b>	<b>86</b>	<b>6,593</b>	<b>70,738</b>	<b>1,463</b>	<b>47</b>	<b>78,929</b>
<b>Accumulated depreciation and impairment</b>						
<b>Balance at 1 Jan 2024</b>	<b>-</b>	<b>5,200</b>	<b>52,764</b>	<b>-</b>	<b>43</b>	<b>58,007</b>
Depreciation and impairment		183	2,540			2,722
<b>Balance at 31 Dec 2024</b>	<b>-</b>	<b>5,382</b>	<b>55,304</b>	<b>-</b>	<b>43</b>	<b>60,730</b>
Depreciation and impairment		232	2,909			3,141
<b>Balance at 31 Dec 2025</b>	<b>-</b>	<b>5,614</b>	<b>58,213</b>	<b>-</b>	<b>43</b>	<b>63,871</b>
<b>Carrying amount 1.1.2024</b>	<b>86</b>	<b>1,083</b>	<b>11,043</b>	<b>1,725</b>	<b>4</b>	<b>13,942</b>
<b>Carrying amount 31.12.2024</b>	<b>86</b>	<b>1,057</b>	<b>10,613</b>	<b>3,364</b>	<b>4</b>	<b>15,125</b>
<b>Carrying amount 31.12.2025</b>	<b>86</b>	<b>979</b>	<b>12,525</b>	<b>1,463</b>	<b>4</b>	<b>15,058</b>

## 10. Leases

Orthex's leased assets mainly comprise of manufacturing plants, office premises and machinery and equipment. At contract inception, Orthex determines whether the contract is, or contains, a lease. A contract is determined to be a lease contract if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. A right-of-use asset and a lease liability corresponding to the present value of the future lease payments are recognised in the consolidated statement of financial position at the commencement date of the lease.

### Lease liabilities

At the commencement date of the lease, Orthex recognises lease liabilities measured at the present value of the future lease payments to be made over the lease term. When calculating the present value of the future lease payments, the interest rate implicit in the lease is applied if readily available. In most of Orthex's lease contracts the interest rate implicit in the lease is not available. In such cases, Orthex uses its incremental borrowing rate which reflects the rate at which Orthex could borrow an amount similar to the value of the right-of-use asset, in the same currency, over the same term, and with similar collateral. The incremental borrowing rate comprises the risk free reference rate, credit spread and country and currency premium if applicable.

At the commencement date of the lease, the measurement of the lease liability includes fixed lease payments and potential expected payments under residual guarantees. The Group is exposed to potential future increases in variable lease payments based on an index or rate, which are not included in the lease liability until they take effect.

When adjustments to lease payments based on an index or rate take effect, the lease liability is reassessed and adjusted against the right-of-use asset. Penalties for terminating the lease are included if the lease term reflects the exercise of a termination option.

The lease term is defined as the period when the lease is non-cancellable. The lease term includes periods covered by an option to extend the lease, if Orthex is reasonably certain to exercise that option, and periods covered by an option to terminate the lease, if Orthex is reasonably certain not to exercise the option to terminate the lease. Orthex has some lease contracts for which the lease term is cancellable with only a short notification period. For the open-ended lease contracts, Orthex estimates the lease term based on the importance of the asset to Orthex's operations considering the location and the availability of suitable alternatives and costs relating to termination of the lease such as negotiation and relocation costs.

The carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments or a change in the assessment of an option to purchase the underlying asset.

### Measurement and recognition of right-of-use assets

Right-of-use assets are measured at cost which comprises the amount of the lease liability and the lease payments made at or before the commencement of the lease.

The right-of-use assets are subsequently measured at cost less accumulated depreciation and impairment. The depreciation starts at the commencement date of the lease and the right-of-use assets are depreciated on a straight-line basis over the shorter period of lease

term and useful life of the underlying asset. The right-of-use asset is remeasured with a corresponding remeasurement of the lease liability.

Orthex applies the recognition exemption provided for leases for which the underlying asset is of low value. The assessment whether Orthex applies the exemption is made on a lease-by-lease basis. Lease payments for leases of low value assets are expensed in the income statement on a straight-line basis. Lease payments for leases of low value assets have not had a material impact on Orthex's results. Orthex does not have short-term leases for which the lease term is 12 months or less.

### Accounting estimates and judgements

The most significant management judgements relate to evaluating the lease term for leases that include options to extend the lease or options to terminate the lease and to leases for which the lease term is open-ended. Management estimates the lease term for the contracts using future outlooks of the business as well as contract specific facts and circumstances. Additionally, management judgment is also applied in determining the incremental borrowing rate.

**Carrying amounts of right-to-use assets recognised and the movements during the period**

EUR thousand	Buildings	Machinery and equipment	Total
<b>As at 1 Jan 2024</b>	<b>6,354</b>	<b>645</b>	<b>6,999</b>
Additions and revaluations	1,031	605	1,636
Depreciation and impairment	-1,118	-569	-1,688
Translation differences	-234	32	-202
<b>As at 31 Dec 2024</b>	<b>6,033</b>	<b>713</b>	<b>6,746</b>
Additions and revaluations	849	932	1,781
Depreciation and impairment	-1,197	-551	-1,748
Translation differences	308	26	333
<b>As at 31 Dec 2025</b>	<b>5,992</b>	<b>1,121</b>	<b>7,113</b>

**Carrying amounts of lease liabilities and movements during the period**

EUR thousand	2025	2024
<b>As at 1 Jan</b>	<b>7,715</b>	<b>7,881</b>
Additions and revaluations	1,781	1,636
Accretion of interest	443	547
Payments	-2,193	-2,121
Translation differences	388	-229
<b>As at 31 Dec</b>	<b>8,134</b>	<b>7,715</b>
<b>Current lease liabilities</b>	<b>1,923</b>	<b>1,473</b>
<b>Non-current lease liabilities</b>	<b>6,211</b>	<b>6,242</b>

**Amounts recognised in the consolidated income statement**

EUR thousand	2025	2024
Depreciation and impairment of right-of-use assets	-1,748	-1,688
Interest expenses from lease liabilities	-443	-547
<b>Total amount recognised in profit or loss</b>	<b>-2,191</b>	<b>-2,235</b>

Orthex's total cash outflow from leases amounted to EUR 2,193 thousand in 2025 and EUR 2,121 thousand in 2024.

Orthex has no more off-balance sheet leases after applying IFRS 16.

The maturity analysis of lease liabilities is disclosed in Note 11.

## 11. Financial assets and financial liabilities

Orthex recognises financial instruments based on their characteristics and classifies them to different categories as defined below. Financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

### Financial assets

Financial assets are initially recognised at fair value at trade date. At initial recognition, Orthex classifies financial assets as subsequently measured at amortised cost, fair value through profit or loss, and fair value through other comprehensive income (OCI).

The subsequent classification is dependent on the contractual cash flow characteristics of the financial asset and the group's business model for managing them.

### Financial assets at amortised cost

Orthex recognises financial assets at amortised cost if the business model of holding the assets is solely collecting contractual cash flows from payments of principal and interest at specified dates.

Financial assets at amortised cost are initially recognised and measured at fair value plus related transaction costs. The financial assets are subsequently measured by using the effective interest rate (EIR) method. These assets are subject to impairment. Any gains and losses thereof are recognised in the statement of profit or loss when the asset is derecognised, modified or impaired.

For Orthex, the financial assets at amortised cost are the most significant category of financial assets. The category includes trade receivables, for which the expected credit losses are assessed as impairment. The expected credit losses are described below in the credit risk section.

### Financial assets at fair value through profit or loss

Orthex recognises financial assets at fair value through profit or loss when the assets are held for trading or are mandatorily required to be measured at fair value. Additionally, Orthex recognises at fair value through profit or loss when the financial assets are initially designated upon initial recognition to be measured at fair value through profit or loss. These financial assets are classified as held for trading if the assets are acquired for sole purpose of receiving cash flows from the asset sales.

Any gains or losses recognised from the net changes in the fair value of these financial assets are recognised in the statement of profit or loss.

Orthex classifies derivative instruments to be measured at fair value through profit or loss at inception.

### Financial assets at fair value through other comprehensive income (OCI)

Financial assets at fair value through other comprehensive income include investments to equity instruments. Gains and losses on these financial assets are never recycled to profit or loss. Dividends are recognised as other income in the statement of profit or loss when the right of payment has been established.

Upon the initial recognition Orthex may make an irrevocable election to classify an equity investment as equity instrument designated at fair value through other comprehensive income in accordance with IAS 32, when the assets are not held for trading. Any change in the fair value of the asset and possible dividends are recognised in the other comprehensive income in the statement of comprehensive income.

Financial assets designated at fair value through OCI are not subject to impairment assessment.

Orthex does not have any instruments designated at fair value through OCI.

### Impairment and expected credit losses (ECL)

Orthex estimates the expected credit losses from their short-term receivables such as trade receivables and accrued revenues at each reporting date. Orthex recognises the expected credit loss allowance as impairment from these assets, which is defined as the difference between the contractual cash flows and the expected cash flows Orthex expects to receive.

Orthex applies a simplified approach method for the assessment of the expected credit loss impairment. Orthex uses the lifetime expected credit losses as a credit loss allowance. Any receivable, which is considered to be more than 90 days past due are considered to be defaulted and impaired and are written off from the receivable balance.

### Cash and cash equivalents

Cash and short-term deposits in the statement of financial position comprise cash at banks and on hand and short-term deposits with a maturity of three months or less, which are subject to an insignificant risk of changes in value. All of the Orthex's bank accounts are in well established low risk banks to reduce the risk in relation to the insolvency issues from banks.

For the purpose of the consolidated statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above, net of outstanding bank overdrafts as they are considered an integral part of the Group's cash management.

### Available cash and liquidity position

EUR thousand	31 Dec 2025	31 Dec 2024
Cash and cash equivalents	11,817	10,463
<b>Total cash and cash equivalents</b>	<b>11,817</b>	<b>10,463</b>

Cash at banks earns interest at floating rates based on daily bank deposit rates.

At 31 Dec 2025, the Group had available EUR 7.0 million (31 Dec 2024: EUR 7.0 million) of undrawn committed borrowing facilities.

### The effect of exchange rates on cash and cash equivalents by currency

EUR thousand	31 Dec 2025	31 Dec 2024
EUR/SEK	297	-278
EUR/NOK	-12	-51
EUR/DKK	-4	0
EUR/GBP	-3	3
<b>Total</b>	<b>278</b>	<b>-326</b>

### Financial liabilities

Financial liabilities are recognised at fair value at trade date and are classified to be subsequently measured at either amortised cost or at fair value through profit or loss.

The subsequent measurement designation is based on the obligations arising from the contractual nature of the financial liability.

### Financial liabilities at amortised cost

Orthex classifies financial liabilities to be measured at amortised cost when the financial liabilities involve contractual obligations for payments and are not held for trading. The financial liabilities are initially recognised at fair value less any related transaction costs. After initial recognition, these liabilities are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process.

This category is most relevant to Orthex and it includes interest-bearing loans and borrowings, and the Group's trade and other payables.

### Financial liabilities at fair value through profit or loss

Orthex classifies financial liabilities at fair value through profit or loss when the financial liabilities are held for trading, or when the financial liability is designated upon initial recognition to be measured at fair value through profit or loss. Financial liabilities designated upon initial recognition at fair value through profit or loss are designated at the initial date of recognition, and only if the criteria in IFRS 9 are satisfied.

Orthex classifies derivative instruments, which are not designated as hedging instruments, to be measured at fair value through profit or loss at inception.

### Derecognition of financial instruments

Orthex derecognises financial instruments when, and only when the contractual rights or responsibilities arising from contractual obligations are discharged, cancelled, or they expire.

In the case of the financial assets, a transfer of rights or impairment of assets qualifies for derecognition of the asset.

In case of a financial liability, when an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

### Offsetting financial instruments

Orthex does not offset financial instruments.

Tabular presentation of financial instruments by classification 31 Dec 2025

Financial assets

EUR thousand	Note	Fair value through profit and loss	Fair value through OCI	At amortised cost	Book value
<b>31 Dec 2025</b>					
<b>Current financial assets</b>					
Trade receivables	14			14,982	14,982
Cash and cash equivalents				11,817	11,817
<b>Total</b>		-	-	<b>26,799</b>	<b>26,799</b>
<b>Total financial assets</b>		-	-	<b>26,799</b>	<b>26,799</b>

Financial liabilities

EUR thousand	Note	Fair value through profit and loss	Fair value through OCI	At amortised cost	Book value
<b>31 Dec 2025</b>					
<b>Non-current financial liabilities</b>					
Loans from credit institutions				13,401	13,401
Lease liabilities	10			6,211	6,211
<b>Total</b>		-	-	<b>19,612</b>	<b>19,612</b>
<b>Current financial liabilities</b>					
Loans from credit institutions				3,000	3,000
Lease liabilities	10			1,923	1,923
Trade payables	15			8,768	8,768
Derivative financial instruments	12	25			25
<b>Total</b>		<b>25</b>	-	<b>13,692</b>	<b>13,716</b>
<b>Total financial liabilities</b>		<b>25</b>	-	<b>33,303</b>	<b>33,328</b>

**Tabular presentation of financial instruments by classification 31 Dec 2024**
**Financial assets**

EUR thousand	Note	Fair value through profit and loss	Fair value through OCI	At amortised cost	Book value
<b>31 Dec 2024</b>					
<b>Current financial assets</b>					
Trade receivables	14			16,678	16,678
Cash and cash equivalents				10,463	10,463
Derivative financial instruments	12	6			6
<b>Total</b>		<b>6</b>	<b>-</b>	<b>27,141</b>	<b>27,147</b>
<b>Total financial assets</b>		<b>6</b>	<b>-</b>	<b>27,141</b>	<b>27,147</b>

**Financial liabilities**

EUR thousand	Note	Fair value through profit and loss	Fair value through OCI	At amortised cost	Book value
<b>31 Dec 2024</b>					
<b>Non-current financial liabilities</b>					
Loans from credit institutions				16,391	16,391
Lease liabilities	10			6,242	6,242
<b>Total</b>		<b>-</b>	<b>-</b>	<b>22,633</b>	<b>22,633</b>
<b>Current financial liabilities</b>					
Loans from credit institutions				3,000	3,000
Lease liabilities	10			1,473	1,473
Trade payables	15			10,589	10,589
Derivative financial instruments	12	52			52
<b>Total</b>		<b>52</b>	<b>-</b>	<b>15,062</b>	<b>15,114</b>
<b>Total financial liabilities</b>		<b>52</b>	<b>-</b>	<b>37,694</b>	<b>37,747</b>

**Derivatives**

Derivatives not designated as hedging instruments reflect the negative change in fair value of those foreign exchange forward contracts that are not designated in hedge relationships, but are, nevertheless, intended to reduce the level of foreign currency risk for expected sales and purchases. In addition, the Group has hedged part of its long-term interest-bearing liabilities with an interest rate swap.

Orthex utilises derivatives for hedging purposes, but does not apply hedge accounting.

**Financial risk management**

Orthex's financial risk management involves a combination of responsive actions the management is actively seeking to ensure sound financial operations and stability. This note explains Orthex's exposure to financial risks and how these risks could affect Orthex's future financial performance. The Group's overall financial risk management focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

The Group's financial risks can be classified into two separate categories. Orthex is affected by market risks and other risks including credit risk and liquidity risk. The management analyses the Group's risk position periodically at each reporting date and takes collective measures to counter these assessed risk exposures.

### Risk concentrations

Orthex analyses the financial risks and risk concentrations related to its operations. Risk concentrations identified as a result of this assessment are described in connection with the descriptions of market and credit risks.

### Sensitivity analysis

As part of the risk assessment, the management has performed sensitivity analysis on relevant market risks, such as interest rate risk and foreign exchange risk. Calculation methods and assumptions used for sensitivity analysis are further explained in the detailed sensitivity analysis sections alongside interest rate risk and foreign exchange risk assessments.

Derivative financial instruments may be used to hedge certain risk exposures. The Group's financial risk management is carried out by the finance department in accordance with the Group Treasury Policy, which is approved by the Board of Directors.

## Market risks

### Interest rate risk

The Group's bank loans comprise of long-term floating rate loans and interest-bearing credit limit facilities. Due to the Euribor-tied loans, Orthex is subject to the cash flow risk arising from floating rate loans. To manage the interest rate risk, Orthex may use interest rate swaps, as needed, in order to reduce the cash flow risk arising from floating rate loans. With this course of action, Orthex might aim to limit the impact of interest rate volatility in the Group's financial expenses to acceptable levels. Interest rates of bank loans were 3.8%—4.7% in 2025 and 5.4%—5.6% in 2024.

### Interest rate sensitivity

Based on the sensitivity analysis, if interest rates had been 1.0 percentage points higher with all other variables held constant, the recalculated post-tax profit for the period and equity would have been EUR 0.1 million smaller in 2025 and EUR 0.1 million smaller in 2024. Interest rate sensitivity has been calculated by shifting the interest curve by 1.0 percentage points. The interest position includes all external variable rate loans and interest rate swaps.

### Foreign exchange risk

Orthex Group operates in several countries. Orthex is mainly exposed to transaction risk and translation risk associated with the Swedish krona, the Norwegian krona, the Danish krona, the US dollar and the British pound sterling. Transaction risk associated with subsidiaries outside the euro area consists primarily of trade receivables and trade payables from subsidiaries arising in the operational business of the Group companies. Orthex hedges transaction risks with currency derivatives, in accordance with its Treasury Policy.

Translation risk arises, when the parent company's investments in subsidiaries outside euro area are converted into euros. The Group's net investment to units outside the euro area consist mainly of the investments in subsidiaries in Sweden. Translation risk is currently not hedged.

The currency position resulting from the financial instruments in accordance with IFRS 7 consists of trade receivables, trade payables and cash and cash equivalents. The net currency risk has been taken into account in the table if the transaction currency is other than the company's functional currency. The table takes into account the currencies to which the company is significantly exposed.

### The Group's net currency position at 31 December

#### The net currency position resulting from the financial instruments in accordance with IFRS 7

EUR thousand	2025	2024
EUR-SEK	4,922	5,715
EUR-NOK	3,551	4,131
EUR-USD	68	423

### Foreign exchange rate sensitivity

Changes in consolidation exchange rates affect company's income statement and cash flow statement. As approximately 49% of the company's revenues and 58% of costs occur in operational currencies other than euro, the translation risk is significant for the company. A change of 10% in the annual average foreign exchange rates would have caused a 6.7% (6.8%) change in 2025 consolidated sales and 6.8% (6.9%) reverse changes in costs in the consolidated sales in euros. The translation risk is not hedged as a rule as the company's business consists of continuous operations in various currency areas. However, USD purchases of Orthex Kitchen AB are partially hedged against SEK. The most significant translation risk exposures in the subsidiaries are in the Swedish krona, the Norwegian krona, the Danish krona, the US dollar and the British pound sterling.

### Commodity price risk

The Group is exposed to variations in prices of raw materials and of supplies. Orthex's raw material purchases consist mainly of various types of plastic materials. The market value for virgin plastic and the underlying inputs cause changes on the acquired plastic materials pricing.

### Commodity price risk sensitivity

A 10 per cent change upwards or downwards in virgin plastic prices would have effects, before taxes, of EUR +/- 1.9 million to income statement in year 2025 (2024: EUR +/-2.3 million). Commodity risks are not managed using financial derivative instruments.

### Sensitivity analysis

#### Sensitivity to market risks (before taxes) in accordance with IFRS 7

EUR thousand	2025		2024	
	Income statement	Equity	Income statement	Equity
+/- 10% change in virgin plastic prices	-/+ 1,922	-/+ 1,922	-/+ 2,344	-/+ 2,344
+/- 10% change in EUR/SEK exchange rate	+/- 492	+/- 492	+/- 572	+/- 572
+/- 10% change in EUR/NOK exchange rate	+/- 355	+/- 355	+/- 413	+/- 413
+/- 10% change in EUR/USD exchange rate	+/- 7	+/- 7	+/- 42	+/- 42
+/- 1% points parallel shift in interest rates	-/+ 94	-/+ 94	-/+ 109	-/+ 109

+10% increase in EUR/SEK exchange rate would have a EUR 492 thousand effect in income statement.

At the end of 2025, the total Group floating rate liability position consists of floating rate liabilities of EUR 16.5 million (2024: EUR 19.5 million).

## Other risks

### Credit risk

Orthex's credit risk exposure is mainly related to customer payment behaviour. Orthex estimates the expected credit losses from their current receivables such as trade receivables and accrued revenues at each reporting date. Orthex recognises the expected credit loss allowance as impairment from these assets, which is defined as the difference between the contractual cash flows and the expected cash flows Orthex expects to receive.

#### Details regarding the expected credit loss assessment include:

- Analysis of receivables held in different portfolios.
- Analysis of receivables are prepared based on customer characteristics.
- An ECL analysis using both historical credit losses and an estimation on future credit losses (forward-looking parameters).
- Default probability-% per group, based on historical information on the aging of the receivables and forward-looking parameters.

#### The decision-making criteria used by management to measure the ECL includes:

1. Historically Orthex has minimal amount of bad debt.
2. Major customers are big retailers and credit risk relating to the retailers is minimal.
3. In export sales, Orthex uses credit collaterals to minimize the credit risk.
4. Average order amounts are small and Orthex has the ability to react quickly whenever there are signals from customers' liquidity problems.

Orthex's customers are major retailers with solid credit ratings. Orthex monitors the credit ratings relating to its largest customers continuously. The risk for credit loss relating to the major retailers is considered to be low. For other customers, Orthex has credit collateral to manage the credit risk relating to the purchases made by those customers.

The management uses historical outlook to assess the expected credit losses in addition to the current economic outlooks and customer-specific analysis. The maximum exposure to credit risk is the carrying amount of accounts receivables. In Orthex's business, the average size of a single purchase order is small giving Orthex the ability to react to customers' liquidity problems quickly.

Orthex applies a simplified approach method for the assessment of the expected credit loss impairment. The calculation of expected credit losses (ECL) is based on historical data and, for parameters concerning the future, on the payment behaviour of customers. Any receivable, which is considered to be more than 90 days past due are considered to be defaulted and impaired and are written off from the receivable balance.

Orthex does not have any major risk concentrations regarding the Group's receivables and the trading partners are all well established companies with historically stable payment behaviour towards business transactions with Orthex.

Trade receivables consist mainly of receivables from customers. Impairment losses of trade receivables recognised in profit or loss amounted to EUR 4 thousand during the year 2025. In 2024, impairment losses of trade receivables were EUR 290 thousand. The maturity distribution of trade receivables is presented in Note 14.

### Liquidity risk

Management of liquidity risk aims to ensure that Orthex can meet its cash outflows and other financial obligations. Orthex's financing requirement is covered by both optimising of operating activities and external financing in order to ensure that Orthex has continually sufficient liquidity or has access to committed credit facilities. Liquidity risks are monitored and managed centrally in the Group's finance department. Orthex has financial covenants in place under a EUR 7 million credit facility and a EUR 16.5 million loan agreement with Nordea Bank Plc. According to the terms and conditions of the financial covenants, the gearing ratio is to be below 125% and the net debt to EBITDA ratio below 3.25x. The covenants must be met on an ongoing basis and are tested and reported to the lender on a quarterly basis. Orthex's financial forecasts do not indicate any breach of the financial covenants.

### Maturity analysis

The maturity of financial liabilities is monitored regularly. As at 31 Dec 2025, Orthex had cash and cash equivalents of EUR 11.8 million (31 Dec 2024: EUR 10.5 million). In addition, Orthex had access to unused credit facilities and bank overdrafts of EUR 7.0 million at 31 Dec 2025 (31 Dec 2024: EUR 7.0 million). In 2022, Orthex entered into a 3+1+1-year credit facility agreement of EUR 32.5 million with Nordea Bank Plc. The credit facility agreement includes a 3+1+1-year term loan of EUR 25.5 million and a revolving credit facility of EUR 7.0 million. Orthex extended the maturity of the loan in 2025.

At 31 Dec 2025, EUR 25.5 million of the term-loan was in use. The term loan is currently repaid in bi-annual installments of EUR 1.5 million. Loans from the financial institutions include covenants. At 31 Dec 2025, the financial covenants were: net debt / adjusted EBITDA, capital expenditure, and adjusted EBITDA / net financial charges. The terms

of loans from financial institutions also include indicators related to sustainability, which are related to the energy consumption of production and the percentage of scrap. The covenant terms have been complied with on 31 Dec 2025.

The interest margin is variable and depends on the ratio of net debt and adjusted EBITDA. Orthex has given business mortgages amounting to EUR 48.1 million as of 31 Dec 2025 as a security for the loans from financial institutions. According to specific terms and conditions of the bank loan agreements, the most significant transactions require a prior written approval by the financial institutions, including ordinary terms and conditions protecting the creditor.

#### Interest-bearing liabilities

EUR thousand	31 Dec 2025	31 Dec 2024
<b>Non-current interest-bearing liabilities</b>		
Loans from credit institutions	13,401	16,391
Lease liabilities	6,211	6,242
Pension liabilities	3,907	3,644
<b>Total non-current interest-bearing liabilities</b>	<b>23,518</b>	<b>26,277</b>
<b>Current interest-bearing liabilities</b>		
Loans from credit institutions	3,000	3,000
Lease liabilities	1,923	1,473
<b>Total current interest-bearing liabilities</b>	<b>4,923</b>	<b>4,473</b>
<b>Total interest-bearing liabilities</b>	<b>28,441</b>	<b>30,749</b>

The table below summarises the maturity profile of the Group's financial liabilities based on contractual undiscounted payments.

#### Maturity distribution table

##### 31 Dec 2025

EUR thousand	2026	2027	2028	2029	2030	Later	Total
Loans from credit institutions	2,958	13,443	-	-	-	-	16,401
Interest	605	490	-	-	-	-	1,096
Lease liabilities	2,337	2,030	1,618	1,399	1,091	860	9,334
Trade payables	8,768						8,768
Derivative financial instruments	25						25
<b>Total</b>	<b>14,693</b>	<b>15,963</b>	<b>1,618</b>	<b>1,399</b>	<b>1,091</b>	<b>860</b>	<b>35,624</b>

##### 31 Dec 2024

EUR thousand	2025	2026	2027	2028	2029	Later	Total
Loans from credit institutions	2,966	2,966	13,459	-	-	-	19,391
Interest	488	410	585	-	-	-	1,482
Lease liabilities	1,872	1,600	1,491	1,230	1,130	1,756	9,080
Trade payables	10,589						10,589
Derivative financial instruments	52						52
<b>Total</b>	<b>15,966</b>	<b>4,975</b>	<b>15,536</b>	<b>1,230</b>	<b>1,130</b>	<b>1,756</b>	<b>40,595</b>

## Changes in liabilities arising from financing activities

### 2025

EUR thousand	1 Jan	Lease changes	Cash flows	Translation differences	Other	Total 31 Dec
Non-current loans from credit institutions	16,391		-1,500		-1,490	13,401
Non-current lease liabilities	6,242	1,360	-	296	-1,688	6,211
Current loans from credit institutions	3,000		-1,500		1,500	3,000
Current lease liabilities	1,473	421	-2,193	92	2,131	1,923
<b>Total</b>	<b>27,105</b>	<b>1,781</b>	<b>-5,193</b>	<b>388</b>	<b>453</b>	<b>24,535</b>

### 2024

EUR thousand	1 Jan	Lease changes	Cash flows	Translation differences	Other	Total 31 Dec
Non-current loans from credit institutions	19,391		-1,500		-1,500	16,391
Non-current lease liabilities	6,629	1,324	-	-229	-1,482	6,242
Current loans from credit institutions	3,000		-1,500		1,500	3,000
Current lease liabilities	1,252	312	-2,121	-44	2,072	1,473
<b>Total</b>	<b>30,272</b>	<b>1,636</b>	<b>-5,121</b>	<b>-273</b>	<b>591</b>	<b>27,105</b>

## Fair value measurement

The Group measures financial instruments such as derivatives at fair value at each balance sheet date. Fair value related disclosures for financial instruments and non-financial assets that are measured at fair value or where fair values are estimated are disclosed in this note. Aside from this note, additional fair value related disclosures, including the valuation methods, significant estimates and assumptions are also provided in Note 8.

Orthex measures fair value for its financial instruments based on the most similar possible alternative that resembles the underlying

instrument. The fair value of a financial instrument is the best estimate of the price on the markets that would be received when an asset is sold or paid when a liability is transferred between participants at a measurement date. It is assumed that the transaction is either performed in a principal market or through other market maker, which would give the best available price for the financial instrument.

Orthex uses valuation techniques for the fair value measurement, which are most accurate for the circumstances and for which sufficient data is easily and readily available, maximising the use of observable data and minimising the use of unobservable inputs.

## Capital management

Capital structure is assessed regularly by the Board of Directors and managed operationally by the CFO. Capital structure management in Orthex comprises both equity and interest-bearing debt. As at 31 Dec 2025, the equity attributable to shareholders was EUR 40.4 million (31 Dec 2024: EUR 35.8 million) and the amount of interest-bearing liabilities as at 31 Dec 2025 were EUR 28.4 million (31 Dec 2024: EUR 30.7 million). The objectives are to safeguard the ongoing business operations and to optimise the cost of capital. In order to achieve this overall objective, the Group's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the interest-bearing loans and borrowings that define capital structure requirements. Breaches in meeting the financial covenants would permit the bank to immediately call loans and borrowings. There have been no breaches of the financial covenants of any interest-bearing loans and borrowing in the current or previous period.

To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. The Group monitors capital using the equity ratio, which is counted as total equity / total assets.

EUR thousand	31 Dec 2025	31 Dec 2024
Equity	40,386	35,828
<b>Balance sheet total</b>	<b>86,324</b>	<b>85,557</b>
Equity ratio	46.8%	41.9%

No changes were made in the objectives, policies or processes for managing capital during the years ended 31 Dec 2025 and 31 Dec 2024.

## 12. Fair value hierarchy

All the assets and liabilities for which the fair value is measured and disclosed are categorised on three levels of fair value hierarchy.

### Level 1

Financial instruments on level 1 are quoted on public and active markets for similar instruments. The prices are instantly available and the valuation does not require judgements.

- Orthex does not have financial instruments on level 1.

### Level 2

Financial instruments on level 2 are not directly observable, but the valuation technique uses the lowest level inputs in the valuation estimates, which are readily available on a public market or through other market makers.

This category includes:

- Loans from credit institutions
- Derivative instruments

### Level 3

Financial instruments on level 3 require valuation techniques where the lowest level valuation inputs are not available directly, and are thus unobservable. The measurement require independent consideration and judgements from the management. The valuation techniques, related inputs and assumptions for Level 3 fair value instruments are explained in detail alongside the tabular presentation of the fair values.

- Orthex does not have financial instruments on level 3.

For financial instruments that are measured at fair value on a recurring basis, Orthex determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting date.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy, as explained above.

Fair-value related disclosures for financial instruments and non-financial assets that are measured at fair value or where fair values are disclosed, are summarised in addition to this note in Note 11.

### Fair value measurement hierarchy

The following tables provide the fair value measurement hierarchy of the Group's assets and liabilities:

#### Fair value measurement hierarchy for liabilities as at 31 Dec 2025

EUR thousand	Level 1	Level 2	Level 3
<b>Financial liabilities for which fair values are disclosed</b>			
<b>Interest-bearing loans and borrowings</b>			
Loans from credit institutions		16,401	
Lease liabilities		8,134	
Foreign exchange forward contracts		25	

There have been no transfers between Level 1 and Level 2 during 2025. The interest rate derivative expired in 2025.

#### Fair value measurement hierarchy for assets as at 31 Dec 2024

EUR thousand	Level 1	Level 2	Level 3
<b>Financial assets measured at fair value</b>			
<b>Derivative financial instruments</b>			
Foreign exchange forward contracts and interest rate swaps		6	

#### Fair value measurement hierarchy for liabilities as at 31 Dec 2024

EUR thousand	Level 1	Level 2	Level 3
<b>Financial liabilities for which fair values are disclosed</b>			
Interest-bearing loans and borrowings			
Loans from credit institutions		19,391	
Lease liabilities		7,715	
Foreign exchange forward contracts and interest rate swaps		52	

There were no transfers between Level 1 and Level 2 during 2024.

## 13. Inventories

Inventories are valued at the lower of cost and net realisable value. Costs incurred in bringing each product to its present location and condition are accounted for as follows:

- Raw materials: purchase cost on a first-in/first-out basis
- Finished goods and work in progress: cost of direct materials and labour and a proportion of manufacturing overheads based on the normal operating capacity

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

EUR thousand	31 Dec 2025	31 Dec 2024
Raw materials	3,382	3,528 <sup>1)</sup>
Work in progress	39	23
Finished goods	9,234	9,388 <sup>1)</sup>
Net realisable value allowance	-605	-448
<b>Total</b>	<b>12,051</b>	<b>12,491</b>

<sup>1)</sup> The Group has adjusted the breakdown between raw materials and finished goods for the comparison year.

## 14. Trade and other receivables

EUR thousand	31 Dec 2025	31 Dec 2024
Trade receivables	14,982	16,678
Other receivables	212	186
Prepaid expenses and accrued income	830	1,097
<b>Total</b>	<b>16,024</b>	<b>17,960</b>

#### Ageing analysis of trade receivables

EUR thousand	31 Dec 2025	31 Dec 2024
Not past due	13,875	16,006
Past due 1–60 days	720	890
Past due over 60 days	503	129
Impairment losses	-116	-347
<b>Total</b>	<b>14,982</b>	<b>16,678</b>

The impairment losses recognised on trade receivables during the year 2025 amounted to EUR 116 thousand (2024: EUR 347 thousand).

The loss allowance for trade receivables is based on the ageing of the accounts receivable. Historically, the amount of overdue trade receivables has been low and the amount of overdue receivables has not materially increased. The aim is to minimise credit risks by active credit management and using credit collaterals. The expected loss rate for all trade receivables is 2.0%.

Credit risks of trade receivables are presented in Note 11.

## 15. Trade and other payables

EUR thousand	31 Dec 2025	31 Dec 2024
Trade payables	8,768	10,589
Other payables	1,228	1,301
Accrued expenses and deferred income		
Wages, salaries and social costs	3,355	3,503
Customer rebates and commissions	1,320	1,166
Other	531	803
<b>Total</b>	<b>15,203</b>	<b>17,362</b>

### Terms and conditions of the above payables:

- Trade payables are non-interest bearing and are normally settled on 30 to 60 day terms
- Other payables are non-interest bearing and have an average term of six months
- Interest related to loan is normally settled semi-annually throughout the financial year

For explanations on the Group's liquidity risk management processes, refer to Note 11.

## 16. Share capital and reserves

	Number of outstanding shares	Number of shares total	Share capital, EUR thousand	Invested unrestricted equity fund, EUR thousand
<b>As at 1 Jan 2024</b>	<b>17,758,854</b>	<b>17,758,854</b>	<b>80</b>	<b>7,851</b>
<b>As at 31 Dec 2024</b>	<b>17,758,854</b>	<b>17,758,854</b>	<b>80</b>	<b>7,851</b>
<b>As at 1 Jan 2025</b>	<b>17,758,854</b>	<b>17,758,854</b>	<b>80</b>	<b>7,851</b>
<b>As at 31 Dec 2025</b>	<b>17,758,854</b>	<b>17,758,854</b>	<b>80</b>	<b>7,851</b>

### Earnings per share

The basic (and diluted) earnings per share is calculated by dividing the result for the financial year attributable to the parent company's shareholders by weighted average number of shares outstanding during the financial year.

Earnings per share, basic (and diluted)	2025	2024
Net profit attributable to equity owners of the parent company, EUR thousand	6,777	6,110
Weighted average number of shares	17,758,854	17,758,854
<b>Earnings per share, basic (and diluted), EUR</b>	<b>0.38</b>	<b>0.34</b>

### Board proposal for distribution of profit

The Board of Directors of Orthex Corporation proposes to the Annual General Meeting on 14 April 2026 that shareholders will be paid a dividend of EUR 0.23 per share totalling approximately EUR 4.1 million. There have been no significant changes in the parent company's financial position after the financial year-end. The company's liquidity

is good, and the Board of Directors deems that the company's solvency will not be jeopardised by the proposed dividend distribution.

### Shares and share capital

On 28 Feb 2021, the shareholders of the company decided with an unanimous decision to change the form of the company to a public limited liability company and to implement an increase in share capital by a capital increase to meet the required EUR 80,000 limit for a public limited liability company through a fund increase.

In connection with the listing, the company carried out an offering which consisted of a public offering which increased the amount of shares, including cancellation of treasury shares, by 17,358,854 shares in March 2021. The company has single share class and each share carry one vote at the Annual General Meeting and equal rights to dividend and other distribution of assets. The shares have no nominal value. All shares issued have been paid in full.

### Invested unrestricted equity fund

Invested unrestricted equity fund consists of other investments similar to equity and the subscription price of shares to the extent that it has not been recorded in share capital according to specific resolution. According to the current Finnish Companies Act, subscription price of new shares is recognised in the share capital, unless it has not been, according to issuance resolution, fully or partly recognised in the invested unrestricted equity fund.

In connection with the listing, the company carried out an offering which consisted of a public offering in Finland, an institutional offering to institutional investors in Finland and in accordance with applicable laws, internationally; and personnel offering to employees of the group. With the share issue, the company raised gross proceeds of approximately EUR 10,000 thousand that was recognised in the invested unrestricted equity fund.

### Treasury shares

Own equity instruments that are reacquired (treasury shares) are recognised at cost and deducted from equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the Group's own equity instruments. Any difference between the carrying amount and the consideration, if reissued, is recognised in the invested unrestricted equity fund. At 31 Dec 2025, the company did not have any treasury shares.

## 17. Related party disclosures

Note 1 provides information about the Group's structure, including details of the subsidiaries. Orthex's related parties include the company's Board of Directors and their family members, the CEO and his family members, significant shareholders, and members of the Management Team and their family members. In connection with the listing of the company, Conficap Oy became the company's largest shareholder with a holding of 14.0% at year-end 2025. At the end of the financial year, the CEO together with his controlled entity owned 11.7 per cent of the Group's parent company's shares. The Group has not had transactions with related parties in the past or the preceding financial period.

### Management remuneration

Remuneration to the members of the Board of Directors, the CEO and other members of the Management Team is presented in Note 5.

### Other material business transactions

Dividends and return of capital are paid to the Group's board members and key management personnel based on the shares they hold.

## 18. Collaterals, commitments and contingent assets and liabilities

This Note presents information on items not included in calculations when preparing the financial statements.

EUR thousand	31 Dec 2025	31 Dec 2024
<b>Guarantees and mortgages given on own behalf:</b>		
Enterprise mortgages	49,098	49,042
Property mortgages	10,192	10,192
Other guarantees	151	105
<b>Total</b>	<b>59,441</b>	<b>59,340</b>

### Tax audit 2022

In 2022, Orthex Corporation was subject to a tax audit regarding the financial years 2020 and 2021. The tax audit report included subsequent taxes and tax increases amounting to a total of EUR 0.3 million relating to the VAT deductibility of IPO related costs. The company disagreed with the interpretation made in the tax audit and filed a claim for adjustment to its taxation with the Assessment Adjustment Board of the Finnish tax authority. However, the company was requested to pay additional taxes in accordance with the interpretations set out in the tax audit report and the company paid the subsequent taxes and tax increases in June 2022. Orthex did not recognise the subsequent taxes and tax increases in the consolidated statement of comprehensive income. The Assessment Adjustment Board issued its decision on the company's claim for adjustment in February 2025 and the company's claim was partly approved.

As a result of the decision, EUR 0.2 million was recognised as items affecting comparability under fixed costs in the 2024 financial statements of Orthex Corporation.

## 19. Subsequent events

On 23 January 2026, Orthex disclosed the Shareholders' Nomination Board's proposals to the Annual General Meeting 2026 regarding the composition and remuneration of the Board of Directors.

The Shareholders' Nomination Board proposes that the number of members of the Board of Directors be resolved to be six (6) instead of current five and that Sanna Suvanto-Harsaa, Markus Hellström, Anette Rosengren, and Tuomas Yrjölä be re-elected to the Board and that Sari Somerkallio and David Miller be elected as new members to the Board, all for a term of office ending at the end of the Annual General Meeting 2027. The current Board member Jyrki Mäki-Kala was no longer available for re-election.

Of the director nominees, David Miller is not independent of the company's significant shareholders since he has a service agreement with Conficap Oy, which holds 14 per cent of the shares in the company. All other director nominees are independent of the company's significant shareholders. All director nominees are independent of the company. Background information on the director nominees is available on the corporate website. All director nominees have consented to their election. The members of the Board of Directors will elect a Chair of the Board from among themselves.

As regards the Board remuneration, the Shareholders' Nomination Board proposes that the remuneration of the members of the Board of Directors remain the same and that

- the Chair of the Board of Directors be paid a monthly fee of EUR 4,000
- other members of the Board of Directors be paid a monthly fee of EUR 2,000
- all Board members be paid meeting fees so that a meeting fee of EUR 250 is paid for a meeting held in the Board member's country of residence or as a remote meeting, and a meeting fee of EUR 500 for a meeting held elsewhere than in the Board member's country of residence
- should the Board of Directors decide to establish Board committees, the members of such committees be paid meeting fees in the same manner as meeting fees are paid for the Board meetings
- reasonable travel and other expenses related to the Board work be reimbursed in accordance with the company's travel rules.

The Nomination Board made all its proposals unanimously. In preparing the proposals, the Nomination Board considered the company's principles concerning Board diversity and the requirements set in the Finnish Corporate Governance Code. The proposals of the Nomination Board will be included in the notice of the Annual General Meeting.

## Parent company financial statements, FAS

### Parent company income statement

EUR	Note	1 Jan - 31 Dec 2025	1 Jan - 31 Dec 2024
<b>Net sales</b>	<b>2</b>	<b>840,000.00</b>	<b>840,000.00</b>
Administrative expenses		-1,161,697.18	-1,439,364.36
<b>Operating profit</b>		<b>-321,697.18</b>	<b>-599,364.36</b>
Interest income from group companies		678,960.37	671,710.16
Dividends received from group companies		4,000,000.00	4,000,000.00
Other interest and financial income from others		2,026.61	-
Interest and financial expenses to others		-826,160.64	-1,222,795.35
<b>Financial income and expenses</b>	<b>5</b>	<b>3,854,826.34</b>	<b>3,448,914.81</b>
<b>Profit (loss) before appropriations and taxes</b>		<b>3,533,129.16</b>	<b>2,849,550.45</b>
<b>Appropriations</b>			
Group contribution	6	3,400,000.00	3,500,000.00
Income taxes	7	-513,018.79	-403,260.63
<b>Profit (loss) for the period</b>		<b>6,420,110.37</b>	<b>5,946,289.82</b>

## Parent company balance sheet

EUR	Note	31 Dec 2025	31 Dec 2024
<b>ASSETS</b>			
<b>NON-CURRENT ASSETS</b>			
<b>Investments</b>			
Holdings in subsidiaries	8	25,295,133.29	25,295,133.29
Receivables from subsidiaries	8	11,717,157.59	11,638,197.22
<b>Investments total</b>		<b>37,012,290.88</b>	<b>36,933,330.51</b>
<b>NON-CURRENT ASSETS TOTAL</b>		<b>37,012,290.88</b>	<b>36,933,330.51</b>
<b>CURRENT ASSETS</b>			
<b>Short-term receivables</b>			
Income tax receivables		-	12,815.89
Receivables from subsidiaries	9	3,400,000.00	3,900,000.00
Prepayments and accrued income	10	26,107.95	70,397.70
<b>Short-term receivables total</b>		<b>3,426,107.95</b>	<b>3,983,213.59</b>
<b>Cash and cash equivalents</b>		<b>196,107.92</b>	<b>179,594.17</b>
<b>CURRENT ASSETS TOTAL</b>		<b>3,622,215.87</b>	<b>4,162,807.76</b>
<b>ASSETS TOTAL</b>		<b>40,634,506.75</b>	<b>41,096,138.27</b>

EUR	Note	31 Dec 2025	31 Dec 2024
<b>SHAREHOLDERS' EQUITY AND LIABILITIES</b>			
<b>SHAREHOLDERS' EQUITY</b>			
Share capital		80,000.00	80,000.00
Invested unrestricted equity fund		8,430,263.84	8,430,263.84
Retained earnings		8,867,406.02	6,828,064.08
Profit (loss) for the period		6,420,110.37	5,946,289.82
<b>SHAREHOLDERS' EQUITY TOTAL</b>	<b>11</b>	<b>23,797,780.23</b>	<b>21,284,617.74</b>
<b>LIABILITIES</b>			
<b>Long-term liabilities</b>			
Loans from credit institutions	12	13,500,000.00	16,500,000.00
<b>Long-term liabilities total</b>		<b>13,500,000.00</b>	<b>16,500,000.00</b>
<b>Short-term liabilities</b>			
Loans from credit institutions	12	3,000,000.00	3,000,000.00
Income tax liabilities		94,861.12	-
Trade payables		36,298.68	10,255.78
Other payables		49,487.00	48,574.77
Accruals and deferred income	13	156,079.72	252,689.98
<b>Short-term liabilities total</b>		<b>3,336,726.52</b>	<b>3,311,520.53</b>
<b>LIABILITIES TOTAL</b>		<b>16,836,726.52</b>	<b>19,811,520.53</b>
<b>SHAREHOLDERS' EQUITY AND LIABILITIES TOTAL</b>		<b>40,634,506.75</b>	<b>41,096,138.27</b>

## Parent company cash flow statement

EUR	Note	1 Jan - 31 Dec 2025	1 Jan - 31 Dec 2024
<b>Cash flows from operating activities</b>			
Profit before appropriations and tax		3,533,129.16	2,849,550.45
Adjustments:			
Financial income and expenses	5	-3,854,826.34	-3,448,914.81
<b>Cash flows before changes in working capital</b>		<b>-321,697.18</b>	<b>-599,364.36</b>
<b>Changes in working capital</b>			
Decrease (+) / increase (-) in trade and other receivables		631,999.64	588,362.57
Decrease (-) / increase (+) in trade and other payables		-69,655.13	-69,232.11
<b>Cash flows from operating activities before financial items and taxes</b>		<b>240,647.33</b>	<b>-80,233.90</b>
Interests and other financing expenses paid		-811,843.92	-1,233,980.42
Dividends received		4,400,000.00	5,494,941.67
Income taxes paid		-405,341.78	-820,534.83
<b>Net cash flows from operating activities</b>		<b>3,423,461.63</b>	<b>3,360,192.52</b>
Cash flows from investing activities			
<b>Net cash flows from investing activities</b>		<b>-</b>	<b>-</b>

EUR	Note	1 Jan - 31 Dec 2025	1 Jan - 31 Dec 2024
<b>Cash flows from financing activities</b>			
Dividend distribution		-3,906,947.88	-3,729,359.34
Repayment of short-term loans		-3,000,000.00	-3,000,000.00
Group contributions received		3,500,000.00	3,400,000.00
<b>Net cash flows from financing activities</b>		<b>-3,406,947.88</b>	<b>-3,329,359.34</b>
Net change in cash and cash equivalents		16,513.75	30,833.18
Cash and cash equivalents at 1 January		179,594.17	148,760.99
<b>Cash and cash equivalents at 31 December</b>		<b>196,107.92</b>	<b>179,594.17</b>

# Notes to the parent company financial statements

## 1. Parent company accounting principles

The financial statements of Orthex Corporation have been prepared in accordance with the Finnish Accounting Act and Ordinance and other statutes regulating the preparation of financial statements (Finnish Accounting Standards, FAS). The financial statements are presented in euros.

The preparation of financial statements in conformity with regulations in force and generally accepted accounting principles requires management to make estimates and assumptions that affect the valuation of assets and liabilities and reported amounts of revenues and expenses. Actual results could differ from those estimates.

### Transactions in foreign currencies

Transactions in foreign currencies are recorded at the rates of exchange prevailing at the date of the transaction. At the end of the reporting period, balances in foreign currencies are translated using the exchange rate prevailing at the end of the reporting period.

### Income taxes

Income taxes consist of the aggregate current tax expense based on the Finnish tax rules and adjustments to prior year taxes. The parent company does not account for deferred taxes as a stand-alone entity.

### Receivables

Receivables are valued at the lower of book value and recoverable value.

### Derivatives

Orthex Corporation has interest rate derivatives. Hedge accounting is not applied to interest rate derivatives to the extent that the derivatives protect the parent company's interest rate risk. The fair values of the derivatives are recorded in the balance sheet and changes in the fair value are recorded in the financial items of the income statement. The realized profit or loss of interest rate swaps hedging variable rate loans is presented in the income statement in financial items. The fair values of interest rate swaps are determined using a method based on the present value of future cash flows, which is supported by market interest rates at the end of the reporting period and other market information.

### Appropriations

Appropriations in the parent company balance sheet consist of received group contributions.

## 2. Net sales

### Net sales

EUR	2025	2024
Administration services	840,000.00	840,000.00

## 3. Personnel costs and number of employees

### Personnel costs, book value

EUR	2025	2024
Wages and salaries	703,578.51	721,925.93
Pension costs	103,585.59	123,066.89
Other personnel costs	4,943.83	20,712.48
<b>Total</b>	<b>812,107.93</b>	<b>865,705.30</b>

### CEO and Board remuneration, book value

EUR	2025	2024
CEO	483,029.54	569,216.00
Board of Directors	146,000.00	140,000.00

### Number of employees

Average (FTE)	2025	2024
Employees	2	2
<b>Total</b>	<b>2</b>	<b>2</b>

The CEO and the CFO of Orthex Group work in Orthex Corporation.

## 4. Fees paid to company's auditors

EUR	2025	2024
Audit fees	110,311.00	134,088.00
<b>Total</b>	<b>110,311.00</b>	<b>134,088.00</b>

## 5. Financial income and expenses

EUR	2025	2024
Interest and financial income from group companies	678,960.37	671,710.16
Dividends received from group companies	4,000,000.00	4,000,000.00
Other interest and financial income from others	2,026.61	-
<b>Total financial income</b>	<b>4,680,986.98</b>	<b>4,671,710.16</b>
Interest and financial expenses to others	-826,160.64	-1,222,795.35
<b>Total financial expenses</b>	<b>-826,160.64</b>	<b>-1,222,795.35</b>
<b>Total financial income and expenses</b>	<b>3,854,826.34</b>	<b>3,448,914.81</b>

## 6. Appropriations

EUR	2025	2024
Group contribution received	3,400,000.00	3,500,000.00
<b>Total</b>	<b>3,400,000.00</b>	<b>3,500,000.00</b>

## 8. Investments

EUR	Holdings in subsidiaries	Receivables from subsidiaries	Total	
<b>Acquisition cost</b>				
<b>Balance at 1 Jan 2024</b>	<b>25,295,133.29</b>	<b>11,166,487.06</b>	<b>36,461,620.35</b>	
Additions	-	471,710.16	471,710.16	
<b>Balance at 31 Dec 2024</b>	<b>25,295,133.29</b>	<b>11,638,197.22</b>	<b>36,933,330.51</b>	
Additions	-	78,960.37	78,960.37	
<b>Balance at 31 Dec 2025</b>	<b>25,295,133.29</b>	<b>11,717,157.59</b>	<b>37,012,290.88</b>	
<b>Shares in subsidiaries</b>				
	<b>Number of shares</b>	<b>Domicile</b>	<b>% of share capital</b>	<b>Book value, EUR</b>
Oy Orthex Finland Ab	135,170	Helsinki	100	25,295,133.29
<b>Total, 31 Dec 2024</b>				<b>25,295,133.29</b>

## 7. Income taxes

EUR	2025	2024
Current year taxes	-515,656.41	-395,184.10
Taxes from previous years	2,637.62	-8,076.53
<b>Total</b>	<b>-513,018.79</b>	<b>-403,260.63</b>

## 9. Receivables from subsidiaries

EUR	2025	2024
Other receivables	3,400,000.00	3,900,000.00
<b>Total</b>	<b>3,400,000.00</b>	<b>3,900,000.00</b>

## 10. Prepayments and accrued income

EUR	2025	2024
Value added taxes related to the tax audit	-	59,013.39
Other items	26,107.95	11,384.31
<b>Total</b>	<b>26,107.95</b>	<b>70,397.70</b>

## 11. Shareholders' equity

EUR	2025	2024
<b>Share capital, 1 Jan</b>	<b>80,000.00</b>	<b>80,000.00</b>
<b>Share capital, 31 Dec</b>	<b>80,000.00</b>	<b>80,000.00</b>
<b>Invested unrestricted equity fund, 1 Jan</b>	<b>8,430,263.84</b>	<b>8,430,263.84</b>
<b>Invested unrestricted equity fund, 31 Dec</b>	<b>8,430,263.84</b>	<b>8,430,263.84</b>
<b>Retained earnings, 1 Jan</b>	<b>12,774,353.90</b>	<b>10,557,423.42</b>
Dividend distribution	-3,906,947.88	-3,729,359.34
<b>Retained earnings, 31 Dec</b>	<b>8,867,406.02</b>	<b>6,828,064.08</b>
<b>Profit (loss) for the period</b>	<b>6,420,110.37</b>	<b>5,946,289.82</b>
<b>Distributable earnings, 31 Dec</b>	<b>23,717,780.23</b>	<b>21,204,617.74</b>
<b>Shareholders' equity total, 31 Dec</b>	<b>23,797,780.23</b>	<b>21,284,617.74</b>

## 12. Long-term liabilities

EUR	31 Dec 2025	31 Dec 2024
<b>Loans from credit institutions:</b>		
Payable in the next 12 months	3,000,000.00	3,000,000.00
Payable between one and five years	13,500,000.00	16,500,000.00

## 13. Accruals and deferred income

EUR	31 Dec 2025	31 Dec 2024
Wages, salaries and social costs	156,079.72	170,498.43
Derivatives	-	52,418.00
Other	-	29,773.55
<b>Total</b>	<b>156,079.72</b>	<b>252,689.98</b>

## 14. Leasing contracts

EUR	31 Dec 2025	31 Dec 2024
Next year	19,658.16	21,350.95
Later	37,623.53	57,281.49
<b>Total</b>	<b>57,281.69</b>	<b>78,632.44</b>

## 15. Contingencies and pledged assets

EUR	31 Dec 2025	31 Dec 2024
<b>Pledges given on behalf of Group companies:</b>		
Enterprise mortgages	48,100,000.00	48,100,000.00
Property mortgages	10,192,329.66	10,192,329.66
Other guarantees	39,514.43	-
<b>Total</b>	<b>58,331,844.09</b>	<b>58,292,329.66</b>

The company has a credit limit of EUR 7,000,000.00, of which EUR 1,000,000.00 has been allocated to Oy Orthex Finland Ab and EUR 896,850.00 to Orthex Sweden AB.

### Tax audit 2022

In 2022, Orthex Corporation was subject to a tax audit regarding the financial years 2020 and 2021. The tax audit report included subsequent taxes and tax increases amounting to a total of EUR 0.3 million relating to the VAT deductibility of IPO related costs.

The company disagreed with the interpretation made in the tax audit and filed a claim for adjustment to its taxation with the Assessment Adjustment Board of the Finnish tax authority. However, the company was requested to pay additional taxes in accordance with

the interpretations set out in the tax audit report and the company paid the subsequent taxes and tax increases in June 2022. Orthex did not recognise the subsequent taxes and tax increases in the consolidated statement of comprehensive income. The Assessment Adjustment Board issued its decision on the company's claim for adjustment in February 2025 and the company's claim was partly approved. As a result of the decision, EUR 0.2 million was recognised as items affecting comparability under fixed costs in the 2024 financial statements of Orthex Corporation.

## 16. Company shares

The company has 17,758,854 shares. The company's share capital is EUR 80,000.00. Each share entitles its holder to one vote at the Annual General Meeting.

## Signatures of the Board of Directors' report and financial statements

Espoo, 4 March 2026

Sanna Suvanto-Harsaae, Chair of the Board of Directors

Markus Hellström

Jyrki Mäki-Kala

Anette Rosengren

Tuomas Yrjölä

Alexander Rosenlew, CEO

### Auditor's Note

Our auditor's report has been issued today.

Espoo, 4 March 2026

Ernst & Young Oy

Authorised Public Accountant Firm

Mikko Ryttilähti

Authorised Public Accountant

# Auditor's report

(Translation of the Finnish original)

To the Annual General Meeting of Orthex Oyj

## Report on the Audit of the Financial Statements

### Opinion

We have audited the financial statements of Orthex Oyj (business identity code 2727990-2) for the year ended 31 December 2025. The financial statements comprise the consolidated balance sheet, income statement, statement of comprehensive income, statement of changes in equity, statement of cash flows and notes, including material accounting policy information, as well as the parent company's balance sheet, income statement, statement of cash flows and notes.

In our opinion

- the consolidated financial statements give a true and fair view of the group's financial position, financial performance and cash flows in accordance with IFRS Accounting Standards as adopted by the EU.
- the financial statements give a true and fair view of the parent company's financial performance and financial position in accordance with the laws and regulations governing the preparation of financial statements in Finland and comply with statutory requirements.

Our opinion is consistent with the additional report submitted to the Board of Directors.

### Basis for Opinion

We conducted our audit in accordance with good auditing practice in Finland. Our responsibilities under good auditing practice are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report.

We are independent of the parent company and of the group companies in accordance with the ethical requirements that are applicable in Finland and are relevant to our audit, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

In our best knowledge and understanding, the non-audit services that we have provided to the parent company and group companies are in compliance with laws and regulations applicable in Finland regarding these services, and we have not provided any prohibited non-audit services referred to in Article 5(1) of regulation (EU) 537/2014. The non-audit services that we have provided have been disclosed in note 4 to the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have fulfilled the responsibilities described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying financial statements.

We have also addressed the risk of management override of internal controls. This includes consideration of whether there was evidence of management bias that represented a risk of material misstatement due to fraud.

**Key Audit Matter**

**Valuation of goodwill**

*We refer to note 8 to the consolidated financial statements.*

The value of goodwill at the date of the financial statements amounted to 22.7 million euros, representing 26.6% of the group's total assets and 56.3% of the group's equity.

Valuation of goodwill is based on management's estimates about the value-in-use calculations of the group's cash generating units.

There are a number of underlying assumptions used to determine the value-in-use of a cash generating unit, including the development of revenue and profitability and the discount rate applied to cash flows estimates. The results of value-in-use calculations may vary significantly when the underlying assumptions are changed. Changes in the above-mentioned individual assumptions may result in an impairment of goodwill.

Valuation of goodwill was a key audit matter because the assessment process requires significant management judgements and forecasts to be made, because it is based on assumptions related to market and economic conditions extending far into the future and because the amount of goodwill is material to the consolidated financial statements.

This matter was also a significant risk of material misstatement as defined by EU Regulation No 537/2014, point (c) of Article 10(2).

**Revenue recognition**

*We refer to note 2 to the consolidated financial statements.*

According to the accounting policy presented in the consolidated financial statements, revenue from the sales of goods is recognized at the point in time when control of the goods is transferred to the customer. Cash and volume discounts granted to customers are taken into account when determining the amount of revenue recognized.

The revenue of Orthex Group is mainly generated from sales of household products to retailers.

There are multiple varying contractual terms across the group's markets regarding the above-mentioned discounts which could lead to misstatement of revenue, either due to fraud or error. The group focuses on revenue as a key performance measure which could create an incentive for revenue to be recognized prematurely. Due to these circumstances, revenue recognition was determined to be a key audit matter.

This matter was also a significant risk of material misstatement as defined by EU Regulation No 537/2014, point (c) of Article 10(2).

**How our audit addressed the Key Audit Matter**

Our audit procedures to address the risk of material misstatement regarding valuation of goodwill included among others:

- involving our valuation specialists to assist us in assessing the appropriateness of the methodologies, impairment calculations and underlying assumptions applied by management in the impairment testing;
- testing the mathematical accuracy of the impairment calculations;
- comparing the key assumptions applied by management in the impairment testing to approved budgets and forecasts, information available in external sources and our independently calculated industry averages such as for the weighted average cost of capital used in discounting cash flows;
- comparing the outcome of the impairment test to the market capitalization of Orthex Oyj; and
- comparing the principles applied by management in the impairment testing to the requirements set out in the standard IAS 36 Impairment of Assets.

We also assessed the appropriateness of the disclosures regarding impairment testing made in the notes to the consolidated financial statements.

Our audit procedures to address the risk of material misstatement regarding revenue recognition included among others:

- assessing the compliance of the group's accounting policies over revenue recognition, including those related to discounts, with the applicable accounting standards;
- analyzing a sample of contracts with customers and comparing the terms determined in them to the terms used in the group's calculations regarding discounts;
- testing the mathematical accuracy of the group's calculations of discounts and assessing the adequacy of liabilities recognized based on those calculations;
- testing the accuracy of revenue recognition by performing both analytical procedures and tests of details on a transaction level before and after the date of the financial statements; and
- analyzing the timing of revenue recognition based on delivery lead times.

We also assessed the appropriateness of the disclosures regarding revenue recognition made in the notes to the consolidated financial statements.

**Key Audit Matter**

**Valuation of inventories**

*We refer to note 13 to the consolidated financial statements.*

The value of inventories at the date of the financial statements amounted to 12.1 million euros, representing 14.1% of the group's total assets and 29.8% of the group's equity.

Inventories are valued at the lower of cost or net realizable value. Inventories are presented net of an impairment loss allowance recognized for slow-moving or obsolete inventories or for inventories that have an otherwise lower net realizable value than cost.

Valuation of inventories was a key audit matter because the carrying value of inventories is material to the consolidated financial statements and because valuation of inventories involves management's judgment and estimates in order to determine the amount of slow-moving or obsolete inventories as well as the net realizable value of inventories.

**How our audit addressed the Key Audit Matter**

Our audit procedures included among others:

- assessing the group's accounting policies over inventory valuation and comparing them to the applicable accounting standards;
- comparing unit values of selected inventory items to sales prices;
- testing exceptional inventory values using data analysis;
- assessing the assumptions applied and the calculations prepared by management regarding slow-moving or obsolete inventories and the expected demand and net realizable value of inventory items; and
- testing the mathematical accuracy of the impairment loss allowance calculations prepared by management and assessing the adequacy of the allowances recognized.

We also assessed the appropriateness of the disclosures regarding valuation of inventories made in the notes to the consolidated financial statements.

## Responsibilities of the Board of Directors and the Managing Director for the Financial Statements

The Board of Directors and the Managing Director are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with IFRS Accounting Standards as adopted by the EU, and of financial statements that give a true and fair view in accordance with the laws and regulations governing the preparation of financial statements in Finland and comply with statutory requirements. The Board of Directors and the Managing Director are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Directors and the Managing Director are responsible for assessing the parent company's and the group's ability to continue as going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting. The financial statements are prepared using the going concern basis of accounting unless there is an intention to liquidate the parent company or the group or cease operations, or there is no realistic alternative but to do so.

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance on whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with good auditing practice will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with good auditing practice, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the parent company's or the group's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of the Board of Directors' and the Managing Director's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the parent company's or the group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the parent company or the group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events so that the financial statements give a true and fair view.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

## Other Reporting Requirements

### Information on our audit engagement

We were first appointed as auditors by the Annual General Meeting on May 7, 2009 and our appointment represents a total period of uninterrupted engagement of 17 years. Orthex Oyj has been a public interest entity since March 25, 2021.

### Other information

The Board of Directors and the Managing Director are responsible for the other information. The other information comprises the report of the Board of Directors and the information included in the Annual Report, but does not include the financial statements and our auditor's report thereon. We have obtained the report of the Board of Directors prior to the date of this auditor's report, and the Annual Report is expected to be made available to us after that date.

Our opinion on the financial statements does not cover the other information.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially

inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. With respect to report of the Board of Directors, our responsibility also includes considering whether the report of the Board of Directors has been prepared in compliance with the applicable provisions.

In our opinion, the information in the report of the Board of Directors is consistent with the information in the financial statements and the report of the Board of Directors has been prepared in compliance with the applicable provisions.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Espoo 4.3.2026

Ernst & Young Oy  
Authorized Public Accountant Firm

Mikko Ryttilahti  
Authorized Public Accountant

# Independent Auditor's Report on the ESEF Consolidated Financial Statements of Orthex Oyj

(Translation of the Finnish original)

To the Board of Directors of Orthex Oyj

We have performed a reasonable assurance engagement on the financial statements 7437008RMK8BSWN39T09-2025-12-31-1-fi. zip of Orthex Oyj (y-identifier: 2727990-2) that have been prepared in accordance with the Commission's regulatory technical standard for the financial year ended 31.12.2025.

## Responsibilities of the Board of Directors and the Managing Director

The Board of Directors and the Managing Director are responsible for the preparation of the company's report of Board of Directors and financial statements (the ESEF financial statements) in such a way that they comply with the requirements of the Commission's regulatory technical standard. This responsibility includes:

- preparing the ESEF financial statements in XHTML format in accordance with Article 3 of the Commission's regulatory technical standard

- tagging the primary financial statements, notes and company's identification data in the consolidated financial statements that are included in the ESEF financial statements with iXBRL tags in accordance with Article 4 of the Commission's regulatory technical standard and
- ensuring the consistency between the ESEF financial statements and the audited financial statements.

The Board of Directors and the Managing Director are also responsible for such internal control as they determine is necessary to enable the preparation of ESEF financial statements in accordance with the requirements of the Commission's regulatory technical standard.

## Auditor's Independence and Quality Management

We are independent of the company in accordance with the ethical requirements that are applicable in Finland and are relevant to the engagement we have performed, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

The firm applies International Standard on Quality Management (ISQM) 1, which requires the firm to design, implement and operate a system of quality management including policies or procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

## Auditor's Responsibilities

Our responsibility is to, in accordance with Chapter 7, Section 8 of the Securities Markets Act, provide assurance on the financial statements that have been prepared in accordance with the Commission's technical regulatory standard. We express an opinion on whether the consolidated financial statements that are

included in the ESEF financial statements have been tagged, in all material respects, in accordance with the requirements of Article 4 of the Commission's regulatory technical standard.

Our responsibility is to indicate in our opinion to what extent the assurance has been provided. We conducted a reasonable assurance engagement in accordance with International Standard on Assurance Engagements (ISAE) 3000.

The engagement includes procedures to obtain evidence on:

- whether the primary financial statements in the consolidated financial statements that are included in the ESEF financial statements have been tagged, in all material respects, with iXBRL tags in accordance with the requirements of Article 4 of the Commission's regulatory technical standard and
- whether the notes and company's identification data in the consolidated financial statements that are included in the ESEF financial statements have been tagged, in all material respects, with iXBRL tags in accordance with the requirements of Article 4 of the Commission's regulatory technical standard and
- whether there is consistency between the ESEF financial statements and the audited financial statements.

The nature, timing and extent of the selected procedures depend on the auditor's judgement. This includes an assessment of the risk of material deviations due to fraud or error from the requirements of the Commission's technical regulatory standard.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Opinion**

Our opinion pursuant to Chapter 7, Section 8 of the Securities Markets Act is that the primary financial statements, notes and company's identification data in the consolidated financial statements that are included in the ESEF financial statements of Orthex Oyj 7437008RMK8BSWN39T09-2025-12-31-1-fi.zip for the financial year ended 31.12.2025 have been tagged, in all material respects, in accordance with the requirements of the Commission's regulatory technical standard.

Our opinion on the audit of the consolidated financial statements of Orthex Oyj for the financial year ended 31.12.2025 has been expressed in our auditor's report dated 16.03.2026. With this report we do not express an opinion on the audit of the consolidated financial statements nor express another assurance conclusion.

Helsinki 16.03.2026

Ernst & Young Oy  
Authorized Public Accountant Firm

Mikko Ryttilähti  
Authorized Public Accountant

**orthex**  
GROUP

**Orthex Corporation**  
Suomalaistentie 7  
FI-02270 Espoo, Finland  
[www.orthexgroup.com](http://www.orthexgroup.com)